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# FINANCIAL TIMES

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## NEWS SUMMARY

### Bomb kills cancer expert

Bomb cost the life of Professor Gordon Hamilton Fairley, one of Britain's leading cancer research specialists, in yesterday's Kensington bomb blast—and saved the life of the intended victim, Mr. Hugh Fraser, an MP for Stafford and Stone.

The explosion ripped apart Mr. Fraser's car outside his home in Campden Hill Square, as Prof. Fairley was returning to his house next door after walking his dog. By chance it was the first time of the blast that took the car out at breakfast time for two weeks because he had returned from a visit to Africa.

And by chance a last-minute phone call stopped Mr. Fraser going out to his car at the usual time—between 8 and 8.30 a.m.—because he had telephoned a fellow MP as the bomb was rocking his house and uttering the windows. It was sheer chance also that Mr. Fraser, who is married, the year-old daughter of the assassinated U.S. President, was staying at the Fraser house, was not in the car with Fraser.

### Dog dies

Professor Fairley died last night, his mutilated body lying on the floor of his house. His dog was also dead. Police think he may have spotted the bomb under Fraser's Jaguar and have been investigating it as the dog took place. There were no warnings of the blast which rocked the square near which live

### VERAL

### idnap an may ek deal

ulation grew last night that a kidnapping was holding Dr. Tiede Herrema, ge at Monasterky, Ireland, trying to bargain Dr. Herrema's life for the freedom of a girl friend, Marina Coyne, who is thought to be in the red hideaway. After a car bomb exploded, night at Hilltown near y. No casualties were ed. Near Moy, Co. Tyrone, a woman, distant rela of Margaret McKeeney, girl branded by Scotland recently as the "most i shot dead." ment Page 20

### nsul seized

Basil Burwood-Taylor, 55, rary British consul in ura was kidnapped from his yester in the third kid in three months in the ean capital, scene of c trouble between Eritrean and Ethiopian Govern- troops. Gwynne Roberts is on the kidnap squad.

### mbling pro'e

Royal Commission on ling, to be chaired by Lord child, is to investigate ling laws and the financial ure of the industry. Page

### ai renewal

U.N. Security Council ved a 12-month extension e mandate of the 4,000- U.N. peace force in Sina; e East news, Page 7

### afly . . .

Britain II, Britain's FT er Race entry, was reported ned 1,200 miles south-west th, Western Australia.

and Liberal peers yielded e Lords and passed the ment Bill which lifts most surcharges on the 11 Clay councillors. Page 20 literature prize has been by Italian poet Eugenio le who is 79. Page 6

### EF PRICE CHANGES YESTERDAY

RISERS	
3pc 1974-77	233 + 1
Stone	215 + 15
(J.)	64 + 8
128 + 3	
317 + 7	
Home Stores	354 + 8
45 + 1	
391 + 8	
182 + 7	
71 + 7	
Woolhouses	91 + 3
Siddeley	216 + 3
293 + 3	
333 + 8	
(W. and R.)	63 + 5
Agency Music	32 + 4
(B.)	62 + 5
385 + 20	

FALLS	
Coral (J.)	80 - 5
Hopkins Hides	461 - 3
Howard Machinery	49 - 7
Hunting Gibson	143 - 12
Cesnock Hides	190 - 10
Falcon	163 - 12
Gopang Cons.	165 - 10
RCM	210 - 10

## Prince prepares for transfer of power

# Franco has another heart attack

BY ROGER MATTHEWS, Madrid, October 23

THE END of General Francisco Franco's 36-year absolute rule of Spain was to-night imminent. At 9.30 p.m., his ten doctors announced that the 82-year-old Head of State had suffered another heart attack.

The announcement was accompanied by hectic political manoeuvring between Senor Carlos Arias, the Prime Minister, the Marquis de Villaverde, Franco's son-in-law, Prince Juan Carlos, who will take over as Head of State, and Senor Rodriguez de Valcarlos, who holds three key constitutional posts.

### Visitors

Throughout the early evening, Prince Juan Carlos was receiving a stream of visitors. Informed sources said he was making preparations for the succession. This would indicate that the Prince is satisfied that the transfer of power will be absolute.

To-night's bulletin was the first to have been signed by the medical team since General Franco suffered a heart attack in the early hours of Tuesday morning. But even before the bulletin was released, the Franco family were aware that the head of state was again critically ill.

The Marquis de Villaverde, himself a surgeon, went to see

Prince Juan Carlos at the Zarzuela Palace before lunch, and it is understood, informed him of the situation. From there, the Marquis went to Prime Minister Arias who was chairing a Cabinet meeting at the time.

Senor Arias then held urgent talks with Rodriguez de Valcarlos, who is president of the Cortes (Parliament), chairman of the Council of the Realm and of the Council of the Regency. The Marquis also later spent 45 minutes with Rodriguez de Valcarlos.

The medical bulletin actually stated that General Franco was suffering from "incipient cardiac insufficiency." But other authoritative sources stated he had already suffered a second heart attack.

After this, it will be virtually impossible for him to continue his duties. He is believed to have been reluctantly recognised by the family and those friends of the Civil War era who have had so much influence during the past days. Prince Juan Carlos, 37, faces a tremendous task not only in following the most durable authoritarian leader that Europe has seen in modern history, but in inheriting a nation not allowed to express its true political feelings since 1839. His most urgent immediate consultations will be over choice

of a Prime Minister. The Prince's selection will be of crucial personal importance because of his own relative political inexperience and the tremendous pressures he is bound to come under.

Even before to-night's announcement about the health, there was a mood of deep anxiety within the country which had been sharpened by the potentially grave situation in the Spanish Sahara.

Certain army units have been put on a low grade state of alert which means some officers and troops have been confined to barracks. This can be explained by the situation in the Spanish Sahara but may also have internal political undertones.

A police communique this afternoon stating that 19 extreme Leftwingers, including seven women said to be members of Frap, the Maoist group had been arrested in Madrid on charges of plotting to assassinate leading personalities and police officers came as a sharp reminder that only a week ago the recent outburst of extremist violence was the dominating political topic. The tension is also showing in the clandestine Military Democratic Union (UMD), 12 of whose members have been arrested for sedition in the past two months. One of its leaders

yesterday was urging his colleagues to declare themselves by going to "sympathetic" generals and colonels and urging them to intervene.

If these members of the UMD continue as they have in the past 48 hours, further arrests seem bound to follow. However, they are bound to get a more sympathetic reception if the danger of a military confrontation in the Sahara does not recede.

A Moroccan delegation is due to arrive in Madrid tomorrow to discuss King Hassan's plan to send 350,000 mariners into the Sahara to "reclaim" the territory.

[In Marrakesh, Government sources say that the earliest the march can begin would be November 3, because of delays in organising the departure of contingents to the border.]

### Trapped

The Spanish Government appears trapped between confrontation and an ignominious withdrawal from the Sahara unless the King modifies his demands. The fear here is that King Hassan is similarly caught and cannot call off the march without showing the people that at least a part of the Sahara has been won.

Spanish Sahara report Page 7

## Government plans 'cash ceilings' on rate support grants

BY SLIN JONES

THE GOVERNMENT has decided to impose "cash ceilings" on the grants it pays to local authorities.

Details are still being worked out but the scheme will operate from the beginning of the next financial year.

The idea is basically to incorporate in the 1976-77 rate support grant an allowance for the estimated rate of inflation between next month—when the grant is due to be fixed—and March 1977. This will replace the present arrangement whereby the grant is adjusted retroactively in the light of actual changes in pay and other costs.

The decision to impose cash ceilings on the grant—revealed by Mr. Denis Healey, the Chancellor of the Exchequer, in a radio interview on the BBC programme, Analysis last night—has been prompted by the pressure local authorities have been putting on the total public sector borrowing requirement.

Mr. Healey said a fifth of the increase in the borrowing re-

quirement in 1974-75 over the original Budget estimate in March 1974, was attributable to "unplanned increases" in local authority spending.

While the pegging of grants in cash terms is administratively feasible and does not require new legislative powers, some doubt may be felt over whether the new arrangement will give the Government more effective control than at present over total local spending and to some extent, therefore, over local councils' pressure on the total borrowing requirement.

Rate-fixing will remain a matter for local discretion and so will total, local current expenditure, including each council's revenue contribution to capital expenditure.

To take the ultimate step of imposing Ministerial control over each local authority's spending would breach the long-standing tradition of local autonomy. It would require legislation and pose very considerable administrative problems for the Department of the

Environment, which is responsible for paying the rate support grant in cash terms, coupled with the very rigid limit they are imposing on the underlying rate of real increase in the grant.

Ministers hope that pegging the grant in cash terms, coupled with the very rigid limit they are imposing on the underlying rate of real increase in the grant, will convince local councils that "the party really is over."

The apparent toughness of the Government's measures, though, will not be fully measurable until details of the 1976-77 rate support grant are settled on November 21. Ministers will by then have to decide whether or not to raise the percentage of local "net relevant expenditure" which is covered by the grant.

In most years, it has been raised by a percentage point, but this year it was increased from 60 per cent to 66 per cent. Another substantial increase next month could undo much of the effect of the decision to fix the grant in cash terms.

Changes in the complex formulae which determine the distribution of the grant could also have a capricious effect upon individual councils' rate calls, next April, which they may find it hard to explain to ratepayers.

Borrowing 'need not be curbed yet.' Back Page

### £ in New York

	Oct. 23	Previous
Spot	\$2.0250-0260	\$2.0195-0195
1-month	1.75-1.80 dts	1.82-1.83 dts
3-month	2.75-2.70 dts	2.86-2.79 dts
12-month	8.25-8.15 dts	8.48-8.26 dts

## NI contributions to rise

BY ERIC SHORT

HIGHER-PAID employees will have to pay £1.87 a week more in National Insurance contributions from April 6, 1976 under the new scale of rates announced yesterday in the Commons by Mrs. Barbara Castle, Secretary for Social Services. Employers will have to find up to £2.45 a week more.

The Government is committed under the Social Security Act 1975, to review annually the general level of earnings and to consider what changes in contribution rates are necessary in order that the National Insurance Fund can pay its way. The new rates for employees and employer are being lifted from April 6, 1976 by 1 per cent to 5.4 per cent and 8.1 per cent respectively.

Contributions are paid on weekly earnings up to a given ceiling. This being raised from £59 to £95, while the limit below which no contributions are paid is moved from £11 to £13.

Mrs. Castle explained that when the present limit was fixed it was approximately 11 times the then average national earnings. In the 12 months to April 1975, earnings have risen by 30

NATIONAL INSURANCE CONTRIBUTIONS			
Employee—weekly			
Wage Proposed	Present	Increase	£
40	2.30	2.20	0.10
49	3.97	3.79	0.18
50	4.60	3.79	0.81
95 and over	5.46	3.79	1.67
Employer—weekly			
40	3.50	3.40	0.10
49	6.04	5.86	0.18
50	7.00	5.86	1.14
95 and over	8.31	5.86	2.45

per cent, and the new limit has been fixed both to allow for this rise and to ensure solvency of the National Insurance Fund. It is this rising of the ceiling that accounts for most of the weekly increase for the higher paid, thus maintaining the policy of putting the burden of meeting the extra cost on those most able to afford it. The table shows the effect of the new structure for different wage levels. Those on the present ceiling of £59 per week will only pay an extra 18p a week and the lower paid have a smaller increase. But for wages

above this figure the additional contribution rises very rapidly. For the self-employed, the existing weekly flat rate Class 2 contribution is being left unaltered at £2.41 for men, while the rate for women is being raised by 10p to £2.50 under the transitional arrangements to equalise the rates over a period. However, the upper limit for assessing the profit-related contribution is raised to £4,900, resulting in a maximum extra annual payment of £104 net—£150 gross at basic tax rate.

Class 3 voluntary contributions for the non-employed are to be increased from £1.90 to £2.10 per week. The reduced rate for employed married women and widow beneficiaries remains unchanged at 2 per cent. The Government Actuary's report on the financial position of the National Insurance Fund shows that he now expects it to be in credit for the current year by some £41m., despite the higher unemployment and lower earnings assumptions. In June the estimate was for a deficit of £38m.

For the year 1976/77 when the new contributions apply, he estimates a surplus of at least £41m.

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## Inflation rate now falling —prices chief

BY ELINOR GOODMAN

ALL THE evidence now coming into the Price Commission indicates the rate of inflation is falling, Sir Arthur Cockfield, Commission chairman, and until now one of the most pessimistic commentators on the outlook for prices, said yesterday.

The situation had improved and in his view would continue to improve "despite periodic setbacks."

The turning-point had now been reached, and there was good reason to believe the retail price index, which on Saturday showed a deceleration in the rate of increase, would not again show the kind of year-on gains seen during the summer.

Presenting the Commission's report for three months to the end of August, Sir Arthur warned, however, that cost increases already in the pipeline meant prices would continue to rise for some time.

It might not be until the spring that the rate of price increase had fallen sufficiently for it to be apparent to the public at large.

The report shows that while inflation rate in the private sector showed signs of slowing down during the summer, it got worse in the public sector.

The nationalised industries accounted for over half the £2.27bn-worth of price rises notified to the Commission between June and August.

These increases from the public sector were almost five times as large as those from the private sector.

Despite these increases, Sir Arthur stressed that the prospects for inflation as a whole were "clearly in our favour." What the country had to do now was "hold on tight" until the results came through.

### Reduced

To support his optimism, Sir Arthur produced new figures. In the three months covered by the report, the Commission's own index, based on prices-increases notified to it, rose by 4.7 per cent.

This was considerably above the 2.5 per cent figure seen in the preceding quarter but well below the March-May figure of almost 7.5 per cent, though, as Sir Arthur pointed out, neither of these latter figures were very representative because of the bunching of oil-inflated price rises seen in the spring and the consequent drop in applications in the summer.

The 4.7 per cent figure for the three months to the end of September was "probably more representative."

Moreover, since then, the three-months raise had shown a

further decline. At the end of September, the Commission's index was standing 4.2 per cent above its July level, while it is estimated that by the end of this month, the three months' rise will have come down to around 3 per cent.

The number of notifications from Britain's biggest manufacturers reached a peak in June/July, fell in August, remained at the reduced level in September and fell again in October.

The number of notifications is now back to the level seen 12 months ago and is thus not very much above the level of notifications seen when the controls started in 1973.

In the past, the Commission's own index of notifications received has been followed by similar trends in the retail prices index after a time-lag of between four and five months.

All the indications were that the new pay limit had "helped fast." Since the beginning of August, the Commission has received 230 price increase applications involving pay settlements under the new policy. None has breached the policy—an achievement which Sir Arthur described as both "remarkable and encouraging."

The Commission's latest quarterly report shows a small recovery in profit margins during the summer. Profit margins among Britain's largest companies had recovered from 52.3 per cent of their reference levels in the preceding quarter to 56.7 per cent, in the second quarter.

The report again highlights the contribution of nationalised industries to inflation. While in the six months to May 1975, the nationalised industries accounted for about 32 per cent of all price increases notified to the Commission, in the three months to August 31 they accounted for 54 per cent.

While the average price rise in the private sector in the three months to the end of August was only 4.2 per cent (as against 7.5 per cent in the preceding quarter), the average increase from nationalised industries was 20.3 per cent.

Editorial comment Page 22

### Financial Times


The Financial Times wishes to apologise to its readers who did not receive yesterday's issue. The paper could not be printed because of industrial action by NGA composing and reading staff.

## Granite House

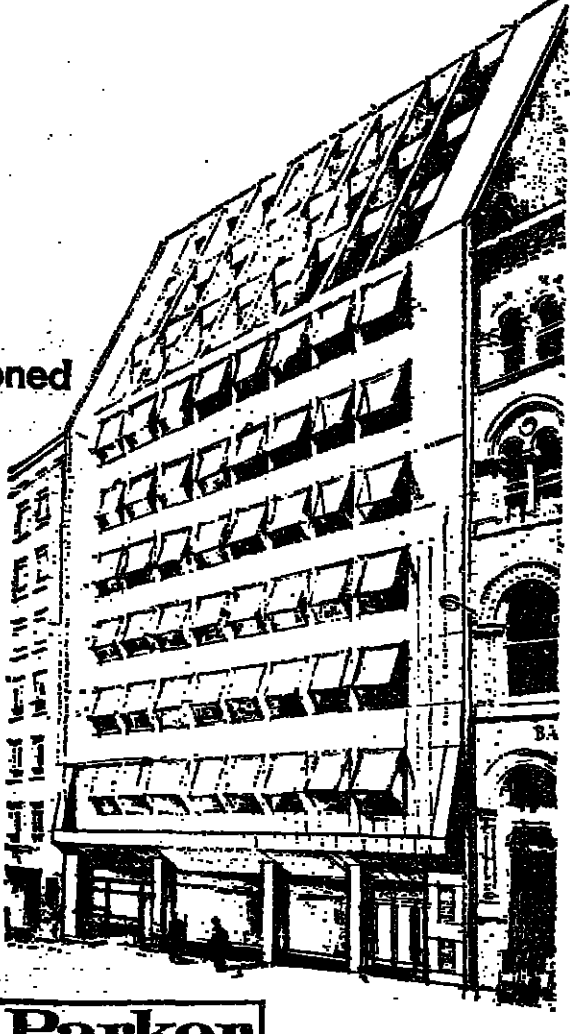
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# New York debts— a new debate

BY C. GORDON TETHER

WITH ALL the signs indicating that the White House will reverse its earlier decision to commit any Federal funds to the rescue of New York, the controversy in the U.S. over the city's bonds has developed a new dimension. Who it is being asked, should the money to avert defaults in such circumstances—the man-in-the-street or the financial institutions that have profited from the circulation of such paper and stand to lose most from it becoming the subject of a moratorium?

It is an extremely pertinent question. And it is, as it happens, one that it would be entirely appropriate to start debating in this country in view of the ever increasing amount of public money that is being committed to extricating the financial community from the crisis in which its secondary banking and property speculation excesses have landed it.

"In respect of New York City," wrote William Buckley Jr., the well-known American columnist and broadcaster recently, "nobody is really interested in the fate of the bondholders who put out money for their securities. What they want," he went on, "is for other Americans to subsidize New York City's way of life."

**Wide of mark**

In saying this he was reiterating what has become a popular theme in the U.S.—that, as New York's profligate behaviour is entirely to blame for the disastrous state of its finances, the city must stave in its own juice. It is, however, a theme that is wide of the mark in one fundamental respect.

Contrary to Mr. Buckley's portrayal, there is a very considerable interest indeed in the fate of the bondholders who put out money for New York securities. The reason is that a sizeable part of that paper is held by influential American banks. And they would not only be liable to suffer very considerable losses if New York were forced to declare a moratorium. Because the damage might easily be grave enough to undermine basic structures, in the case of some banks the effect could be to create serious embarrassments in many directions.

Yet the fact that the American banking system has just as big an interest in seeing that New

York does not default as the city itself—if not a bigger one—raises another major question of great public interest, as some other U.S. commentators have been pointing out.

The banks that took up the city's bonds did so with their eyes wide open and of their own free will. And, to the extent that they thereby encouraged it to engage in spending excesses, they can be held to be at least partly responsible for the present mess.

Furthermore, the U.S. financial system has earned considerable sums of money from providing such financing and will be spared large losses if the city is not forced to default. So why should it not have to bear the main burden of bailing New York out, rather than leave it to be shouldered by taxpayers who have played no part at all in the story and have certainly derived no profit from it?

**Not decisive**

It is, of course, true that the American nation at large has an interest in seeing that the country's banking system is not seriously impaired by the backwash of New York's troubles. But it is not difficult to see that this is far from being the decisive reason it has been represented to be for getting the whole or the great bulk of the cost of ensuring that the city does not default.

It will, indeed, be very interesting to see how this new debate about the handling of New York's indebtedness develops. And not least, as I said earlier, because it has a considerable relevance to the increasing involvement of the British taxpayer in paying for the havoc wrought by our financial system's secondary banking and property speculation excesses.

Taking account of the money that the Bank of England is spending on covering the resulting losses and the substantial sums the Government has had to donate to propping up the Crown Agents, it is evident that this rescue operation is destined to add significantly to the public's tax bill. Yet the nation at large played no part in organising this ill-conceived diversion and derived no profit from it—unlike the financial institutions which, big and small, were deeply involved in one way or another in both senses.

## RACING

# Trusted can win nursery

SEVERAL USEFUL two-year-olds have been attracted to today's Dick Dawson Nursery (4.40) at Newbury and I shall be surprised if this 11-runner mile event does not provide racegoers with a closely-fought finish.

A year ago Fred Winter sent out *Midnight Fury* to land the Rosy Brook Chase (2.30), and

The three who interest me most are Grey Baron, Trusted and Tapsal. All were winners last time out.

Trusted, who carries 8 st 7 lbs and receives 9 lbs from top weight Grey Baron, has had only two outings. A respectable 5th of 16 behind Petalae at Goodwood five weeks ago, went on to dispose comfortably of a big field of maidens at Nottingham on September 30. The runner-up, Trust's Son, paid a useful compliment to the form on his subsequent appearance by beating Galahad II and 16 others at Warwick.

In a race which may see most of the runners in contention inside the final furlong, I take the lightly raced Trusted to prove

## BY DOMINIC WIGAN

# Turnover on Tote up £9.4m.

THE CONTINUED rejuvenation of the Horserace Totalisator Board—once the lame horse of British racing—was displayed yesterday in its report for the year to March 31. The Tote's turnover jumped from £34.6m. to £44m. despite the loss of 76 days' racing last winter, and is still rising.

The Tote made a profit of almost £135,000 and contributed more than £500,000 to British racing, including £311,000 to the Horserace Betting Levy Board.

Lord Mancroft, Tote chairman, says in his report that costs last year were held to the same percentage of turnover as in 1973-74, despite inflation.

The Levy Board's report, also published yesterday, showed that income in the year to March 31 was £38.6m. of which £32.2m. came from bookmakers, compared with £34.3m. the previous year.

The Levy Board increased its service money allocation from £2.7m. to £3.35m. and handed out £256,591 for modernisation schemes at 44 racecourses.

A Levy Board spokesman said last night that talks were continuing with the Liverpool-based Walton Commercial Group, and with local authorities, over the future of Aintree racecourse.

## SALEROOM BY ANTONY THORNCROFT

# Iran buys antiques

THE IMPORTANT sale of Impressionist and modern paintings and sculptures at Sotheby Parke Bernet in New York on Wednesday night was good in many ways, totalling £1,692,178. The best achievement was a record price of £106,537 for *Composition in a Square* by Piet Mondrian, an oil on canvas dated 1923.

Other high prices were £82,324 paid for a Monet, *Les Pyramides à Port Cotton*, 1897/78, for a Bonnard *Femme au comptoir de fruits*, and £55,690 for a Max Ernst *Les Dix Mille Colombes* and for a Picasso *Femme au miroir*.

In the main the top prices were slightly below forecast, but the only important picture to disappoint was a Dali *Imperial Violets*. The Dodge collection of Rodin bronzes was dispersed for \$394,000.

Middle Eastern buyers, who have not invested in antiques as much as might have been expected, were in evidence at Christie's yesterday at a Victorian furniture sale. Two marquetry tables by Holland and Sons—one for card playing, the other for writing, sent for sale by Princess Alice, Duchess of Gloucester—were bought by Parviz, an Iranian dealer, for

£525 and £1,155 respectively, well above forecast prices.

The sale totalled £56,695, and more Middle Eastern interest was shown by Oriental Antiquities, who paid £1,575 against the £300-£400 forecast for a Carrara marble group of the Three Graces. The top price of the day was £2,520 given by a Glasgow dealer Alexander for a Louis Philippe porcelain mounted ornamental clock.

For the day's fairings, Goss and Staffordshire were a solid market which moves steadily but securely upwards. Sotheby's Belgravia had a good sale yesterday which realised £13,511.

Staffordshire figures, in particular, are doing well as they become progressively rarer, and a figure of General Sir William Codrington sold for £320. A rare pot lid of the Crimean allies, Queen Victoria, Napoleon III, and the Sultan, made £190. An identical lid was sold for £180 in June.

A 10x12 Mulready envelope, bearing a Penny Black and posted on the first day of the adhesive postage stamp issue—May 6, 1840—from London to Binfeld, was sold for £2,250 at Stanley Gibbons yesterday in a Great Britain auction which made £20,100.

Report Wales Headlines: 2.00 Women Only. 5.20 Orbit 5. 5.25 Crossroads. 6.00 News. 6.10 News. 6.15 News. 6.20 News. 6.25 News. 6.30 News. 6.35 News. 6.40 News. 6.45 News. 6.50 News. 6.55 News. 7.00 News. 7.05 News. 7.10 News. 7.15 News. 7.20 News. 7.25 News. 7.30 News. 7.35 News. 7.40 News. 7.45 News. 7.50 News. 7.55 News. 8.00 News. 8.05 News. 8.10 News. 8.15 News. 8.20 News. 8.25 News. 8.30 News. 8.35 News. 8.40 News. 8.45 News. 8.50 News. 8.55 News. 9.00 News. 9.05 News. 9.10 News. 9.15 News. 9.20 News. 9.25 News. 9.30 News. 9.35 News. 9.40 News. 9.45 News. 9.50 News. 9.55 News. 10.00 News. 10.05 News. 10.10 News. 10.15 News. 10.20 News. 10.25 News. 10.30 News. 10.35 News. 10.40 News. 10.45 News. 10.50 News. 10.55 News. 11.00 News. 11.05 News. 11.10 News. 11.15 News. 11.20 News. 11.25 News. 11.30 News. 11.35 News. 11.40 News. 11.45 News. 11.50 News. 11.55 News. 12.00 News. 12.05 News. 12.10 News. 12.15 News. 12.20 News. 12.25 News. 12.30 News. 12.35 News. 12.40 News. 12.45 News. 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by RICHARD COMBS

Jose Ma Prada in 'La Caza'

*Dreams and Nightmares* is an unashamedly personal investigation into the sad heritage of Spain and its anxiety for the future is not tending towards the end of the world or the principal evils of the 20th century, they do make emotional and political sense out of one man's life. The poet has said a slice of history. Osbornoff's pilgrimage to the battlefields where he fought, and many of his friends died, leads to a consideration of how the survivors from that conflict, and the subsequent generations, have adjusted to the regime that has ruled them since. Eventually Osbornoff arrives at the main point of his thesis, and the justification for its title: that the dream that took him and other Americans to Spain in 1936 is in danger of turning into American involvement in Spain since World War II being directed towards bolstering Francoism, the nightmare of another Vietnam.

War is again the central experience in another kind of documentary reconstruction, Stuart Cooper's *Overlord*, which attempts to relate one soldier's experience of the awesome machinery of war (and forebodings of how it may extinguish his own life) with the distant, depersonalised coverage of such events in archive film. Unfortunately, Cooper's handling of both the scenes featuring his fictional John Doe and the documentary footage is less than as more than simple, clichéd emotional response, and the manipulations are at all times painfully awkward and perfectly pointless.

Equally pointless, and certainly just as painful (in the car-mashing and spectacular stunt-driving style of so many recent American rural dramas), is the suffering of the central characters, who are with one exception, potentially quite workable plot conceits (and one or two scenes of colourful hocus pocus among a Satanist's cabal in deepest Texas) are very quickly run into the ground when the characters are not able to find anything for their heroes to do, once they have stumbled by accident on one of the Satanists' sacrificial rites, except to keep running, discovering en route that the entire population of the State has enlisted in the Devil's cause.

Mikhail Baryshnikov's reputation is as a prodigious technician, a dancer who outsoars the common run of men, the new genius of the classic dance. Such he was when we saw him first during the Kirov's 1970 season at the Festival Hall, a youth still, but a marvel in the grab-bag of pas de deux and solos which were all he was given to dance.

When he opted for the West in Toronto last summer, he was making an artistic decision for greater opportunities, greater challenges. And he has found them at the Royal Ballet Theatre and in his wide-ranging travels since then, he has made the world gap at his technical brilliance.

He will appear at the Garden audience on Wednesday night, come to see his debut with the Royal Ballet, might reasonably be expected to be amazed by his virtuosity and all the external show of physical prowess and beautiful schooling. What we saw, though in *Romeo and Juliet*, was a great actor and dancer, a great dancer and actor. The first on this occasion. Of course the dancing had its breath-taking moments—speed and vivacity in movements rare in ballet. But he was also a dancer as a case in point, double assembles en tournant in which he spun high in the air at something like 60 degrees to some-

But what caught the mind and the heart was the depth and intensity of this first account of a very complex role. Baryshnikov's Romeo is the youngest I have seen, little more than a boy in the opening scene as he roars through the feuding streets of Verona. On the stage with his hood he seems still to be caught in dreams of adolescence: despite his amused-by-play with the harlots, he is innocent for all the fire and arrogance he can assume. The development of the character is sketched with wit. Juliet is a study in growing-up; the ardour with which he pursues her, the intensity of passion he reveals in the balcony duet, are the signs of a personality just waking to maturity. No wonder the director suggests so clearly the initial force of his obsession for her. After his first soaring circuit of the stage in the pas de deux—Baryshnikov takes to the air, his body borne up in ecstatic leaps—he kneels, and as Juliet passes by him, he looks eagerly to watch her every step, in this quality of freshness, of movement and emotion caught on the wing, that made Baryshnikov so compelling throughout the evening.

In act 2 his reactions, the force of his vitality to every incident, are made magnificently right. He enters Capulet's dreams of love. Baryshnikov has a unique ability to suggest the contemplative inner life of a character: as I reported of his Copenhagen appearance in *La*



Mikhail Baryshnikov and Merle Park

was a man haunted by inner vision. His Romeo returns to the brawling streets emotionally still with Juliet, and after the marriage, his joy and sense of bemused happiness is almost tangible. His attempt to stop the duel between Mercutio and Tybalt is full of despair at the futility of the squabble, but Mercutio dead, he takes up a sword with a word of fierce determination turns on Tybalt. Here we can appreciate Baryshnikov's gestural power: action is contemplated, and then bursts out with wonderful clarity. In this it resembles his dancing: movement is fast, the outline quickly drawn, then the body has time to fill it out—accelerated haste to

dando in which we can savour the dynamics at full stretch.

With the last act his physical involvement is entirely admirable: the youth, drunk with passion, who leaves Juliet's bedroom, is seen at the last as a figure broken by grief. At every moment we believe and suffer with him.

There is, on purely technical terms, we can but salute him, a phenomenally accomplished dancer. We knew something of this already, albeit we were not perhaps prepared for the maturity of style. The leaps are high; the turns innumerable and easy; preparations for the 'most difficult steps seem not to exist, as he takes off on flights that

classical dancer. And intriguingly, there is the feeling of something still in reserve, both dramatically and physically—ever a dancer needing roles stretch him yet further, to open new vistas of artistic and physical achievement, at Baryshnikov. It would be any event if he were to fly some of them with the Royal Ballet.

The Juliet of the evening at Merle Park, gave a clean but emotionally neat a reading of the part; her dancing was light, her characterisation rather light. From Anthony Dowell an unexpected and absolutely convincing debut as Mercutio: debonair, all the humour of the role, and

by B. A. YOUNG

atic writing a good deal - recollections of old types at well-bashed tactical references to the day of the day, the day year 1932 and Bernard's 76th year. The final Act where all fall crumbling to the s hardly the conclusion him thread of plot that right the flow of philosophy. It's a grand conversation to Don Juan v. Helk, to ed for its own irrelevant splendid writing it is. y have come to the end issionary days, he may eed to finally witness ce miracles, such as the xcelence of the USSR, he had visited the prear. He has reached a universal pessimism for the elucubrations of Captover in Heartbreak Yet he was still able to his language and adomith capturing comedy. t the end of the play by glorio-hero Pops stands in arns and shouts insidably the wind that he will and preach and preach, feel the pleasure that took in the very act of a pleasure far more us than the German from which little Mops uly recovers in Act one. vance begins on page h the appearance of the (Ken Wyzanne), who d to get a bad rap aginst the practice of medi- cotributing to it; ept out of the way while nurse Sweetie (Judi and her boy-friend the (Ian McKellen) plan gars in which Mops eed to be satisfied with herself; and whom s soon as we leave the for the tropical desert British under Colonel (John Phillips) are in queuing an extraordinary vance continues with the of Pie. Meek (John ) on his motor-bike (a hat Pat. Ross or Air- n Shaw would have dis- am sure). It is not part of the story that eed for it is Shaw's o show how private rather than colonels win

campaigns; but by acceding to the temptation to make him into Colonel Lawrence Shaw has in fact torpedoed this design. Lawrence having been a most active and successful colonel in the field. The peak of irrelevance is reached with the inexplicable presence in the Welsh HQ of Pop's father (Joe Melia) in frock coat and striped trousers.

Relevant or not, familiar or not, every scene in the play is replete with that blend of near-farcical fun and improving homily that Shaw practised more especially in his old age. There are some of the best set pieces ever guaranteed that both the teaching and the laughter are played with understanding. Miss Calder-Marshall changes in a flash from a permanent hypochondriac into a ball of fire who with a swift kick has Mr. McKellen rolling miserably on the floor like a football. Miss Dench switches from Cockney nurse to pretended French countess at the drop of a hint, occasionally needing a poke of Miss Calder-Marshall's umbrella to remind her which side she is on. Her ultimate pairing off with the religious Sgt. Fielding (Joe Melia) hardly seems destined for long success.

The pracher-turned-burglar law McKellen is particularly good form, good alike at grave and gay, like Galuppi, and quite free of the mannerisms that sometimes creep into his performances. The long speech at the end of the first Act, in which the great company have gone, needs special magnetism to retain full attention, and as Mr. McKellen gives it interest seems to increase rather than diminish as the minutes go by.

Clifford Williams, director and pastmaster of elegant comings. Ralph Koltai has designed sets that suggest some overdue economy by the RSC without in any way lowering their standard. Altogether a very good evening indeed.

## Royal College of Music

by ELIZABETH FORBES

The Don Juan legend has fascinated writers and musicians for over three centuries and will continue to fascinate them for as long as Western civilization exists. Peter Warren, 23-year-old student of the RCM, is the latest composer to succumb to this attraction; his opera Don Juan, with libretto by Roy Jackson, was given two performances this week in the Parry Theatre at the College.

The style of the work is, to say the least, eclectic, but violent contrasts between the dodecaphonic and taped electronic music and the popular songs of three decades—the opera is set about 1930—is an integral element of the style. Musical influences include Weill, Stravinsky and Bartók, while the lyrics are parodies of hymn tunes, popular ballads, and popular songs, music-hall ballads and other kinds of Pop. Literary influences are even more varied; Mallarmé and Da Ponte provide the framework, but the decorations go to speak, range from the lyrics of the *Don Juan* of Rupert Brooke to Verbal jokes and "superbug" is a good example—tumble over one another too fast to follow.

Great length, however, is not an excess. Messrs. Jackson and West have been tempted to commit their tragical furee lasts

## Haymarket

# Betzi by B. A. YOUNG

"Betzi" was Betsy Balcombe, younger daughter of the family with whom Napoleon stayed on St. Helena until Longwood was ready. Napoleon conceived an infatuation for her, though (if we are to believe William Douglas Home) she was no more than a teenage boyden. Mr.

...began his story on Dame  
 Mabel Brookes' *St. Helena Story*  
 and the diaries of Count Las  
 Cases and Dr. O'Meara, and  
 claims that the events in it are  
 the true truth.  
 ...Truth or not, they make a  
 pleasantly romantic story.  
 ...change the names from Bonaparte  
 and Balcombe to, say,  
 Bennett and Weston, and you  
 may have a novel for Jane  
 Austen.  
 ...the arrival of the  
 mysterious Hudson Lowe, there is  
 an increasingly strong element  
 of sympathy for the ill-used ex-  
 emperor. It is good to remem-  
 ber that although ill was recorded  
 in the reports, and that the  
 British have made several  
 appeals against the disgraceful  
 prolonged detention of Hess.  
 ...Hitler? How polite should  
 we have been to Hitler?  
 ...Napoleon, at any rate, seems  
 to have been a compassionate  
 ruler, and only rarely was his  
 insistence on being addressed  
 as Emperor. Herbert Lom,  
 though a shade too tall (and who

wouldn't be, but Freddie Woolf or Wee George Wood?). provides a good visual portrait and the dignified presence of a kindly, respected person with a sense of royal constancy. Well, Napoleon was not a king by instinct, only by political manoeuvre.

Betsy is played by Briony McRobert as a nice English girl, though she has some difficulty in convincing herself to be an age appropriate to her tomtom behaviour. Charles West gives a pleasant performance as her father, a man of infinite courtesy even to his country's enemies. And there are workmike touches to the various members of the two households.

These social-background parts are nicely written but give little scope for playing of especial merit. Nigel Stock as Sir Hudson Young, a rigidly polite, impeccably unpleasant man, has better material even though there is not much of it, and makes a more memorable impression.

The two scenes, the Balcombes' summer-house and a room at Longwood (by no means as shabby as the dialogue would suggest) are designed by Hutchinson Scott, and the director is Kim Grant. He is to be congratulated on recognising that he is dealing with romance and not history.

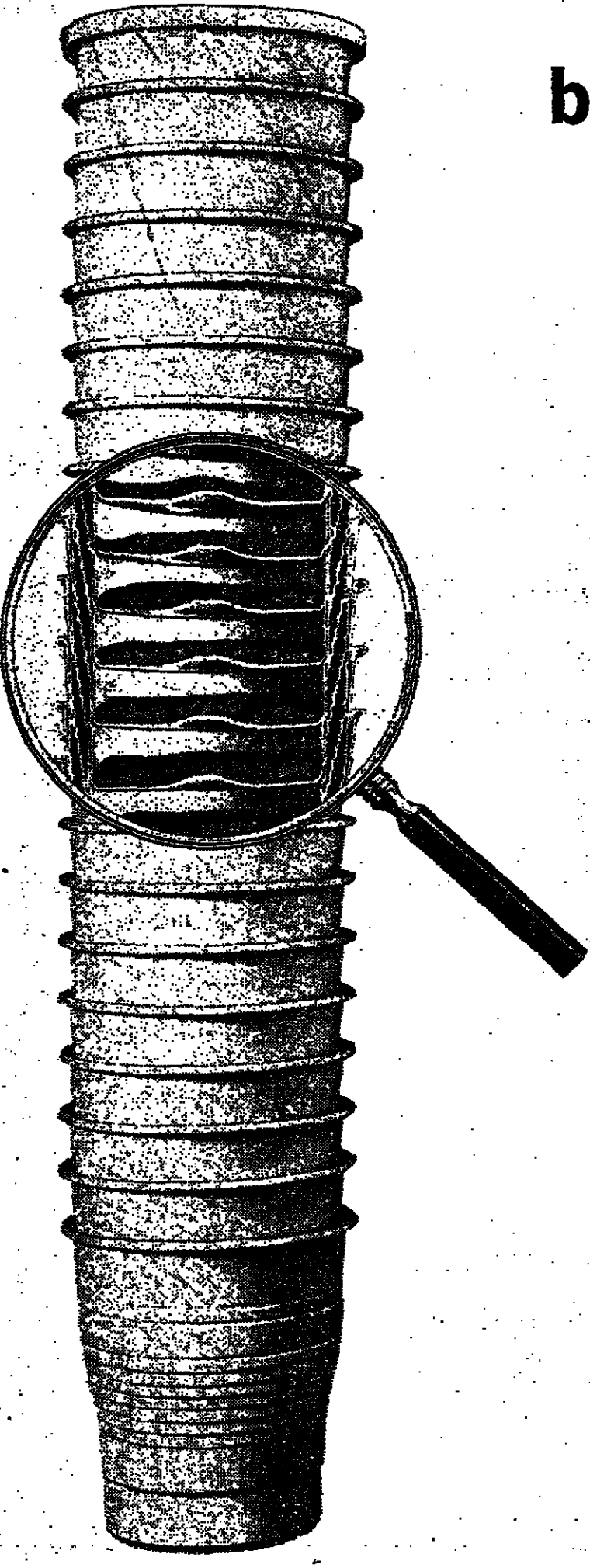
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# THE INVASION OF LIVERPOOL

## COMPANY DIRECTORS HEAD NORTH IN COLOSSAL LAND HUNT!

Promises of maximum Government grants and the ready availability of many acres of prime development land have now put Liverpool under almost total siege.

Several leading development-minded industrialists were "Not available for comment" today as news of the opportunities became more widespread, although one key spokesman, David Mowat, Liverpool's Industrial Development Officer, strongly suspected that many directors were already secretly on their way to join the invasion.

But why Liverpool? David Mowat believes that Liverpool's huge labour force—a half million living in the "travel-to-work area"—is one of the major attractions for companies, and the fact that factory and office rentals are low compared with the South.

Prestige sites are still available at Knowsley Industrial Park—and 175,000 square feet of brand-new office space; much of it in the city centre, to back-up administration.

David Mowat comments: "There can be few regions in Britain—indeed in Europe—that happen to be, as Liverpool is, at the very centre of a whole 'web' of rail and motorway systems—and also possessing its own airport and deep-sea container port (Europe's largest Atlantic seaport) right on the city's doorstep.

"Strategically, we're within easy striking distance to speed up entry into Scotland's emergent 'oil-fired' markets.



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"Liverpool is a true trade centre; over half Britain's manufactured goods and half of the total of retail purchases are made within 100 miles radius of the city."

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**THE INVASION OF LIVERPOOL**

Ref: DCM

FT24/10

## WORLD TRADE NEWS

REPORT FROM JAPAN

# Car output soars to peak

BY CHARLES SMITH, FAR EAST EDITOR

TOKYO, Oct. 23

JAPAN'S MOTOR production hit a peak of 654,216 units in September, surpassing the 644,000 record established as long ago as October, 1971. It indicates an annual production potential of 7.85m. units. The September figure was 25 per cent above August—a slack month because of the holiday season—and 11.4 per cent more than a year earlier. For cars alone, September production of 430,516 units was 30 per cent higher than in 1974.

The buoyant showing last month, which follows a steady recovery starting earlier in the year, presents a strong contrast with the situation in most other Japanese industries where output is still running below the levels of a year ago. However, motor production and sales in Japan are being stimulated at present by an artificial factor—the impending imposition of strict emission controls on cars.

The 1975 controls, which cut permissible carbon monoxide discharge to one-tenth of former levels, came into effect for new models from April 1. They apply to new cars of old models from December 1, but the industry can continue to sell old model cars not conforming to the new controls up to May next year, provided they are made before December 1.

Since cars conforming to the controls will be significantly dearer, there is a rush to buy "dirty" vehicles, and the industry is stepping up production to take advantage of demand. Output can be expected to level off after December 1, when the controls will apply to all cars coming off production lines.

The impact of the emission controls on the production schedules can be seen in the differing figures for cars (20 per cent above September, 1974) and trucks (down 1.4 per cent to 220,577 units). The impact of the controls on demand for trucks is less marked than in the case of cars since truck demand reflects the state of activity in other sectors of the economy.

For the first half to September 30 of the industry's fiscal year production was 11.5 per cent higher than in the same period of 1974 of 351m. units. The industry, however, is still not quite back to the level of activity achieved in the spring and summer of 1973, when Japan went through its last major car boom before the oil crisis. April-September, 1973, output reached 3.54m. units.

The production recovery does not mean Japan is preparing for another assault on export markets—indeed in the case of the British market Japanese manufacturers appear to be deliberately holding back sales to avoid causing further friction with the U.K. industry.

The 1975 emission controls, however, together with still stricter ones to be introduced next year, will create serious obstacles for some European exporters to Japan. When the 1976 controls finally become applicable to foreign cars in March, 1978, cars on present showing, may have to be withdrawn from the Japanese market.

Imports to ship wine back to France and then re-export the same wine at a 5.6% lower price. The corresponding reduction in the taxable value of the wine would more than make up for freight costs.

In the early 1970's. They included trading companies with the same wine at a 5.6% lower price. The corresponding reduction in the taxable value of the wine would more than make up for freight costs.

Top quality Bordeaux wines of 1971 vintage have been on sale during the past week at Mitsukoshi Tokyo's most prestigious department store at Yen 650 (£1.04) per bottle, or less than 30 per cent of the original retail prices.

Mitsukoshi is still selling Romanee Conti 1967 vintage at Yen 100,000 (£160) a bottle only a few feet away from its bargain counter. But the image of imported wine as an up and coming prestige product for wealthy Japanese consumers appears to have been thoroughly deflated as a result of extravagant over-importing undertaken by Japanese companies of all kinds during 1973 and 1974.

Japan's wine consumption, still only around 0.35 litres per head per year, is low compared with most European countries and was almost non-existent before about 1970. From that time on, however, consumption began to double every year and it was generally assumed that consumption would rapidly rise to the U.S. level of something over six litres per head.

Traditional wine importers acted on this assumption, encouraged, among others, by the semi-government Japan External Trade Organisation, in planning their import schedules. But a variety of other companies also plunged into the wine business.

Mitsukoshi says its bargain wine sales are meant partly as a loss leader for other items at its current Mitsukoshi Food Fair. But the company does not deny it is having difficulty holding the big stocks it has acquired.

Price cutting, which invariably damages the image of a product with Japanese consumers, is regarded as very much a last resort by Japanese companies in unloading unwanted surpluses. Rumours of wine being shipped back to France by some major importers were denied to-day by one of the big companies concerned.

It is pointed out, however, that the sharp fall in world wine prices over the past 18 months, by 50 per cent for other states, together with vagaries of the Japanese tax system, could make year-end.

It is profitable for Japanese wine imports to ship wine back to France and then re-export the same wine at a 5.6% lower price. The corresponding reduction in the taxable value of the wine would more than make up for freight costs.

Major British contractors, notably Captain Taylor Woodrow and Wimpey are active in the Middle East, and are responsible for much of the \$477m. of new contracts in the area negotiated in the 12 months to March, 1975. The Federation now wishes to stress opportunities for smaller contractors, which will usually have to work in co-operation with local companies.

Mr. Robert Willan, senior vice-president of the Federation, who led the mission, said: "The work is there to be won. It can only be won, however, by positive initiatives on the part of interested British contractors prepared to establish contacts with companies in Iran and Kuwait."

Opportunities were also available, he added, for British expertise to be used in training craftsmen, and he has taken the question up with the Construction Industry Training Board.

## MIDDLE EAST CONTRACTING

MEDMUM AND small British building contractors have been urged by their trade body to pursue \$500m. worth of export contracts open to them in Iran and Kuwait.

A National Federation of Building Trades Employers mission has reported that most opportunities lie in the \$10m.-\$20m. range. Any company which could normally undertake contracts of £2m. or more in Britain could win business in the two countries.

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## POLAND TO HAVE IMPORT CONTROLS

WARSAW, Oct. 23. Poland is to introduce import tariffs next year for the first time in its history, it is reported here to-day. Poland was the only GATT member with no customs tariffs, it was said. The tariff would be set up in accordance with the 1950 Brussels Convention and would cover 2,100 positions. There would be low tariffs for countries which had been "most-favoured" treatment, and higher prices over the past 18 months, by 50 per cent for other states. Details will be available by the Japanese tax system, could make year-end.

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## ASIAN BUSINESS IN 1976

# China wants better commercial relation

BY PHELIP BOWRING

HONG KONG, Oct.

MR. GUY M. SAYER, chairman of the Hong Kong and Shanghai Banking Corporation, addressing the closing day of the Financial Times conference here on Asian Business in 1976, said that although China had certainly not abandoned its commitment to helping revolution elsewhere, it was prepared to "change from a somewhat stiff attitude to a more flexible one."

Many countries in Asia to dis-playing an apparent eagerness to establish practical and friendly commercial and diplomatic relations.

The successful economies in Asia were customer-oriented, he said, and noted the shrewd appreciation shown by the Chinese for meeting rural consumer needs. The Soviet development model, which was grandiose in scale, producer orientated and which was planned from the heavy end downwards, was not suited to Asia.

The Soviet failure in rural development, necessitating huge grain purchases, must share part of the blame for worldwide inflationary pressures.

Mr. Q. Lee, director and general manager, Hang Seng Bank, speaking on the overseas Chinese in South East Asia, gave a warning that they would have to learn to adapt themselves more readily to new national identities and he urged them to shoulder greater responsibility for public affairs.

Mr. W. B. Beam, executive vice president, American Express International Banking Corporation, cautioned against over expectations based on unrealistic reliance on a seemingly inexhaustible supply of dollar funding. Foreign banks, he stressed needed access to a stable base of local funds, and that was all the more imperative in times of global recession and liquidity problems. The creation of an in-depth short term money market as a basis for the development of a genuine investment market was a mandatory step if Asian economies were to be in a position to progress when the dollar pool ran dry.

Mr. Shiro Inoue, president, Asian Development Bank, said it might be necessary to restrict the concessional fund lending this year to \$200m. instead of the envisaged \$250m. in view of delays in receipt of contributions.

Arab investors, he said, showed a great appetite for fixed term triple A security, but shied away from "risky, risk-calculated" enterprises outside their own region. From Thailand, Mr. B. Rojanastien, the Finance Minister and until recently the country's leading private sector, went out of his way to eulogise a genuine investment country, not Government towards foreign investors altered. Nor was the politically unstable.

Foreign investors, he said, should show their faith in the inherent strength of the economy and thereby "help democracy work." He did the application of the "do theory to Thailand.

## BL wins £33m. Nigeria order

BY TERRY DODSWORTH

IN ITS first major overseas deal since reorganisation, British Leyland announced yesterday a car and commercial vehicle order from Nigeria, worth £33m., for 8,000 vehicles. Delivery is over the next 12 months.

Nigeria has traditionally been a strong market for BL, although the company has recently lost ground to European competitors. The deal, following some £15m. worth of commercial vehicle orders over the past 12 months, said BL, put it back in a position of overall market leadership.

The vehicles will go to three distribution organisations; Bewac Motor Corporation and two French companies, CFAO and SCOA, and cover the whole range of products, including Marathon, Hippo and Beaver trucks, Land Rover and Range Rover, and a large consignment of Marinas. Some 80 Jaguars have also been ordered.

Part of the significance of the deal is that Leyland national, the division responsible for all overseas growth area. In Nigeria the company is currently negotiating to set up an assembly plant in partnership with the Government.

BOOKER MCCONNELL, develop a £28m. agro-industrial sugar project in the Middle region of Somalia. An ultimately of 12,000 hectares, 50/80,000-ton sugar factory, able of expansion to 100,000 tons annually, a distillery, process molasses, and housing for 1,200 families, ancillary services are in the "turnkey contract."

The Financing Times published on Sunday and includes U.K. and S.W.24 (for Britain) East 18 (for the rest of the world) and a special class postage paid, New York, N.Y.

During the last 6 months one new store has been opened in Woking, bringing the total number to 165 (UK 151, Overseas 14).

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Overall lending during the however, was expected to \$700m. Tentative projections were that by 1980 total banking would increase by \$12 year.

Mr. Soenarto of the Negara Indonesia, was critic the trend of new investment foreign and domestic, country. Analysis still find that a high proportion of investment was aimed at import substitution projects. But he stressed that more investment, welcome, and needed.

The successful economies in Asia were customer-oriented, he said, and noted the shrewd appreciation shown by the Chinese for meeting rural consumer needs. The Soviet development model, which was grandiose in scale, producer orientated and which was planned from the heavy end downwards, was not suited to Asia.

The Soviet failure in rural development, necessitating huge grain purchases, must share part of the blame for worldwide inflationary pressures.

Mr. Q. Lee, director and general manager, Hang Seng Bank, speaking on the overseas Chinese in South East Asia, gave a warning that they would have to learn to adapt themselves more readily to new national identities and he urged them to shoulder greater responsibility for public affairs.

Mr. W. B. Beam, executive vice president, American Express International Banking Corporation, cautioned against over expectations based on unrealistic reliance on a seemingly inexhaustible supply of dollar funding. Foreign banks, he stressed needed access to a stable base of local funds, and that was all the more imperative in times of global recession and liquidity problems. The creation of an in-depth short term money market as a basis for the development of a genuine investment market was a mandatory step if Asian economies were to be in a position to progress when the dollar pool ran dry.

Mr. Shiro Inoue, president, Asian Development Bank, said it might be necessary to restrict the concessional fund lending this year to \$200m. instead of the envisaged \$250m. in view of delays in receipt of contributions.

Arab investors, he said, showed a great appetite for fixed term triple A security, but shied away from "risky, risk-calculated" enterprises outside their own region. From Thailand, Mr. B. Rojanastien, the Finance Minister and until recently the country's leading private sector, went out of his way to eulogise a genuine investment country, not Government towards foreign investors altered. Nor was the politically unstable.

Foreign investors, he said, should show their faith in the inherent strength of the economy and thereby "help democracy work." He did the application of the "do theory to Thailand.

## BL wins £33m. Nigeria order

BY TERRY DODSWORTH

IN ITS first major overseas deal since reorganisation, British Leyland announced yesterday a car and commercial vehicle order from Nigeria, worth £33m., for 8,000 vehicles. Delivery is over the next 12 months.

Nigeria has traditionally been a strong market for BL, although the company has recently lost ground to European competitors. The deal, following some £15m. worth of commercial vehicle orders over the past 12 months, said BL, put it back in a position of overall market leadership.

The vehicles will go to three distribution organisations; Bewac Motor Corporation and two French companies, CFAO and SCOA, and cover the whole range of products, including Marathon, Hippo and Beaver trucks, Land Rover and Range Rover, and a large consignment of Marinas. Some 80 Jaguars have also been ordered.

Part of the significance of the deal is that Leyland national, the division responsible for all overseas growth area. In Nigeria the company is currently negotiating to set up an assembly plant in partnership with the Government.

BOOKER MCCONNELL, develop a £28m. agro-industrial sugar project in the Middle region of Somalia. An ultimately of 12,000 hectares, 50/80,000-ton sugar factory, able of expansion to 100,000 tons annually, a distillery, process molasses, and housing for 1,200 families, ancillary services are in the "turnkey contract."

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## R.S.V. (Rijn-Schelde-Verolme) Finance Curaçao N.V.

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Agent Bank

BANQUE EUROPEENNE DE CRÉDIT (BEC)



October 1975

## Turnover and Exports reach new Records

Mr. Stanley L. Speight, Chairman

Main points from the Chairman's Statement for the year ended March 31, 1975:

\* Turnover was at a record level of £15.8m, an increase of 41% and 1.5m particularly pleased to report a 44% increase in exports at a new record level of £2.1 million. I am confident that the efforts we have made, and continue to make, in the export markets will serve us well in the future. Our exports to Europe have shown an increase of 57% and now represent 58.6% of our total exports.

\* It is significant that, in view of the increased turnover we attained, we were able to improve our stock position at 30% of sales as against 36% and debtors 28% of turnover compared with 31% last time. At the same time, creditors were kept below the level of inflation. All this was achieved with only a modest increase in our bank overdraft. Management has worked hard to contain inflation as these figures demonstrate.

\* It would seem that the present recession in world trade will continue at least until the end of 1975 so that although your company has started the current year well and is still operating at reasonable levels, it would be foolish to expect that we can completely avoid the effects of this recession being reflected in our order books. At the same time our diversification, coupled with our activities overseas, should enable us to have a reasonably satisfactory year.



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# Simon warns Europe not to push for U.S. expansion

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, Oct. 23.

WITH THE pace of inflation accelerating again in the U.S., Mr. William Simon, the Treasury Secretary, has issued a thinly veiled warning to Europe against trying to persuade the Ford Administration to adopt a more expansionary monetary policy at next month's economic summit.

Addressing the Senate Foreign Relations Committee yesterday, Mr. Simon insisted that the U.S. "sovereignty" over domestic economic policy. He admitted that both the U.S. and Europe were affected by each other's monetary policy. However, he went on pointedly to say: "Neither they nor we can allow our domestic monetary policy to be determined by the other."

Mr. Simon argued that America's prime duty in the international field was to promote sustainable, inflation-free growth at home—and that his now meant less expansionary policies than in the past. In future economic decision-making, it was

necessary to give "explicit and major weight" to the dangers of inflation.

The Treasury Secretary's remarks came midway between last month's annual ministerial meeting of the IMF at which the U.S. came under heavy pressure—along with Germany and Japan—to do more to end the world recession, and next month's economic summit at which the same arguments are likely to be repeated.

At the IMF meeting, Mr. Simon stoutly resisted these calls for faster inflation, as did the Finance Ministers from Germany and Japan. However, at the summit meeting these European countries hoping for a more expansionary course in the U.S. will be able to appeal directly to the President and Dr. Kissinger, arguing that a prolonged recession could endanger Western solidarity and perhaps even democracy.

At the same time as Mr. Simon was addressing the Senate on Capitol Hill, the Labor Department confirmed his underlying

## EXIMBANK MOVE ON CREDITS

WASHINGTON, Oct. 23. THE U.S. Export-Import Bank (Eximbank) is moving today that it is tightening its programme under which commercial banks are able to discount export credits. Starting November 1, Eximbank said, all discount loan applications will require a new commitment fee and the interest rate the Eximbank will charge a commercial bank on a given transaction will be 1 per cent below the yield to the commercial bank on its export loan.

# Political arrests and clampdown follow foreign oil row in Brazil

BY DAVID WHITE

RIO DE JANEIRO, Oct. 23.

THE POLITICAL temperature in Brazil has risen noticeably over the past few days with a series of protests about political arrests and an instruction to State authorities to clamp down on marches and public meetings.

The instruction was termed in a Justice Ministry note as a "preventive measure" and is believed to be aimed primarily at containing agitation in the universities, where political activity is prohibited.

Opposition to the Government

has focused recently on its decision to allow a foreign share in oil exploration. The Opposition party in Congress, the Brazilian Democratic Movement, got into hot water by attributing the decision to "unexplained pressures" from abroad, and a Press discussion of the issue has been severely curtailed.

President Ernesto Geisel yesterday attacked the Opposition's current criticisms as unrealistic. At the same time he denied any intention on the Government's

part to postpone or change plans for municipal elections next year and general elections in 1978, adding that "Brazil has not had so much political freedom for many years as it has today."

The controversial change in Brazil's oil policy was followed by top-level meetings between the branches of the Armed Forces and consultations between the Justice Minister, Sr. Armando Faleao, and pro-Government politicians.

# Cut in prime rates expected

BY GUY DE JONQUIERES

NEW YORK, Oct. 23.

HOPES OF an early reduction in U.S. banks' prime rates have been boosted by the recent steady decline in short-term interest rates and by fresh indications that the Federal Reserve Board is continuing to relax its monetary policy.

One small midwestern bank, the Columbia Union National Bank of Kansas City, cut its prime rate to 7 1/2 per cent, from 8 per cent, earlier this week, and similar action could be triggered off among the major money-centre banks by First National City Bank as early as tomorrow.

which lays down guidelines for monetary policy during the weeks ahead.

There have been significant falls in almost all money market rates within the past few days. The yield on three-month Treasury bills has declined to about 5.6 per cent from 5.9 per cent at the latest auction last Monday, and the six-month bill rate has dropped to about 6 per cent from just under 6.2 per cent.

## New method of striking oil and gas proposed

BY DAVID FISLOCK, SCIENCE EDITOR

A MORE subtle approach to oil and gas exploration, based on computer models, rather than the "wildcatting" approach traditionally used by U.S. oil companies, might be more relevant and rewarding in today's circumstances, two U.S. geologists have suggested.

The reason why the oil industry has been successful in finding small pockets of oil but less so in finding large ones is, they suggest, that it has selected—by inadvertently—been aiming at the small targets.

If the large U.S. reserves predicted by the U.S. Geological Survey in fact exist, the oil industry is proving "far less successful than it would be if it just drilled holes at random," according to Professor T. W. Meade and Mr. George Sharman of the Scripps Institution of Oceanography, La Jolla, California.

Writing in today's Science, the geologists assert that this would

be possible if the exploration system had inadvertently been designed to search in what are now the wrong places. A similar analysis of the hypothesis that many giant fields remain to be discovered leads them to the same conclusion.

In 1973, the chance of discovering an oil or gas field by drilling a wildcat hole was one in seven. The chance of finding a 1m-barrel-a-day field or its gas equivalent was only one in 54.

The geologists have developed a simple model of random exploration to generate possible histories of oil exploration in the U.S. Close correspondence between their computer predictions and the industry's historical records suggest, they claim, that the "too haphazard" random ability theory can be useful in analyses of future success in exploration, volume of petroleum reserves and other matters of deep national concern.

# Tougher tax rules on meetings abroad

WASHINGTON, Oct. 23.

THE HOUSE Ways and Means Committee has voted to end most deductions for attending business conventions abroad. The committee action was considerably tougher than an earlier measure it approved which would have limited only the amount of tax write-offs that may be taken for attending foreign conventions.

This action was taken as the tax-writing panel continued to review its tentative previous decisions on tax-revision legislation. The Committee is expected today to begin considering various proposals for individual and corporate tax cuts.

The decision on foreign conventions was the first during the review process that the Committee voted to toughen one of its earlier decisions. Previously, the only changes the Committee had made from earlier actions were watering-down alterations.

The latest, and presumably

final, action would bar tax deductions for conventions held outside North America unless certain conditions are met. These include requirements that it be "more appropriate" to hold the convention outside this continent, or that a sizeable number of members of the group live abroad. The Internal Revenue Service would make such determinations.

It was generally agreed, however, that the latest action would eliminate the vast majority of business conventions held outside North America. Professional and business groups, such as local medical associations, have been increasingly holding their sessions abroad. The Committee's earlier action would have limited only tax write-offs that may be taken for air fare and daily expenses at foreign conventions, regardless of where they were held.

AP-DJ

# Sra. Peron approves strike Bill

BUENOS AIRES, Oct. 23.

ARGENTINE President Isabel Peron approved a bill banning strikes and layoffs for six months, officials said today. It now goes to Congress where, despite an anticipated long debate, it is expected to be approved.

If approved the law would be retroactive to October 15, meaning that employers would have to reinstate any workers laid off since that date.

Police today released the news editor of the English language daily Buenos Aires Herald after holding him for 12 hours. Argentine-born Andrew Graham Yool (32) said that he was questioned about communiques from Left-wing guerrilla groups operating in Argentina which were found by police in his desk.

In a strongly-worded communique, the Argentine Foreign Ministry has objected to the British Government's announced proposal to send a mission to the Falkland Islands to investigate their economic potential. Argentina claims the British crown colony as the "Malvinas" Islands, and the Argentine Foreign Ministry communique states that the British mission "would not be welcome inasmuch as it would violate the principle of not innovating" which has been laid down by the UN General Assembly.

# Ottawa will take back excess wages

BY VICTOR MACKIE

OTTAWA, Oct. 23.

CANADIAN Government wage and price controls will not prohibit strikes but any wage gains in excess of the guidelines will be taken back by the Government, Prime Minister Pierre Trudeau said in Winnipeg.

Mr. Trudeau told a news conference that the excesses will be recovered in one of three ways: direct taxation of the worker, by telling companies to deduct the excess at source or demonstration of about 300 rail by taking it directly from the company itself. The Prime Minister also said that while all prices will not be monitored, the Anti-Inflation Board under the Chairman Jean Luc Pepin will economy required controls to be given the power to require a prevent inflation growing worse.

# Montreal Airport delay

BY VICTOR MACKIE

OTTAWA, October 23.

MONTREAL'S Mirabel International Airport's operational Canada will also be allowed to debut has been postponed for the stay at Dorval. The airlines had third time in two years—this time until November 30. Federal Transport Minister Otto Lang port was far from ready.

The Canadian Government has today announced the scrapping of the October 26 opening date, already spent \$400m. on the building construction because they do and problems with the flight not know if they will be landing at Dorval or Mirabel. To make the trip from Dorval to Mirabel already permitted all foreign carriers to remain at Dorval until a \$30 taxi ride.

# Lockheed admits illegal payments

BY JAY PALMER

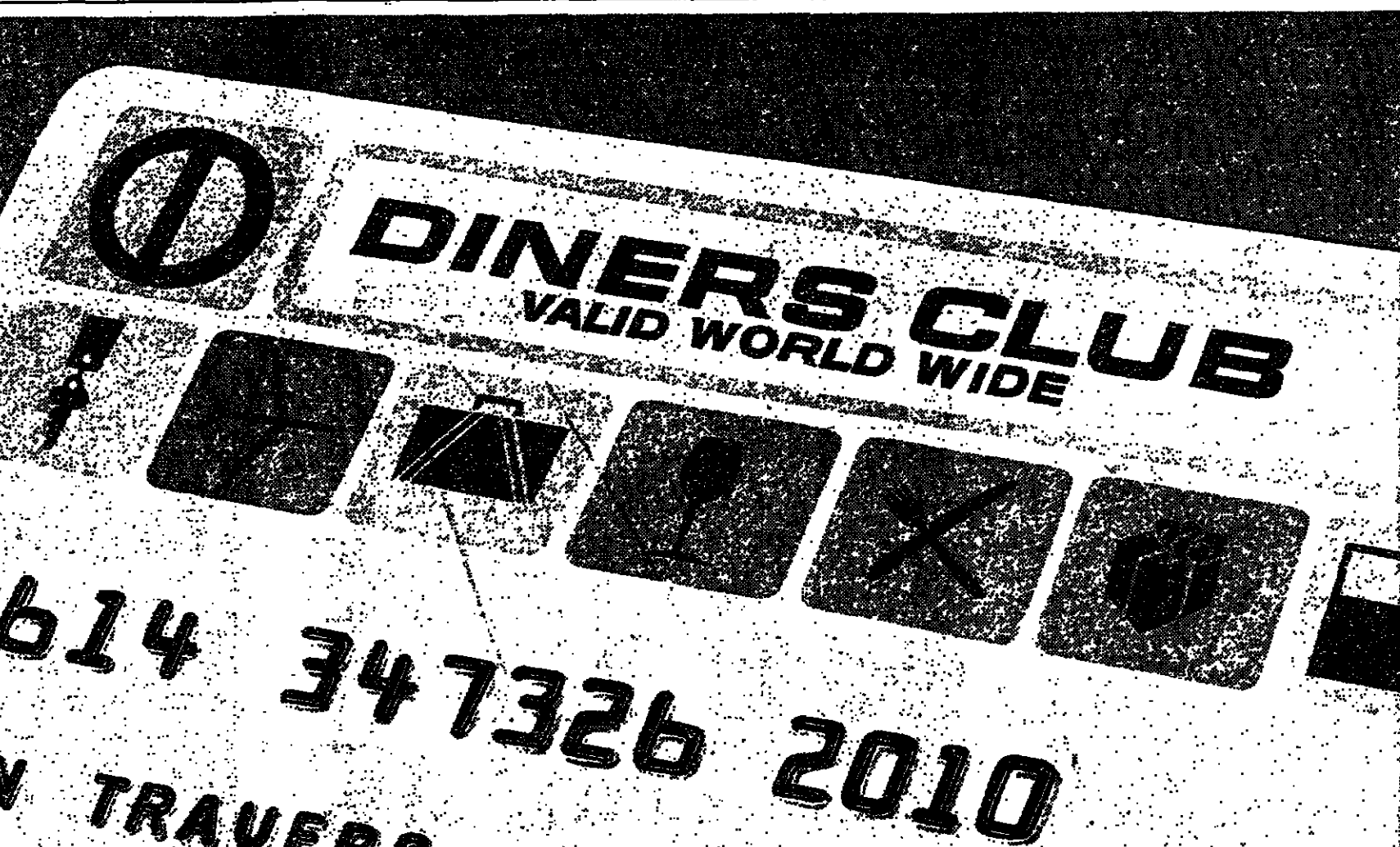
NEW YORK, Oct. 23.

LOCKHEED AIRCRAFT has admitted making illicit and hidden payments to senior Government officials in more than 15 countries, including at least one in Western Europe, as part of its attempts to promote foreign sales.

Although the giant aerospace company refused to give any more details, this new information represents a major break-

through. While admitting making covert payments totaling more than \$22m. since 1970, Lockheed has always previously refused to even hint at the identities or nationalities of recipients.

The new disclosure, ironically, came as part of Lockheed's legal battle to block the effort by the Securities and Exchange Commission to get hold of documents giving full details of the payoffs.



# Will we ever live down our name?

One lunch time, twenty-five years ago, three wealthy businessmen found themselves in the slightly embarrassing position of not having the cash to pay for one of the meals they regularly took together.

Determined that this would never happen again, they formed a small and exclusive credit club for eating out.

They called it the Diners Club, because that's just what it was—then.

They had no way of knowing that their small club would become the world's largest international credit card organisation. Or that the Diners Club card would eventually entitle its holders to unlimited credit in 366,000 establishments in 150 countries. (There are nearly 16,000 Diners Club outlets in the U.K. alone).

Nor could they foresee that Diners Club members would one day be able to use their cards to pay not just for meals, but for airline tickets, hotel accommodation, hire-cars, petrol, secretaries and interpreters, clothing and jewellery and many other inedible things.

Nor perhaps could they have guessed that for all this credit, and all these privileges we would charge you the princely sum of £7.50 per year.

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possession of the facts.

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Surname Mr/Ms/Miss		Forenames	
Private Address		Profession or Occupation	
Telephone		How long have you lived there	
Do you own your own home		If less than 5 years give previous address and how long you have lived there	
Are you a tenant			
Do you live in furnished accommodation			
Please tick appropriate box			
Banker's name and address			
Name and address of company or firm			
Position held		Length of present employment	
If less than 3 years give name and address of previous employer		Position held	
Length of previous employment		Present annual salary	
		£3000-£3499 £3500-£3999	
		£4000-£4999 £5000-£5999	
		over £7000 other income	
Tick here for Company Membership Application Form		Annual subscription rates. Personal Membership £7.50 per year, and supplementary cards are available for other members of your family at only £4.00 per year if charged to the same account number. All accounts receive 'Signature' the Diners Club magazine.	
		Do not enclose annual fee. It will be charged when the Card is issued.	

# £20 million development scheme for the Clothing Industry

## How the Clothing Industry can be strengthened

A one day conference will be held at the Excelsior Hotel, Heathrow on 18 November 1975 by the Economic Development Committee for the Clothing Industry.

The conference is being organised to explain and promote the £20 million scheme of assistance announced by The Secretary of State for Industry on 23 July 1975.

The conference will be chaired by Mr. Peter Parker, MVO, Chairman of the Clothing EDC and there will be a panel of distinguished speakers to initiate and contribute to the discussion of each topic.

The programme has been arranged to permit thorough questioning during each of the four sessions. Included in the themes covered will be:

- An exposition of the £20 million Scheme of Assistance
- The Industry's Productivity Potential
- The Challenge of Change
- The need for a strong Clothing Industry

REGISTRATION FORM (please use BLOCK CAPITALS)

Please register the following delegate to attend the conference on the DEVELOPMENT SCHEME FOR THE CLOTHING INDUSTRY at the Excelsior Hotel, Heathrow on 18 November 1975.

Name \_\_\_\_\_

Position \_\_\_\_\_

Organisation \_\_\_\_\_

Address \_\_\_\_\_

FEES The delegate fee is £15.00. This includes morning coffee, lunch and afternoon tea.

I enclose cheque for \_\_\_\_\_ (£15.00 per delegate)

Authorised by \_\_\_\_\_ Date \_\_\_\_\_

Please post this completed Registration Form together with cheque (made payable to the National Economic Development Office) to Room 1537, National Economic Development Office, Millbank Tower, Millbank, London SW1 4DQ Telephone: 01-211 4426 or 5457.

# Jamaica to build \$100m. oil refinery

By Canute James

KINGSTON, Oct. 22. THE JAMAICAN Government is to build a 80,000 barrels per day oil refinery on the south-western coast of the island, to replace the 20,000-barrel-a-day plant planned over two years ago with the Moratti Group of Milan but which has since been shelved.

This smaller refinery is estimated to cost \$100m. and will be wholly owned by the Government. It will, however, be constructed and managed with help from the Mexican Petroleum Institute. Construction is to start in April of next year, and the plant is expected to be in operation by the end of 1978.

Crude for the refinery will be supplied by Venezuela, Mexico and possibly by Iran. Mexico is also helping with financing the project by providing supplier credit of \$45m. for material and equipment purchased for the refinery in the last year. Supplier credits will also be provided by Japan and the U.K.

The refinery is the first stage of an industrial complex which will eventually embrace linked industries based on chemicals, petrochemicals, fertilisers and caustic soda.

In searching for partners to provide technological and financial help with the refinery, the Jamaican Government spent one year in negotiations with unnamed British, U.S. and Canadian interests.

When the discussions with the Canadians were bearing a conclusion, they broke down over the consortium's request that the Jamaican Government guarantee the total loan portfolio for the project.

## VENEZUELAN OIL PRICE RISE

CARACAS, Oct. 23. VENEZUELA has announced a price increase of \$1.48 per barrel of crude oil, effective October 1. A Mines Ministry statement said that the 10 per cent increase in the reference price per barrel was in line with the rise agreed by the Organisation of Petroleum Exporting Countries (OPEC) last month. Reuter

## CAR SALES UP

DETROIT, Oct. 23. DETROIT CARMAKERS today reported their best mid-month new car sales performance in 17 months—up 37 per cent from a year ago—but cautioned scheduled new layoffs to avoid bulging inventories of the successful 1976 models. UPI



# Alarm in Lisbon Russia, China, the United States and World War Three

BY JANE BERGEROL

LISBON, Oct. 23

ABOUT 15,000 Communist Party supporters to-night massed in Lisbon's Comercio Square shouting "popular democrats out of the government now," many of them brandishing photographs of pro-Communist General Vasco Gonçalves, the former Prime Minister.

Staging of tonight's Communist Party demonstration against the Government, ostensibly under the banner of non-party revolutionary unity and of worker and neighbourhood committees, alarmed the Government and banks to order military units in Lisbon to take special security precautions. Certain military units in Lisbon were ordered on restricted alert.

The Communist demonstration is being boycotted by the far Left's United Revolutionary

## RADIO STATION BACK ON THE AIR

RADIO Renascença, the former Catholic radio station, went back on the air normally to-day after workers took back control over its aerials, patched up the equipment which Government forces had deliberately sabotaged, and broadcast defiant editorials and revolutionary songs.

Front and by its armed forces rank-and-file organisation, Soldiers United (SUV). A row fared after a so-called SUV Press conference supporting the demo turned out to have been a Communist-staged fraud: the SUV secretariat declared: "Nobody from genuine SUV cells attended the Press conference and the secretariat does not support the rally."

Communist strategy is to increase pressure on the sixth provisional government — in which it has only one minister and which it supports "in proportion" to this small representation — in order to force a barrier deal: an end to its street power and barracks power tactics in exchange for ousting of the Popular Democrats from the Cabinet.

A strongly-worded Socialist communiqué made plain to-day that Dr. Mario Soares will not accept a change in the government: "there is to-day no Left-wing alternative to the government," it stated. "We make the Communist Party re-

# HOW TO MIX A LITTLE PLEASURE IN ATHENS WITH A LITTLE BUSINESS IN THE EAST.



Your next long distance business trip could be your best chance ever of going Greek for a night.

Olympic Airways flies to every continent. To the Far East. To Australia. To South Africa. Just like other airlines.

But the difference with Olympic Airways is that you can stop-over for a night in Athens. And there is nowhere quite like Athens.

At night an endless parade of tiny streets and shops tempt the curious.

And, after dark, comes the evidence that

Athenians are people of the night. Wine flows in tavernas. Music fills night-clubs.

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Manchester 504 Royal Exchange, Manchester M2 7EE Tel: 061-832 5256/8. Glasgow 124 St. Vincent Street, Glasgow G2 5ER Tel: 041-221 5568.

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

A NEW burst of Sino-Soviet tension appears to be developing in the wake of China's latest attacks on détente and its warnings to the West of aggressive Soviet intentions.

The recent worsening of relations was noted by the official Tass news service in a commentary timed to coincide with the visit to Peking of the U.S. Secretary of State, Dr. Henry Kissinger, which, as expected, highlighted Peking's opposition to rapprochement between the Soviet bloc and the West.

The article said that statements by Chinese leaders had recently become even more fierce and hostile towards the Soviet Union. And instead of talking about opposition to two super-powers, Peking was now referring to the Soviet Union as the "main enemy" of China.

Giving examples of how relations were being deliberately curtailed, the article said that China had dragged out the 1975 trade talks without reason and that this had led to a drop in trade.

Western observers had suspected that Sino-Soviet trade was in trouble when the annual trade agreement was not announced as usual in July. The occasion is normally used by the Russians to point to a growth in exchanges and express hopes for better all-round relations.

The 1974 agreement foresaw trade worth about \$220m, including the sale of Soviet aircraft and equipment to China. Though low by any standards, the volume of trade had been rising steadily since the trough of the time of the Sino-Soviet border clashes of the late 1950s.

In the absence of any significant government, party or cultural contacts, trade represents almost the only serious link between the two countries. Tass also accused China of "thwarting" talks on the navigation of border rivers, always a sensitive issue since it was about the Amur and Ussuri rivers that the armed clashes between

Russian and Chinese troops took place.

Generally, the article concluded, the Chinese had shown no interest in improving relations or in furthering the border talks which have been dragging on for several years. Furthermore, China was deliberately courting public figures whom the Soviets think are well-known for their hostility towards the Soviet Union, like West German CSU leader Franz-Josef Strauss, U.S. Senator Henry Jackson and former British Prime Minister Edward Heath.

The reason for China's attacks, Tass said, was the failure of its foreign policy, particularly its inability to block the Helsinki conference. But the Peking leadership was also whipping anti-Sovietism to cover up troubles at home, such as political rifts and economic difficulties.

Until quite recently the Soviet Press has been noticeably quiet about China, and the annual message on China's National

Day, which acts as a barometer for relations, reiterated Moscow's desire for good relations and settlement of the border dispute.

But clearly Peking's attempts to thwart détente have proved a strong test of Moscow's patience.

A Special Correspondent writes from Peking: Dr. Kissinger left here today for Japan at the end of a visit that seems to have done very little to advance Sino-U.S. relations. Though the usual curtain of secrecy hangs over Dr. Kissinger's talks with Chinese leaders, it is believed a date for President Gerald Ford's visit was set, with the most likely time being early December.

Some observers here are sceptical about whether President Ford will come on the grounds that the visit will be fairly meaningless, but Dr. Kissinger said in his farewell banquet speech that the preparations for the president's visit were "pro-

Rightwards."

During the Kissinger visit, a farewell banquet seemed to be understood by the Chinese leadership, both sides remained in a state of tension.

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The article claims that 700 Soviet agents are working undercover in Italy and Portugal, Spain and Yugoslavia, have been heavily infiltrated by the Soviet Union.

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## Bundesbank cuts bond support

BY NICHOLAS COLCHESTER

BONN, Oct. 23

AFTER DAYS of mounting speculation, the West German Bundesbank to-day decided to reduce the extent to which it provides support for the West German bond market by purchasing Government securities.

The decision ended a three-month period in which the Central Bank had spent at least DM7.5bn. on such intervention.

Such was the feeling in the market that the Bundesbank's action must come to an end that the Central Bank was forced yesterday to buy DM680m. of Government securities to hold their yields steady. To-day, the Bundesbank's intervention dropped to DM120m.

In explaining its decision, the Bundesbank said that the German banking system now had free liquidity reserves of DM17bn. available to it and that this was ample to cover it and that this ensured that the foreseeable credit needs of the public and private sector could be met.

Dr. Karlheinz Baud, the chairman of the Bundesbank, which accounts for about 80 per cent of Germany's coal production, estimated at the beginning of this week that by making every effort to hold production down to limit the 1976 rise in coal stocks to 10m. tons. This would leave them standing at 28m. tons at the year's end.

3m. metric tons (with coke expressed in coal equivalent) and it is estimated now that they will reach 18m. tons by the end of the year. This accumulation compares with a total coal output for the year that will be between 82 and 85m. tons.

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The build-up in German coal stocks this year has exceeded all expectations. At the beginning of the year they stood at around

## Irregular EEC farm payments total £6.8m.

By Reginald Dale

BRUSSELS, Oct. 23. "IRREGULAR" payments from the EEC Farm Fund totalled at least £6.8m. in 1974 and the first quarter of this year, the Brussels Commission said here to-day.

Officials stressed that this represented only "irregularities" that had actually been discovered and said that there was no way of knowing the real figure.

Some of the "irregular" payments might be genuine mistakes, the officials said, but it was clear that nearly all of them were the result of deliberate attempts to defraud the Farm Fund.

Over 10m. units had already been recovered and efforts are under way to recover the rest. In a report to the Nine Governments, the Commission said that by far the greatest number of the sums "unduly paid" were for dairy products.

The current account surplus totalled DM0.8bn. against DM0.5bn. in the previous September. The current account surplus for the first nine months is thus DM0.1bn. against DM15.1bn. in the 1974 period.

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## THE SWISS ELECTION

### Landslides are off

BY JOHN WICKS

ZURICH, Oct. 23

THE MAGIC formula of Swiss politics is 2:2:1, and whatever else changes it is almost sure to survive the general election to be held on Sunday. The formula is the key according to which four parties—Liberal, Social Democrat, Christian Democrat, and the smaller Swiss People's Party—have shared out cabinet seats during 14 years of coalition government and expect to continue doing so once the episode at the polls is concluded.

All 200 seats in the National Council are up for election. A total of 160 national councillors—the counterparts of members of the House of Representatives of the U.S., on whose Parliamentary system the Swiss is modelled—in the outgoing parliament belong to the four coalition parties. There are 49 Liberals, 46 Social Democrats, 44 Christian Democrats, and 21 members of the Swiss People's Party. Ever since 1959 the election has been thought of as a way to keep the 2:2:1 share-out of ministries a fair one.

The 40 other national councillors are spread over seven other political groups. Of these, the Independents—a confederate party linked to the Migros co-operative movement and with 13 seats in the old Social Democrats to an extra opposition, though in the past four years the most vocal critics have been the 11 spokesmen of the two xenophobic parties Nationale Aktion and Republican Movement. The other groups are too small to make themselves heard to any extent and of these only the Communists (with five seats) would really feel the need to oppose the others being historical bourgeois groupings whose views are close to those of the Cabinet.

Another reason why Switzerland is almost incapable of changing its political course suddenly lies in the make-up of the Upper House, the States Council, in which each canton has two representatives except for the smallest ones with one each. Only a part of the House is up for re-election so that there will be no shift away from the crushing Government majority.

The States Council—which has equal parliamentary rights—will remain stolidly right of centre whatever happens in the National Council.

All this does not mean that the elections are merely an empty exercise in the democratic process. In such an unadventurous political landscape, small adjustments mean a lot. The gain of several seats by the Social Democrats or a relatively small showing by the Communists or others on the Left could well lead to increased efforts in the field of social benefits and the anti-unemployment programme.

A good showing by the xenophobes could spell more measures to get rid of foreign workers.

There would have to be a remarkable shift of loyalty away from the Cabinet parties or from any one of them to alter

the complexion of Government for the next four years. A shift of this kind is most unlikely in the view of the electorate, a large share of the local tradition, denomination or occupation over and above any ideological consideration. There is, however, a body of floating voters. In previous elections, the Independents and, in 1971, the xenophobic groups. With the current economic recession, there is reason to believe that a good many of them may vote Social Democrat this year, possibly with a spin-off for the Communists and local left-wing groups beginning to win the old part in local elections. It seems quite possible that the xenophobic parties have had their fling for the time being. The Government having reduced the foreign population.

Ministries

One of the pre-election polls sees the Social Democrats vote rising to something like 30 per cent, as compared with only 23 per cent in 1971. At the expense of almost all other parties, this forecast could provide rather near-landslide entitling the Social Democrats to an extra opposition, though in the past four years the most vocal critics have been the 11 spokesmen of the two xenophobic parties Nationale Aktion and Republican Movement. The other groups are too small to make themselves heard to any extent and of these only the Communists (with five seats) would really feel the need to oppose the others being historical bourgeois groupings whose views are close to those of the Cabinet.

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## Iceland agrees to discuss U.K. fishing inside limit

BY MALCOLM RUTHERFORD

THE FIRST hint of progress in the attempt to reach a new Anglo-Icelandic fisheries agreement came yesterday when something which the British Government regards as a continued British fishing within 50 miles from the Icelandic coast.

There was no agreement about the size of the allowable catch and it remains possible that there will be no settlement when the existing agreement expires on November 13.

The progress came at a meeting in London between Mr. Roy Hattersley, Minister of State at the Foreign Office, and Mr. Einar Agússon, the Icelandic Foreign Minister. Both Ministers are consulting officials and products to the European may meet again to-morrow or at the weekend.

Mr. Hattersley has proposed that the existing agreement be taken as a negotiating text in the search for a new agreement. It allows Britain an annual catch of 130,000 metric tons by a maximum of 130 trawlers.

Iceland introduced a 200 mile limit on October 15. Until yesterday's meeting, its only concession to Britain was that it must last for more than one

year. Mr. Agússon backed his offer yesterday by presenting documentation on the size of the fish stocks and the rate of catch. This is said to have been a useful discussion by British and Icelandic experts. There is a disagreement of size of existing stocks of 10 per cent.

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## INAUGURATION OF THE REPRESENTATIVE OFFICE IN KUALA LUMPUR

### BANQUE NATIONALE DE PARIS

has just officially inaugurated its new representative office in KUALA LUMPUR and is thus asserting its presence in Asia and South-East Asia where it is doing business through its TOKYO, HONG KONG and SINGAPORE branches and its JAKARTA and MANILA representative offices.

By opening an office in a country led to play a decisive part in South-East Asia's economic development, B.N.P. will be able to increase the range of services it offers its clientele to increase its relationship with Malaysia.

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The honorary British consul was kidnapped in Asmara, the Eritrean capital, yesterday. Gwynne Roberts, in the second of his reports, describes the guerillas' use of the tactics of terror

## Life with the death squads

The Eritrean guerillas are recently waging a brutal campaign to eliminate Government and the political assassin is almost a daily visitor to the streets of the provinces for cities.

The rebels say up to 15 people assassinated weekly in the area by their death squads. Assassins I met were called saboteurs—experts in the explosives, street killings and kidnappings. They were generally attached to the ortous cento quattro (104) upony named after the death ally law in force in Eritrea in its activities between the Meleki and the city. It is, effect, the iron fist of the Eritrean Liberation Front.

### Guerrillas provided wholehearted support

Kidnapping is also a weapon with ruthless efficiency by rebels. I was taken last night to a small village about 40 metres west of Asmara where prisoners were being held in an armed guard. These captives were moved frequently for Government air attacks all had been snatched from an settlements—or been ordered to surrender to ELF.

them." I was told. "But our leadership now orders us to send them for general investigation by a judicial committee."

Throughout my eight-week journey across rebel territory, villagers gave wholehearted support to me and my 10-man guerilla escort. Village elders welcomed us warmly, prepared food and drink—if they had any and lent us camels and guides for the trek across the savannah on to the 7,000-foot-high Ethiopian plateau. Women modelled as we entered and left villages. Often the villagers would talk with bitterness of camels shot or houses destroyed by government troops.

But everywhere, the guerillas appeared to live in fear that our presence may be betrayed to the authorities in nearby garrisons or towns. Even when sick with dysentery, I was urged to leave my bed and move on because of the danger of attack. To stay anywhere for more than 24 hours appeared hazardous. Government forts were skirted with caution, main roads crossed at night, villages "cleared" before I entered and scouts sent ahead round the big towns.

Around Asmara, informers clearly present the ELF with a major headache. Guerilla forces seem rarely to spend more than a day in any village. Military leaders are constantly on the

### Meeting ruthlessness with ruthlessness

There. This is filtered back to ELF security or to the political commissioner for the region. Security appears to be one of the more efficient sectors of the ELF military structure. The ELF argues that to defeat the Ethiopians and achieve independence, they must meet ruthlessness with ruthlessness.

The sudden influx of recruits



Guerillas in operation: "On the surface, a rag-tag army... but it is a deeply-committed force driven by a strongly nationalistic impulse."

about 10,000 joined the ELF and its rival faction the Popular Liberation Forces (PLF) after the heavy fighting in February caused severe organisational problems. Training facilities were suddenly at a premium. Eritrean leaders were forced to turn to any would-be recruits with the main battle-zone near Asmara the worst hit. Villages

### Socialism with fervent simplicity

once dependent on eking out supplies by buying from the towns, are also feeling the pinch under the Government's recently imposed food blockades. All the soldiers I talked to believed passionately in the cause of independence. Many seem, on the surface, a rag-tag army, but it is a deeply-committed force driven by a strongly nationalistic impulse.

Food was also a problem and while the base camp area could be supplied from the Sudan, the villagers in the Eritrean highlands could no longer sustain the burden of feeding a much bigger guerilla force than in the past. As a result, food supplies in this region are often near exhaustion. Some, however, gave strongly emotive reasons for joining the ELF. "I was uninterested in politics until about four years ago," related one ELF soldier. "Then, as a boy scout I helped bury about 800 villagers from Una, a village just outside Keren."

The Eritreans forces are still split into two rival wings which until recently waged internecine war against each other. But it is only a matter of months before the two forces merge in the cause of unity. They may cause of independence. Many seem, on the surface, a rag-tag army, but it is a deeply-committed force driven by a strongly nationalistic impulse.

## Sahara march delayed

By James Buxton

MARRAKECH, Oct. 23.

AS DIPLOMATIC activity to cool the Spanish Sahara crisis mounted, it emerged to-day that delays in organising the departure of contingents mean that the march into the disputed territory will not take place early next week as was at first suggested. Although the first contingents should arrive at the border in the next 24 hours, the last contingents are not now due to leave Agadir until October 31 and Government sources say that the earliest the march could begin would be November 3.

This allows more time for diplomatic manoeuvring and raises the possibility that the march will lose momentum as more and more people collect on the border.

Meanwhile Morocco was expected to send a high-ranking envoy to Madrid later to-day for talks with the Spanish Government and one authoritative source said that it was to be Mr. Moulay Ahmed Laraki, the Foreign Minister, who has just returned from the Security Council in New York.

Observers here believe that the Moroccan Government is taking a firm line in the talks and is determined for the moment that the march should go ahead and that the Spanish Sahara should be "recovered" by Morocco.

## Japan bank rate cut to 6.5%

By PETER DUMINY

TOKYO, Oct. 23.

THE PRACTICAL reason for the delay is that, in Japan, bank overdrafts are formally three-month contracts as a rule, which means borrowers will not qualify for relief until the contract periods run out.

Bank deposit rates, including the Post Office savings bank's, will officially be reduced on November 4. The Post Office authorities have been the main obstacle to the interest rate changes, including the cut in bank rate which had originally been planned for three weeks ago. The factors involved have determined that the official bank rate move would be followed by the private sector, but was told by the banks that there was no room for lower lending rates unless deposit rates came down as well. Meanwhile, the banks could not contemplate lower deposit rates while the \$65bn. Post Office savings institution held put against it.

Japan's business recovery is still proceeding very slowly, and by some indicators was actually interrupted in August. The main cause for concern was a 1.5 per cent. fall in industrial production from July (seasonally adjusted), after five months of continuous, though modest, improvements.

The Bank of Japan has estimated that a 1 per cent. reduction in lending rates would reduce the \$3.3bn. of corporate funds, a like increase in profits, fact, the Finance Ministry does not expect more than two per cent. of the present bank rate to be passed on to lenders, the impact should nevertheless become significant by the quarter of next year.

## Zaire debt repayment delay causes concern

By MARY CAMPBELL

INTERNATIONAL bankers are freely admitting that payments due from Zaire on some of its external borrowings are owed more than administrative claims alone could explain. exact amounts involved are no means clear, partly because some payments of interest and principal—particularly those connected with trade transactions—are continuing and, partly, because Zaire has borrowed from a wide number of banks. However, it seems that amounts already overdue have run to several million dollars.

It seems clear, however, that lenders who have participated in the Zaire debt have been put in a difficult position. In the first place, this would not necessarily lead to repayment to any individual bank concerned while such a move would significantly

exacerbate the situation for the international banking community as a whole: more medium term loan agreements include a clause under which a default by the borrower on any other loan automatically makes repayment due immediately.

In any case the current delays are not, apparently, what is really worrying bankers about Zaire—the amounts involved so far are probably less than banks have had to reschedule or forgo on some other categories of Euro-market borrowers, U.S. real estate investment trusts, for example. The real problem, they suggest, is Zaire's future capacity for servicing its \$500m.-\$1bn. medium term external borrowings from commercial banks.

Although Zaire's current problems derive partly from difficulties in transporting its exports to foreign markets, the fall in the copper price has clearly also been a major factor. Bankers

## Tanzania railway officially opened

By OUR OWN CORRESPONDENT

LUSAKA, Oct. 23.

ZAMBIA'S ports and railways have been kept alive, President Kaunda declared today as he launched the first passenger train of the new Zambia-Zambia Railway (TAZARA). The official opening of the 1,859 kilometre track, completed ahead of schedule, attended by Tanzania's First President, Rashid Kawawa, delegations from China and Mozambique. The railway which has already started handling Zambian cargo from Dar es Salaam, will also help landlocked Zambia get around the problem of the closure of the Lobito route because of the Angolan civil war. TAZARA is already carrying cargo at the rate of 12,000 tonnes a month, and this rate is likely to double when 777 rail wagons and six new diesel locomotives, currently held up in Angola, eventually arrive.

### NAI EXTENDED

UNITED NATIONS, Oct. 23.

THE Soviet Union joined the Western Powers in support of the resolution, the Security Council to-day approved a 12-month extension, from October 24, 1976, of the mandate of the 4,000-man UN Truce Supervision Force in the Sinai. As the Chinese and Iraq did not participate in the vote, but they expressed only the mildest reservations on the Council's action. The Soviet delegate called for the resumption of the Geneva conference, with the participation of the PLO, and recommended that the UN hold the costs of the force.

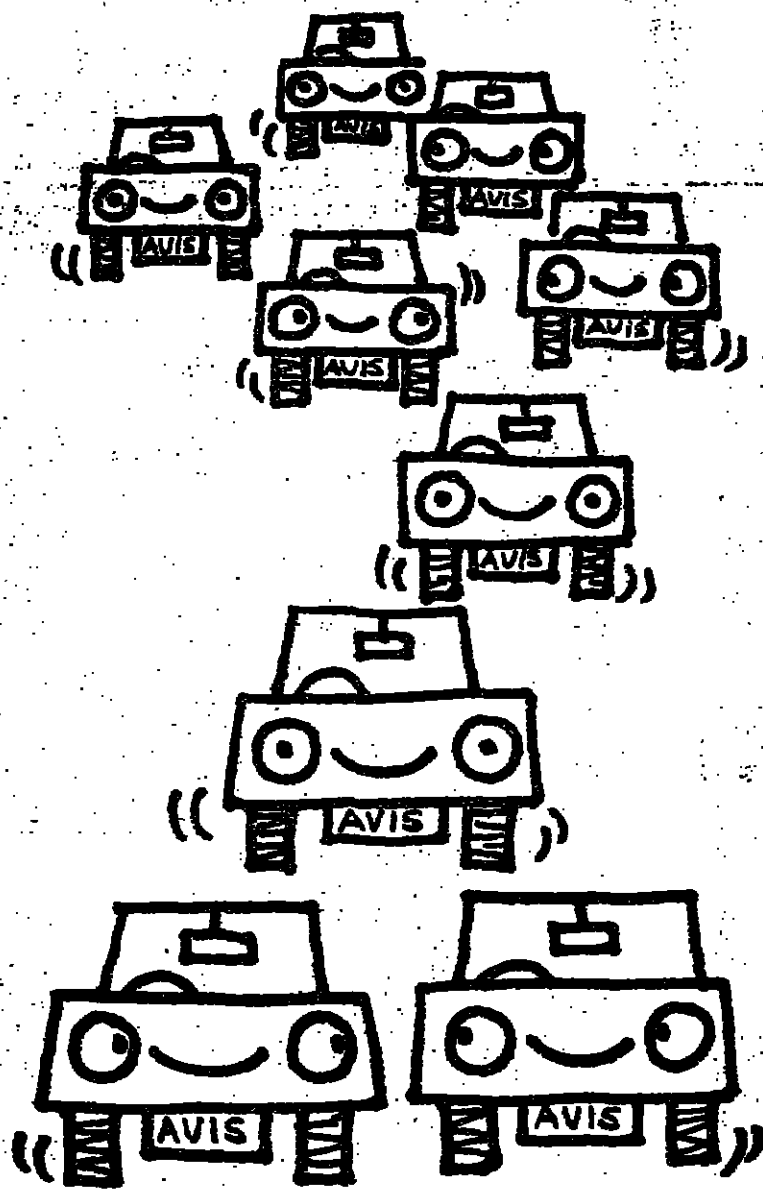
### PAKISTAN ENTERS SECURITY COUNCIL

By Our Own Correspondent

UNITED NATIONS, Oct. 23.

PAKISTAN was elected to a seat on the United Nations Security Council to-day, in the eighth ballot, after a deadlock was broken by India's voluntary withdrawal from the contest. In the previous ballots, contested in the General Assembly neither of the two states of the sub-continent had received the required two-thirds majority for election. But, except in the first ballot, Pakistan was consistently ahead in the vote. Balloting had begun suspended for 48 hours to enable the two countries to consider how to resolve the impasse.

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So, all in all, is it really surprising that a lot of people drive Avis cars?

# Avis.

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# Saudi Prince says U.K. has not asked for loan

BY RICHARD JOHNS

NO REQUEST for a loan was made this week during the official visit to Britain by Crown Prince Fahd, the heir apparent to the Saudi throne said last night.

He added, however, "Now the door is open for both Britain and Saudi Arabia to discuss any matter of mutual benefit to the two countries."

The implication was that the question could now be discussed within the broader framework of joint collaboration which has been laid this week in the talks between the high-powered Saudi delegation led by Crown Prince Fahd and the Government. This was expressed in the form of an unpublished memorandum providing for a joint Anglo-Saudi commission designed to identify areas for U.K. participation in the kingdom's development plan.

Crown Prince Fahd said that he did not have "the details" of the size of Saudi Arabia's sterling holdings—believed to be rather more than £1bn—but assured that his Government had "no intention of taking any actions which would harm the position of sterling."

He also revealed that the Governor of the Saudi Arabian Monetary Agency would visit London soon for consultations on the kingdom's holdings in the City.

In line with well-established Saudi policy he explained his country's concern for Britain's economic well-being and stability: "Britain is a central major country which has to be taken into consideration because of its position in the Free World is of great significance. I don't believe that it is useful or beneficial for any country with trade relations to see a problem created for it."

On the general question of safeguards for Saudi Arabia's financial assets held abroad, now amounting to over \$35bn, the First Deputy Premier and strongman of the regime said: "We will not make any unreasonable demands."

He tactfully avoided saying whether or not he and his colleagues—who included Prince Saud bin Faisal, Minister of Foreign Affairs, and Sheikh Mohammed al Qusbi, Minister of Finance and National Economy—had been reassured about the prospects for the British economy. But in diplomatic terms the Saudi Government's worry on this score was highlighted to an extraordinary degree by Wednesday night's communiqué.

It said: "The British side understand and appreciate the

views and concern shown by the Saudi side. In this connection British Ministers affirmed their determination to win the battle against inflation."

Certainly, the communiqué was notable for its emphasis on both the Conference on International Economic Co-operation and the development of a closer European-Arab relationship.

On the Middle East conflict, the two sides "underlined the need for early progress towards the achievement of a comprehensive settlement in the region, which must include a just solution of the Palestinian question."

The Saudis, though, were disappointed, the British Government would not agree to a criticism or condemnation of the Israeli policy of populating and developing the Golan Heights.

The memorandum on the joint commission says the Saudi Government will use its "best endeavours" to give contracts to British companies, and specifically mentions new towns, the development of rapid ports, education, agriculture, health services, roads, telecommunications and water technology as promising areas for participation.

## Credit licensing moves to start in February

BY ELINOR GOODMAN

ABOUT 12,000 credit reference agencies, debt adjusters, debt counsellors and debt collectors will have to start applying for licences in February, the Office of Fair Trading said yesterday.

The licences will take effect from August and without them businesses will not be able to operate after the summer.

The Fair Trading Office's move is the start of a three-stage programme, which will eventually mean that all 100,000 companies in the credit business will have to be licensed by the Director General of Fair Trading.

Last year's Consumer Credit Act gives consumers far wider protection in credit transactions and puts a statutory obligation on companies to disclose the true cost of credit facilities.

It gives Mr. John Methven, Director General of Fair Trading, the power to refuse a trader a licence if not satisfied that he is a "fit person" to provide credit. The Act will be brought into force by regulations over the next 18 months and will be

implemented by the Office of Fair Trading. Ancillary credit businesses have been chosen as the first category for registration because they have generally caused most public concern. They include businesses which collect and provide information about customers seeking credit.

Once businesses in the first category have obtained their licences, consumer credit and hire businesses will have to start applying for registration in August. The second stage will involve banks, finance houses and retailers who provide their own credit facilities, as well as hire businesses such as car and television rental companies. The final stage, which will begin in the first half of 1977, will cover credit brokers. These are businesses which introduce their customers to the source of a loan or credit to finance the purchase of goods or services. They include such traders as car dealers who sell cars on hire purchase provided by financial companies.

## Engineering orders lowest since 1972

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ENGINEERING INDUSTRY orders-in-hand at the end of July were down 20 per cent. from the peak levels of last year and at their lowest point since the 1972 recession.

The fall in new orders from overseas markets was even more severe: they were down 30 per cent. in the first seven months of this year, according to the latest provisional trend estimates of sales and orders released by the Department of Industry.

The statistics, announced today in Trade and Industry magazine, have been overshadowed to some extent by the publication earlier this week of the latest forecasts from the mechanical engineering "Little Noddy."

Until that time there must be considerable anxiety among many engineering companies about their ability to cope with rapidly-emptying order books.

To-day's Department of Industry statistics suggest that the trend of net new orders to the home market remained uncertain at the end of July while the export market was steady after a period of long and marked decline.

Between April and July there was a decline in net new orders of 31 per cent., a fall influenced by erratic monthly movements in the home market which depressed the domestic trend over these months by 41 per cent.

The level of new orders to the export market was relatively unchanged suggesting that overseas orders had at last steadied.

With a continued higher level of sales than orders there was a further fall in orders-on-hand between April and July of 5 per cent., which was fairly evenly distributed between the home and export sectors.

Although it pioneered the application of the new medical technology to brain X-ray diagnosis, EMI was not first in the field with a body-scanning technique. In the U.S., for example, it is in competition with the ACTA-Scanner, developed by the National Biomedical Research Foundation, which can present colour pictures of the organs and soft tissues of the body.

The company was confident, however, said Dr. Powell, that the results of clinical trials on the prototypes, and the experience so gained, would confirm that its new general-purpose system could bring benefits to at least equal to those already clearly demonstrated by the brain scanner.

Among the medical conditions for which it is believed the body-scanner may become accepted is early detection of lung disease, which is a common cause of death, and signs of which should be visible, which before any apparent on an ordinary chest X-ray.

Three prototypes of the new body-scanner have been installed—at Northwick Hospital, near London, and two U.S. medical research centres. The production orders will be fulfilled over the next few months.

NEW plants are being planned and sanctioned, but against the background of rather delayed growth and of considerable administrative and financial difficulties.

The investment survey, to be published in today's edition of Chemical Age, shows that the value of chemical investment carried out or completed during the last 12 months in the U.K. totalled £907m.

The survey omits investment in Northern Ireland, but the figure suggests a drop in U.K. spending of about 12 per cent. This means that the industry has returned to its spending position of two years ago.

Of the projects listed, 92 per cent. of the total value is under way, either in the engineering stage or under construction. This compares with 88 per cent. for last year, indicating, says the report, that projects are being delayed and that their completion dates are being put back.

The influence of the North Sea oil and gas development programme on chemical investment is apparent from this latest survey, however. The North East accounts for no less than 46 per cent. of the U.K.'s total investment value.

## New chief executive for Keyser Ullman

By Margaret Reid

MR. ROY FENTON, a senior official of the Bank of England, is to be chief executive of Keyser Ullmann Holdings, the banking concern which recently announced losses of £61m and is in receipt of support loans from the big bank's "lifeline."

The appointment of Mr. Fenton, who for ten years has headed the Bank of England's Overseas Department, is the latest in a succession of top management changes at Keyser Ullmann.

In March, Mr. Derek Wilde, a vice-chairman of Barclays Bank, took over as chairman from Mr. Edward Du Cann, MP, chairman of the Conservative backbench 1922 Committee.

In July, the two joint managing directors, Mr. Roland Franklin and Mr. Ian Stouffer, resigned after two other directors, Mr. Jack Dallas and Mr. Stanley Van Gelder, had left.

Mr. Wilde said yesterday: "We are very lucky to have found Mr. Fenton. We lost our managing directors and I have been looking for somebody who carried the respect of the City and, in particular, had not been involved in recent troubles."

Mr. Fenton, who is 57 and would have been due to retire from the Bank of England in about three years, was earlier in his career the first governor of the Central Bank of Nigeria. His remuneration at Keyser Ullmann is expected to be about £30,000 a year.

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## Inspectors' report criticises Willment for 'mismanagement'

BY STEWART FLEMING

ALLEGATIONS of insider trading in share deals, breaches of provisions of the 1948 Companies Act, incompetence and mismanagement are contained in a report issued yesterday by the Department of Trade after an investigation into the affairs of John Willment Automobiles, a public company whose shares were suspended in October, 1972, for delays in the publication of accounts.

The inspectors, Mr. P. J. Millett, QC, and Mr. Martin Harris (who subsequently became director general of the City Panel on Takeovers and Mergers), have extended the scope of their inquiry to cover the public company and its ultimate holding company, John Willment (Properties).

John Willment (Properties) is a private company controlled by C. J. R. Willment, who was chairman and a director of the public company.

One of the main findings of the report was that Mr. Willment was not able to distinguish the interests of outside shareholders from those of the company, and in particular, had not been involved in recent troubles.

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## More changes likely by spring to take-over code

BY MARGARET REID

A FURTHER crop of changes to the City Take-over Code, many of a relatively minor kind, are expected to be introduced by the spring as a result of the latest thorough-going review now being made of its contents.

The Code, administered by the City Take-over Panel, whose chairman is Lord Shawcross and whose director-general is Mr. Martin Harris, was previously revised in June last year, when a limited number of important alterations were introduced.

One change required that when one company made significant share purchases, raising its stake in another company above 30 per cent., it should bid for the rest of the latter's capital.

The present review is a systematic one of all the Code's provisions and is the first of such a complete nature for about three years.

One adjustments being considered would be a more forthcoming attitude in the Code's rules towards partial bids, which are extremely common in the United States and elsewhere abroad, but not so usual here.

Offers for less than the full amount of a company's capital

now need the Panel's prior consent and therefore other restrictive conditions.

In future, decisions on the desirability of partial bids could be allowed to rest rather with shareholders of the target company than essentially with the Panel, though the Panel might retain some interest.

Further provisions are also being considered concerning the need for independent assurances that a company acquiring a block of shares in circumstances where it must follow up with a general offer, has the financial resources to mount the offer.

Closer definition of the important concept of parties acting in concert is another matter which may be dealt with in next year's intended adjustments to the Code, which may also remove bids by British companies for foreign companies from the ambit of the Panel's supervision.

Alterations to the Code are ultimately the responsibility of the City Working Party on which are represented the various leading City bodies, including the Stock Exchange, the banks and the various types of investment institutions.

## Government to probe dumping allegations

BY OUR INDUSTRIAL STAFF

THREE NEW investigations into allegations of dumping are to be launched by the Department of Trade.

Complaints have been made that damage is being caused to U.K. industry by certain imports of saccharin, dumper trucks and women's raincoats.

The department, announcing the inquiries last night, rejected allegations made against other imports.

There was no evidence to justify anti-dumping duties on unfinished plywood originating in Singapore and Taiwan, on rammed dowels and mouldings originating in Singapore and Malaysia, it said.

The complaint about dumper trucks is directed against the Soviet Union, which is accused

of supplying vehicles of more than 3.5 tonnes payload at prices which constitute dumping.

A total of 240 trucks, worth £4,800m, were imported in the first six months of this year, 43 worth £242,000, coming from the Soviet Union.

In the case of saccharin originating in Japan and the Republic of Korea, the Department is re-imposing anti-dumping duties with effect from November 1 while an investigation takes place. The duties imposed in 1965, were subsequently suspended.

The Department said that its investigations into the imports of women's double and single texture rubberised cotton, or rayon raincoats from Hong Kong was to be extended to cover the Republic of Korea.

## MPs expected to join Lucas contract talks

BY MICHAEL DONNE AND LORELES OLSLAGER

SEVERAL MIDLANDS MPs—including Mr. Roy Hattersley, Minister of State at the Foreign Office in his capacity as MP for Birmingham, Sparkbrook—are expected to meet trade unions and management of Lucas Aerospace in Birmingham to-day.

They will discuss reports that the company has lost the development contract for the Rolls-Royce RB-199 engine for the Anglo-West German-Italian Multi-Role Combat Aircraft.

Neither Lucas Aerospace nor Rolls-Royce (1971) would confirm yesterday that the development contract had been cancelled. Lucas is expected to issue a statement to-day after the meetings.

The view among the trade unions yesterday, however, appeared to be that the contract had either already been cancelled or was about to be stopped on the basis of late delivery by Lucas of early prototype units.

The trade unions argue that any late delivery has been due to modifications sought by Rolls-Royce (1971), on behalf of Turbo-Union, the international consortium responsible for the engine. The significance in the

development contract lies not so much in its direct value, since it covers only enough engine control units for the first nine prototype and pre-production aeroplanes, but in the long-term value of any follow-on production contract Lucas might win.

With the three Governments involved planning to buy over 800 of the twin-engine MRCA's, the order for engine control systems would be substantial.

At present, development work is being undertaken at Marsden Green, where it is thought that more than 300 workers would become redundant if the work stopped. More workers could be affected if the eventual production contract went elsewhere.

It seems likely that any decision to take the development contract away from Lucas has not been simply a Rolls-Royce decision, but has been taken after consultation with the rest of the Turbo-Union members, and with the knowledge of the three Governments concerned.

During today's talks, it is expected that MPs and other stewards will press for production of other electronic equipment at Marsden Green, to replace MRCA work.

## Sir Alan to quit as Bass chairman

By Kenneth Gooding

SIR ALAN WALKER, one of the brewing industry's most powerful figures, is to retire as chairman and chief executive of Bass Charrington in January.

Sir Alan, who is 67 and who last year was paid £22,245 by Bass, will be succeeded by Mr. Derek Palmer, now deputy chief executive.

He is to give up his main Board directorships with Bass and become the group president, but will retain some of his directorships with certain group subsidiaries.

Since Sir Alan entered the industry in 1956 he has steered his original company, Mitchell's and Butlers, through several

mergers so that what was a medium-sized company making annual profits of £1.7m. is now the U.K.'s biggest brewer of beer with about 18 per cent. of the market.

He became chairman and chief executive at the time of the £200m merger in July, 1967, which produced the Bass Charrington group.

Bass has about 9,200 pubs, 1,100 off-licences and hotels, and last financial year made taxable profits of £50.1m. on a £372m. turnover.

As a drinks group, with widespread wine and spirit interests as well as beer, it is running neck-and-neck with Allied Breweries for the title of the biggest business of its kind in Europe.

Men and Matters, Page 22

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## Contracts 'to fight race hate'

By Donald Maclean

GOVERNMENT contracts should be used to combat racial discrimination even though it may be difficult to "devis[e] wholly effective sanctions," the Race Relations Board says, in comments on last month's White Paper on Racial Discrimination.

The Board considers that the Government, by adhering to the White Paper proposals, would deprive itself of "what is potentially its strongest weapon in the attack on discrimination, and missing the chance to provide employers and trade unions with a real incentive to take precautionary measures against the possibilities of discrimination."

The credibility of enforcement machinery, the Board says, is crucial to the effectiveness of Government contracts as a means of combating discrimination. "We find it remarkable that the Race Relations Commission is given no role at all."

The main policing role, it is maintained, should be given to the Commission, with contracting departments having the ultimate responsibility for determining what action should be taken against a defaulting contractor.

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## IN BRIEF

### Stonehouse mail read in court

Extracts of four letters alleged to have been written to runaway MP, Mr. John Stonehouse, by his secretary, Mrs. Sheila Buckley, were read to Home Affairs Road Magistrates Court yesterday.

The letters were sent to "Donald Muldoon"—one of Mr. Stonehouse's alleged aliases in Australia. Produced by an Australian Fraud Squad officer, they began "My Dear Dums" or "Dearest Dums" and were signed either "Jo" or "Sheila."

Det. Sgt. Coffey also told of Mr. Stonehouse's arrest after five days of surveillance by Melbourne police. It was on Christmas Eve that he and two other detective sergeants detained Mr. Stonehouse at St. Kilda railway station where he was about to board a train for Melbourne.

### Aluminium prices

British Aluminium is to increase the price of its extruded and drawn products by an average of 5 per cent. from October 27, following similar price increases by other leading suppliers.

### Haulage question

There was no question of Britain being taken to court over EEC regulations on the road haulage industry, Dr. John Gilbert, Transport Minister, said in Eastbourne.

### Car output rises

U.K. car output totalled 119,363 in the five weeks ended September 27 against 99,879 in the comparable period last year, the

## Debt licences

Debt collectors, credit reference agencies, debt adjusters and debt counsellors will have to apply in February for licences under the Consumer Credit Act as the first of three categories which will be



## FINANCIAL TIMES REPORT

Friday October 24 1975

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## Management and Staff Recruitment

With commercial and industrial activity flagging and unemployment rising steadily month by month, the staff recruitment agencies are finding the going hard. For many, part of the answer to these problems has been to spread their interests by a calculated measure of diversification.

In order to survive their business problems, employment intermediaries are now finding it necessary to adjust their own views so that they can take the areas where the need for new staff is strongest. In some cases this has led to diversification outside the recruitment field, though it has not necessarily meant any major earnings within the companies. There are certain other areas where the techniques of staff recruitment can be to good effect—i.e. in retail or commercial services, even retailing.

One example, is the industrial field. Alfred Marks, which was one of the first U.K. agencies to explore this field, blames a very large part of its recent downturn in industrial placings and until this sector shows some signs of picking up Marks is restricting its investment in it.

However, in order to survive in the currently troubled economic and industrial climate the staff recruitment firms will have to find new directions in which they can develop their activities. To concentrate for too long on a narrow range of the recruitment field could well mean financial suicide.

Obviously it is not going to be easy for every employment specialist to develop along these lines, but the sector is one which is used to keeping up with the times and it has a long history of development which dates back almost to the Middle Ages. In those days the main task of the professional intermediary was to find agricultural staff for the farms, and that is very often applied to secretaries and shorthand typists. Many bosses feel it is better for one girl to be overworked at the moment than for two girls to

part of its business so the professional intermediary turned his attention to office workers. In recent years—that is, since World War II—the employment specialists have become identified almost entirely with young female secretaries, and not without reason since it has been the demand for these, both of the permanent and temporary

variety, which has kept the profits of many of the leading agencies moving ahead in recent years. However, as almost every business is now feeling the pinch from increased costs so are they beginning to look for ways in which labour costs can be trimmed.

One of the most popular ways at the moment is natural wastage, and that is very often applied to secretaries and shorthand typists. Many bosses feel it is better for one girl to be overworked at the moment than for two girls to

being forced into dole queues employers are still on the lookout for highly skilled and qualified men such as accountants and engineers, and with so many qualified people now looking for jobs the need for greater selectivity has been increased.

Executive selection therefore seems a growth area despite the current economic climate and agencies have been quick to recognise this. An expansion into this area has of course required some internal changes among the employment firms. An example of this is in the

new interviewing systems which they have had to adopt. It would after all be embarrassing for out-of-work executives to be interviewed by the young female office workers. Many specialists are finding that the most fruitful journey to take is into the world of the executive. Although it is well known that many executives are now out of work and

new interviewing systems which they have had to adopt. It would after all be embarrassing for out-of-work executives to be interviewed by the young female office workers. Many specialists are finding that the most fruitful journey to take is into the world of the executive. Although it is well known that many executives are now out of work and

such a highly qualified person to be placed in the particular job. Management consultancy of this type can help employers not only to find the most suitable staff but also to make cost savings where possible. There are other functions which a management consultant, in the true sense of that title, can also perform. He can run efficiency checks for employers, advise where workers are not being properly used and even provide marketing research in some cases.

There are many firms working under the name of management consultants who do not fully fit that role, however. Some agencies which are really only intermediaries for executive staff recruitment have also adopted this title, but as it is becoming more obvious that there is perhaps greater scope for the genuine consultants more and more firms are beginning to live up to their titles.

Another function which could be encompassed by the term management consultancy, but is more commonly known as "head-hunting," has also been on the increase in the last couple of years. The more correct and perhaps more distinguished title of this activity is executive search. Once again this is a highly specialised part of the recruitment business which seems able to survive during an uncertain economic phase. This may be largely because the jobs which these specialists deal with often involve a change of country for the successful applicant.

The idea which originated in the U.S. is fairly straightforward. When a firm requires somebody to fill a high-ranking position, usually at board level, they will contact an executive search agency. The agency will survey the entire field of business, often taking in several countries. This may sound like a very arduous task but most often the qualifications where workers are not being properly used and even provide marketing research in some cases.

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Another function which could be encompassed by the term management consultancy, but is more commonly known as "head-hunting," has also been on the increase in the last couple of years. The more correct and perhaps more distinguished title of this activity is executive search. Once again this is a highly specialised part of the recruitment business which seems able to survive during an uncertain economic phase. This may be largely because the jobs which these specialists deal with often involve a change of country for the successful applicant.

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# The search for executives

THE SEARCH for executives these days is a far more complicated job than it was. This is mainly a reflection of the growing complexities of international industry and finance. Specialist men are required, but unfortunately there never seem to be enough to go round: so the hunt for "the right man" is on. However, the "right man" is unlikely to be found under the old school tie act, or over a drink with a few acquaintances in the golf club bar who might know someone. No indeed, finding the right man for the right job nowadays can be a costly and time-consuming business.

Recruitment of executives therefore is becoming big business. Though a great many top positions are filled by promotion throughout the company—leastways in a well-run company—and a very large slice is filled by advertising, there is a growing demand for specialist services such as those offered by the registers, selection consultants and by executive search or "head hunters" as they are often referred to.

The register system is not really aimed at finding senior staff, but geared to find middle management or possibly young men and women of potential for top-class jobs later in their careers. The idea was imported from the U.S. (as so many of our management techniques have been) in 1963 by Cornmarket Press, which decided to run a register alongside its Directory of Opportunities for Qualified Men.

Basically the concept is that job seekers answer the register company's advertisement and allow their names to be added to the register along with qualifications and other relevant material that would be employers would wish to know. Companies then pay an access fee to the register company which supplies them with the list of all relevant persons on the register seeking employment of that particular nature.

This has the benefit to the company that it has quick access to likely candidates, although of

course the one they choose may not in the event be the best man for the job. It is handy for the candidates because in theory all they have to do is sit back and wait for companies to contact them. But of course this form of executive recruitment is unlikely to be used by senior men who are probably most unwilling to have their credentials bandied around a large number of companies.

Selection consultants go a long way to take the spade work out of executive recruitment. They offer to arrange virtually everything and offer the employer a short list of likely candidates from which he will interview and select an applicant, assuming he can find the sort of candidate he is looking for.

### Briefing

The consultant will first get a complete briefing on the position to be filled; select the advertising media, and screen all applicants from which the short list is arranged, after interviews. Furthermore, comprehensive details are forwarded to the employer on the members of the short list and the consultant may also offer his services in the selection of the successful applicant. The

cost of this service varies from consultant to consultant but something in the region of a fifth of the starting salary is a fair norm. However, the fee is normally charged whether the client finds an applicant or not, but most consultants can claim a high rate of success.

Executive searches or "head hunting" is perhaps the most up-market of the services offered, and is really aimed at finding the best man wherever he is for the vacancy. Understandably therefore this service is aimed at absolute top executives, who may be unwilling to scan through advertisement pages, which because of their specialist skills may only feature a likely appointment once in a blue moon. Also because the executive needed may not even be in the U.K. there is the problem of where to advertise.

Executive recruitment of this type was developed in the U.S. shortly after the war as Lynn A. Brua, managing director of Heidrick and Struggles, one of the well-known executive recruitment services in the States, described in his paper on the development of this service.

In the late forties and early fifties a dozen or so small firms started to provide this style of service in America within the framework of acting as general

management consultants. From this basis the idea snowballed into the size it is today where it is quite common for an American President to use the services of such executive searches to find suitable aides and staff. The first American firm, Lynn Brua, goes on to relate, came to Europe about 1960 and it is the Americans who still seem to dominate the field.

### Common

The way in which the head hunters go about their business is fairly common to all, so a look at the service as described by Peter Lewis, a director of Eurosurvey, would apply to the sector in general.

The first thing, and its importance should not be overlooked, is to enter into discussion with the client to find out as much as possible about the appointment, and in this aspect the consultant can often advise on job scope, structure, and remuneration.

It is also important to know the way in which the company intends to expand, the corporate thinking and which like, so that the full facts can be put before any likely candidate. An impression of the

client company is vital. Having identified the job the next move is to identify where potential candidates might be working or living. To find the right man the consultancy uses not only considerable personal contacts built up over the period, but also its own documentary research from which it can identify all of the people in the Western world employed in a certain occupation. This of course does underline the fact that this service is for the top men only.

From then on the consultancy approaches appropriate men either by telephone or letter depending on the customs of that particular country. If the executive shows any interest he is presented with documentary information on the post and company, and if he is still interested a confidential meeting is arranged with the consultant. From this lengthy process a short list of say three men is presented to the client who will select the candidate of his choice.

The cost of this service varies depending on not only the consultant but also the task undertaken, but a rule of thumb is probably something like a fifth or a quarter of the starting salary.

There are, of course, the specialised executive recruitment services such as those of Resources Engineering Management International, headed by Michael Wood of I. It is obvious that any race in the industrial side of the being easily replaced by increasing demand for engineering conversant with the oil allied industries. In fact, more normal level of 50 cent, while the old level about 50-50 U.K., and one is swinging quite perceptibly towards overseas business.

Head hunters in general, obviously capturing some of the market formerly enjoyed by selection consultants (their methods (approaching people ready in employment, someone else) has come), some hefty criticism, these have thrived on their ability to place the right man in the job, who has generally been successful. So it is this race for attracting the right that must, as their reputation spreads often by way of a make for more and more news coming their way.

Terry Ga

## Scope for specialisation

TOWARDS THE end of 1973 the staff recruitment industry was riding high on the tail end of a boom in the jobs market that had been under way for nearly two years. To-day, just 24 months later, the jobs agencies are once more beginning to make hopeful noises about their future—having come through one of the steepest slumps in business since the war. On a crude basis, demand for staff recruitment services of all forms probably fell 30 per cent. in 1974 and turnover for 1975 is likely to emerge lower by a similar percentage.

Not that the ups and downs of the business cycle are a new experience for the jobs industry, though over the past decade the number of actual downs has been limited to two. By their very nature staff recruitment companies are something of an economic barometer and as such they feel the impact of economic recession quickly.

The industrial recession in the U.K. may still be deepening but the jobs companies can now list a number of influences running in their favour. Among them wage controls figure prominently: so does the elimination of competition with weak firms going to the wall, allowing for price inflation does providing the survivors with greater market share. And high unemployment—although itself a reflection of a shrinking market in jobs—can at certain levels become an asset. Finally, there is the growing tendency for staff recruitment groups to specialise.

Specialisation in the jobs industry comes in a variety of guises. There are companies which concentrate on one parti-

cular type of employment. There are companies which offer staff recruitment facilities within a framework that leans more towards management consultancy. There are specialist groups operating in a number of professional areas. There are the agencies—and this applies to the bulk of the industry—that run specialist divisions as an adjunct to their overall jobs service.

Compared to the high-volume low-margin economics of staff recruitment in its overall sense, the more specialised end of the business is clearly less cut-throat. It does not reach the cyclical peaks in time of economic boom but by the same token appears not to share in the worst excesses of the troughs. At least that is the theory, and clearly there are plenty of anti-cyclical voices to be found among the jobs companies.

### Geared

Accountancy Personnel, with some three-quarters of its business geared to the accountancy profession, has managed to keep its 1975 turnover running at around last year's levels (say £4m. a year) which weak firms going to the wall, allowing for price inflation does providing the survivors with greater market share. And high unemployment—although itself a reflection of a shrinking market in jobs—can at certain levels become an asset. Finally, there is the growing tendency for staff recruitment groups to specialise.

PA has been in the jobs business for nearly two decades

having set up its recruitment operations in 1956, a dozen or so years after the consultancy itself was formed. The group concentrates on filling management vacancies at a level where starting salaries rarely fall below £6,000 a year and where—surprisingly often—they will top four times that figure. PA's jobs operations are based on advertising formulae: the company carries out a certain amount of search work (head-hunting) in the U.S. but primarily its business approach relies on the printed media.

Over 90 per cent. of the jobs placement industry in this country relies on advertising as a means of communicating with prospective clients, high employee and employer. And the industry is fairly heavily concentrated. Roughly 50 per cent. of the overall market in the U.K. is spread between the top six or seven agencies, groups like Brook Street Bureau, Alfred Marks, Reed Executive, St. Paul's and Accountancy Personnel. The alternative approach to staff recruitment communication is the search method. Better known as head-hunting, this direct method of contacting and assessing potential employees is confined to a handful of small, highly specialised companies like Resources Engineering and Management International (REMI) and Eurosurvey.

Reed Executive is fairly typical of the major High Street agency, and around 15 per cent. of 20 per cent. of its business falls into the specialist category. The company started from a single office in Hounslow in 1960 and to-day has a chain of 120 branches. The bulk of the company's specialist operations

are in the accountancy field but in recent years these activities have been broadened to take in what the company terms "middle-of-the-road management personnel."

The mechanics of Reed's business are in line with the general approach of the industry as a whole. The group takes a percentage of the applicant's starting salary beginning with a retaining 3 per cent. On this Reed then sets its advertising wheels in motion and eventually comes up with a short list of candidates, usually four persons, at which stage it accepts an additional 9 per cent. On final selection a further 3 per cent. is payable by the hiring company giving Reed an overall fee of 15 per cent.

### Competitive

Accountancy Personnel reckons its charges are among the most competitive in the industry since its commission structure is based on 10 to 15 per cent. of the applicant's starting salary, while with its temporary and business—mostly fringe accountancy personnel—like bookkeepers and clerks, it charges a standard 45p per hour. AP was formed just seven years ago and now works from 11 offices spread around the country. Six are in the Greater London area with the others in Birmingham, Manchester, Leeds, Leicester and the most recent opening—in Cardiff.

AP is a private company whereas groups like Reed, Brook Street and Marks are publicly owned. Some other agencies are controlled by public companies—Lex Service Group, for example, owns the

St. Paul's agency while E. acquired the SOS Group in 1974m. cash in 1973. Shortly SOS passed to its present owner, it formed an industrial division in order to make payments for shop floor placements, and the first agency to move into this field. In doing so, across traditional forms of floor employment, which is still largely based around Labour Exchange. Of overall business around 10 per cent. would fall into specialist category.

Some job groups specialise in a more international basis, instance, REMI, with its stake in the world of Africa, most of its jobs in Nigeria, Algeria, and Arabian Gulf. The group's recruitment is a direct approach, from its working base, papers and the advertising media are often inaccessible highly skilled workers, running parts. The group's over in staff numbers is modest but its skills are, and, predictably, so a charges at between a fifth and a quarter of a starting salary.

Jeffrey B. M. J.

## Lean times for advertising

With industry finding traditional methods of labour recruitment increasingly outdated and inadequate more and more use has been made of recruitment advertising. Indeed over the past decade this media has without doubt been the key growth sector of the advertising world. Having said this, the experience in the last quarter of 1974 and those so far in the current year would tend to suggest that the bonanza is over.

The publication, later this year of a new monograph on recruitment advertising by the Advertising Association may give some idea as to the future of the industry, but in the meantime the speculation remains pessimistic.

On the back of the recession in the U.K. recruitment advertising fell by some 14 per cent. in the last quarter of 1974 while the shortfall this year is expected to top 25 per cent. and could well be as high as 50 per cent. Such has been the shake-out in the industry that a number of agencies have made sweeping cuts in their labour force while a number have actually gone out of business.

One of the majors in the sector, Leo Burnett, recently cut its staff by some 20 per cent.

Earlier in the year one of its larger clients, the giant Ford Motor company severely slashed its advertising expenditure. Charles Barker has been less drastic and has avoided redundancies by gearing business to the market cycle.

The fact that a number of agencies have fallen by the wayside probably stems from the rather belated move into the recruitment advertising field. From a consumer-

orientated base the agencies recognised the potential of staff recruitment and set up specialist departments. But by the end of last year only about 40 per cent. of recruitment advertising was handled by agencies. Moreover, only a few had become firmly established before the current shakeup.

It was not until the 1960s that the management consultants moved into the field of recruitment advertising. They used to place advertising with the agencies but found that they were unable to provide the detailed media response that was required by their clients. What is more, as consultants they found that they were preparing the copy, so it became a natural progression into advertising.

Both the agencies and the

consultants rely heavily on the newspapers for job advertising. Press recruitment advertising jumped from £50m. in 1972 to £105m. in 1973 (at which point it was more important than television advertising) but in the current year the figure could well drop to about £75m.

Most of the newspapers encourage recruitment advertising through the use of specialist CONTINUED ON NEXT PAGE

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# Government job agencies

BRINGING IN revenue is the natural thing. It's what you are about. Think of yourselves as business managers. You've got to continue to market your services in every way. Our whole organisation has just got to go on getting more professional."

The speaker, a tall, slim man in his thirties, stopped adding at the turnover graph behind him, and swung round to look at the audience. He was dressed in a dark suit, white shirt and dark tie. He was looking at the audience with a serious expression. He was looking at the audience with a serious expression. He was looking at the audience with a serious expression.

But this occasion was different. Every person in the room was in reality a civil servant. The speaker was the Director of the Professional and Executive Recruitment, a subsidiary of the Government Service Agency. The speaker was Ken Cooper, the ESA's chief executive, who although he is not a civil servant, he is not a civil servant, he is not a civil servant.

At the meeting, which I attended in March, Mr. Cooper pressed his commercialism more sharply than usual.

"Bringing in revenue" may well be the "central thing" to the managers of his PER subsidiary—a revitalised form of the old Professional and Executive Register—which is the only branch of the Employment Service Agency that charges fees for its work. The same central thing would be utterly inappropriate to the main body of 800 to 900 local centres dealing with jobs and workers of less than managerial rank. But even in these, the old near-to-moribund labour exchanges whose resurrection as "jobcentres" is Ken Cooper's major concern, the standards with which the local managements are prodded are now of a distinctly commercial kind—improving market shares, and stepping up ratios of "vacancies filled" to "vacancies notified."

## Regime

This new regime, while it may not suit those of the ESA's 14,000 staff who remain convinced that the service should properly be run as a sort of occupational hospital, certainly seems in line with government's main aim when it let the State's jobs-market dealings out on a longish lease from the Department of Employment around three years ago. The aim then was that the new agency should increase the efficiency of the nation's labour market by cutting down the time spent by people between jobs, and jobs between people.

In the country's present climate, the idea that the agency could make a major contribution to our economic effectiveness, seems like bleary-eyed idealism. But my own observations suggest that although the ESA's possibilities have been dwarfed by events, it is nevertheless progressing in the way that we intended.

Take for example its record over the first six months of this year. The number of vacancies notified to the agency—which is currently costing the taxpayer some £80m, a year—was up by roughly 5 per cent, and the number filled by about 4 per cent, as compared with the corresponding period of 1971, when the market was declining but considerably less steeply than it is now.

Part of this improved record is no doubt due to the development of the job centres, of which more than 100 are already open with almost as many more scheduled for opening before next summer. These offices, set up in popular streets and catering for employed people who want to browse through other jobs currently on offer as well as for the unemployed and anxious to secure, vary in the quality of their services and staff. But the statistics indicate that they are altogether a better job-market mechanism than the old style "labours". Studies of the job centres have shown them filling 40 per cent more vacancies than did the exchanges they replaced; attracting goodly numbers of passers-by whose last thought when they had set

out for their town centre earlier in the day had been to look for a new job; and being recommended to nearly a third of their clientele by previously impressed customers. Compared with the old exchanges, which in many ways deserved their image as the last drab hope before the workhouse, a job-centre can even be a cheering experience for the newly unemployed. The displays of specifications are instant evidence that even now—when the annual rate of job-changes is down from an average of 9m, to about 7.5m—the situation is a fair way short of famine. About 150,000 vacancies a month are still being notified to the Employment Service Agency, and about 100,000 a month being filled through it.

## Livelier

The 700-staff Professional and Executive Recruitment branch, while also a distinctly livelier creature than its predecessor, has a less stellar record than the non-managerial trunk of the agency. In spite of the branch's taxpayer-subsidised undercutting of private enterprise management recruiters (and although it will earn around £2m, in fees during the current financial year, the target date by which its non-social-service activities are supposed to be self-financing appears to have been postponed from mid-1976 to a year later), the PER branch has captured no more than 5 per cent of its particular market

and is filling only about one in every five of the jobs which employers refer to it.

This is not the only indication that the message which Mr. Cooper drove into the ears of the branch's area managers in March has not yet emerged in the actions of all its operating staff. The last three company personnel managers I talked to all lacked confidence in PER's thoroughness in selection services, their broad complaint being that the tenor of its operations was still ill-tuned to the pressing wants of business concerns.

The most obvious conclusion is that, even though the PER managers I met in the spring were undeniably businesslike, the ESA is finding it more difficult than was hoped to get its staff as a whole to adopt the marketing approach. For one thing, the civil service unions' closed shop attitude is doubtless virtually preventing the agency from recruiting experienced people from outside the civil service, and officials reared in the tradition that the customer is probably wrong (and quite possibly trying to cheat) are by no means readily convertible into engaging sales persons. For a second thing, the other less solidly-bureaucratic activities springing from the Department of Employment are no doubt attracting many of the more market-minded officials who might otherwise have joined and/or stayed in the ESA.

But while a close look can

detect evidence that staffing problems like these are delaying progress, it can detect none that the ESA is likely to abandon its businesslike intentions and sink back into being an occupational hospital.

This is not to say that the social-service aspects of its responsibilities are being forgotten. Far from it. The occupational guidance service, advisory and counselling activities aimed at helping the customers to find suitable training in marketing themselves to prospective employers and for the various sorts of skilled work, industrial rehabilitation, and so on are all continuing and marked as areas for further development. Even so, the agency seems to consider that the only proper base for their development is the main stream activity of capturing and increasing and steadily better satisfied share of the normal jobs market, especially in the non-manual fields of work. And the present recession seems to be working in ESA's favour: its overall market share seems to have risen in recent months from about 18 to 20 per cent.

So it could well be that when the market recovers—perhaps passing over a "seasonally adjusted" unemployment peak of 1.5m, next winter and settling down in 1977 at a steady 750,000—the agency will emerge considerably better placed to make the economic contribution originally intended of it.

Michael Dixon

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# 'Temps' provide a cushion

THE USE of temporary workers is one of the most controversial areas in the whole staff recruitment sector—and also one of the most little understood. For a start, there is no accurate figure of the number of "temps". In the evidence of the Federation of Personnel Services to the Employment and Services sub-committee of the Expenditure Committee in December 1972, it was estimated that out of a national female clerical workforce of some 2.2m, there were no more than 60,000 "temps" at the height of the season. The evidence added that this was well below an overstatement—and the figure is certainly very much lower outside the peak period of July to mid-September. "Tems" probably only account for a maximum of two per cent of the total number of office workers (both male and female) even at the time of peak demand.

The main misconceptions concern the reasons why companies use "temps" and also the nature of the workers involved. On the first point it is clear that "temps" in effect act as a cushion at the margin of the labour market. Thus the

first and most obvious use of them is to provide holiday relief—and according to one survey, half the "temps" are booked by employers for this reason. The main use is during the high summer period mentioned above but the lengthening and increasing frequency of holidays have boosted demand, particularly during January and February, as more people now take winter holidays.

"Tems" are also used when permanent staff are away sick, again principally in the winter. They are hired as well to fill vacant positions until the time when permanent staff can be found. This factor obviously has a varying importance depending on the state of the labour market and was particularly noticeable during the labour shortages of 1973. The main agencies also argue that there is a considerable underlying shortage of office staff in London, and anyway, that in order to achieve a more productive use of available staff the pool of temporary office workers would have to be increased to around the 100,000 level.

## Seasonal

"Tems" can also be seen as an alternative to permanent staff when the flow of work fluctuates for some reason—for example, where there are important seasonal influences. This policy is more usual on the Continent than in the U.K. but more companies here are using "temps" for short periods of especially hectic activity such as stocktaking or when changing over to a new system of working.

The use of "temps" varies considerably from sector to sector—and includes the whole range of private business as well as central and local administration. As the protests over the last two years by the National and Local Government

Officers Association indicates, but certain large organisations, such as clearing banks, generally have a sufficient pool of staff internally to meet any shortages in certain branches or departments by moving people around.

Much of the controversy over the use of "temps" has involved criticisms by employers about the quality and nature of the staff provided by the agency—or more correctly, temporary staff contractor. Much of the debate is inevitably subjective with varying claims about the adequacy of the pre-selection process and the agencies' awareness of the abilities of the staff, or the particular needs of the client organisations. But unfortunate experiences in some cases have undoubtedly soured many employers' views about agencies.

Interestingly, the widespread criticism that many "temps" are idle young "dolly-birds" has been, at least partially, laid to rest in a survey carried out by the Federation of Personnel Services, the agencies' trade association, which showed that one in three "temps" were between 30 and 50 years old. Moreover the average age of a "temp" was 30 and she was normally married with school age children and skilled at her job. About 84 per cent of "temps" cannot anyway accept permanent work for a variety of reasons.

The prices and incomes Board report of 1968 showed a very similar result with only 19 per cent of "temps" available for permanent work—the reasons for preferring temporary employment varying from domestic commitments, the imminence of a move abroad, to a liking for varied routines. According to the PIB survey, only 2 per cent, said they worked as "temps" for salary reasons though, of course, this factor may have

tipped the balance in other cases.

While "temps" are traditionally associated with the office market, an important development over the last few years has been the expansion into the industrial labour field. Certain of the leading agencies have set up industrial divisions to provide a similar sort of service offered to employers—namely filling in gaps caused by holidays or sickness, reinforcing permanent staff during periods of peak activity or undertaking special tasks.

## Skills

At one end of the scale, the agency will provide unskilled labour to clean up a factory during holidays or to work in a warehouse during the pre-Christmas period. The agencies can also provide skilled and semi-skilled workers in various categories—for example, machine operators and heavy goods drivers. This end of the market merges into the specialist area of highly skilled and professional staff placement.

The expansion into the industrial market raises the sensitive issue of the relations with trades unions. They have in general been extremely critical of the agencies, and the TUC has strongly pressed for a strengthening of the proposed regulations under the Employment Agencies Act. The recent TUC Congress again called upon the Government to outlaw "bogus self-employment" and the supply of "jump labour" by free-charging agencies. The issue is, of course, partly bound up with the controversial question of the lump in the building trade.

In general the trade unions have argued that Government's proposals for the registration of agencies, which has been welcomed by sector's leaders, represent in the words of Mr. R. J.

Hardies of TASS, "nearer carousal than karate chop." The unions' basic argument has been that free-charging agencies are inflationary, increase labour costs and undermine good labour relations. They dislike the use of "temps" because they do not join unions, and moreover the unions feel that the fees paid to an agency should be used to hire more permanent staff.

The Federation of Personnel Services issued a detailed 15,000-word reply to the agencies' critics earlier this year. This argued that four out of ten permanent office staff get their jobs through agencies and that the provision of "temps" fulfils an important social and economic service by enabling married women to return to work for short periods for companies which cannot carry the necessary surplus of labour throughout the year.

The agencies' general views have received recognition in the Employment Agencies Act, and the still-to-be-introduced regulations, which, it is hoped, will tidy up the previous haphazard supervision.

However, the agencies are more immediately concerned with the difficult trading conditions facing them as a result of the recession. As the statements from the three leading quoted groups—Brook Street Bureau, Alfred Marks and Reed Executive—have shown during the last week, the "temp" side has been hit particularly hard. Alfred Marks, for example, referred to reduced demand for temporary office staff and the impact of adverse economic conditions on the development and profitability of the Industrial Labour Services division, which made good profits contributions in 1973 and the first half of 1974. And few expect the "temps" market generally to show much improvement over the next 12 months at least.

Peter Riddell

# Advertising

CONTINUED FROM PREVIOUS PAGE

jobs columns. Here the aim is to highlight the current state of any particular position, the availability of staff, and a possible salary scale.

More recently greater use has, however, been made of television and commercial radio. But Charles Barker, who was the first to make use of the radio regards these more as supplementary to the newspapers. The general objection to television is that time is expensive and much of it is needed for the presentation of job particulars. Such problems as difficulties in absorbing particulars are also to be taken into consideration. The mass recruitment campaigns such as the armed forces and, until recently, Ford's, are well suited by the television but even they normally run in conjunction with advertising placed in newspapers.

Clearly the techniques in recruitment advertising have changed drastically over the past few years. The agencies have used their creative skills, developed in the product management field, while the consultants have provided a combination of personnel material

and advertising skills. As such they tend to follow different patterns with the consultants concentrating on "panel" advertisements with the agencies being more dominant in the glossy mass recruitment campaigns.

The agencies set out to solve the various recruitment problems of their clients. Discussions would take place to determine what positions needed to be filled and what specifications were required. The creative talents then come into play, with much thought going into the content and layout of the particular advertisement. After all, advertisements often have to stand out on a page crowded with competition.

The selection of management is another of the agency services but this tends to be isolated from the actual recruitment advertising. The response to the advertisement is clearly the be all and end all, and as such much analysis is carried out in this area. Charles Barker Recruitment uses a computer to analyse the response to the advertisements it has placed for

clients. Of course it is dependent on a certain feedback from the clients, such as the number of applicants received, those included in the short list along with particulars of those employed. This gives the agency clear indications as to what the best forms of advertising media are for any particular job while it also serves as a test to certain styles of advertising.

The consultants tend not to show the same degree of specialisation as the agencies but they still have played a useful part in creating a better informed labour market. It must be hoped that this trend continues but the current drop in advertising volume is bound to leave some scars. Already some recruitment departments have been absorbed within their agencies and with unemployment continuing to rise, further drastic reduction could be seen. In the long term this could be to the advantage of the majors such as Austin Knight and Charles Barker but in the meantime they must feed on the geographical pockets that remain.

## A Recruitment Questionnaire

### For the Hunters

All Hunters please answer the following questions (this should take no longer than 10 minutes) and return them through your recruitment consultant or a letter box to the writer: A letter. Score 0 for 'Yes' and 1 for 'No'. Questions in brackets are rhetorical and should not be answered on any account. Warning—all responses are heavily loaded.

### Free Advertising

Do you like paying for advertisements which give your promise to your agency? Do you like the means of your advertising? Do you like writing letters, enclosing unsuitable applications? Do you like writing letters to applicants at all?

### Box Replies

Do you like to be known for not replying to your applicants? Do you like your staff to know your recruitment plans? Do you like your recruitment plans to go awry? Do you have recruitment plans? Do you like using box numbers and acting on replies except from your own staff and agencies? Do you like paying agencies to tell you how to do your job? Do you like paying them to select people you don't like? Do you like paying fees to agencies? Do you mind paying fees on a moderate pre-determined scale for satisfactory results only?

If you scored 0 or more you would appreciate our no nonsense cost effective recruitment service more than most and may be using it already. If you answered No to every question except the last we could make it easier for you by sending you one of our pens to sign the cheque, engraved with our name and telephone number, not yours, so that you can call us again when you need us without having to open the advertising pages of an accountancy journal to look us up.

**ACCOUNTING ASSOCIATES**, 108, Finsbury Road, London EC2P 6HP. Telephone: 01-734 8365 and if you scored 1 to 4, you may need our services in another context.

### For the Hunted

Do you like frozen salaries? Would you like to stay in your present job for the rest of your life? Do you like being passed over for promotion? Do you like working in outer Mongolia? (Do you like working?) Do you, a qualified professional, like reading patronising advertisements which offer you advice from "experts" with less experience than yourself? Do you like reading advertisements in glowing terms for ordinary jobs offering less than ordinary salaries? Do you like reading advertisements?

### Less Waiting

Do you like waiting on job application letters? Do you like answering irrelevant questions? Do you like waiting three weeks for an application to be turned down? Do you like waiting three months to have an offer confirmed in writing? Do you like waiting?

### Free Service

Do you like cold canvassing likely employers and setting them down? Do you like writing letters down? Do you object to receiving an efficient, effective placement service absolutely FREE?

Score as for HUNTERS (see previous section which should be interesting reading for the Hunted as it gives a clue to where some of the best unadvertised jobs are to be found). If you scored 15 (100% neutral) your abilities may be superior but as far as recruitment service goes you are much like the hundreds of applicants we have placed successfully since we started over five years ago. Our principal is an accountant with seventeen years' experience of recruiting in both the accountancy profession and industry. We are as accessible as your telephone and as helpful as we can. Be positive—ring us today. **ACCOUNTING ASSOCIATES**, 108, Finsbury Road, London EC2P 6HP. Telephone: 01-734 8365.

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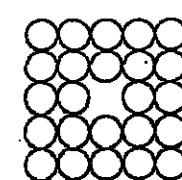
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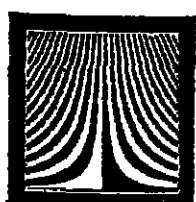
— intensive, tailor-made courses for senior executives in personnel selection and staff appraisal techniques.



Contact: Philip Plumbly or Alan Endicott

**Plumbly/Endicott & Associates Limited**,  
Management Selection Consultants,  
Premier House, 150 Southampton Row,  
London WC1B 5AL. Tel: 01-278 3117.



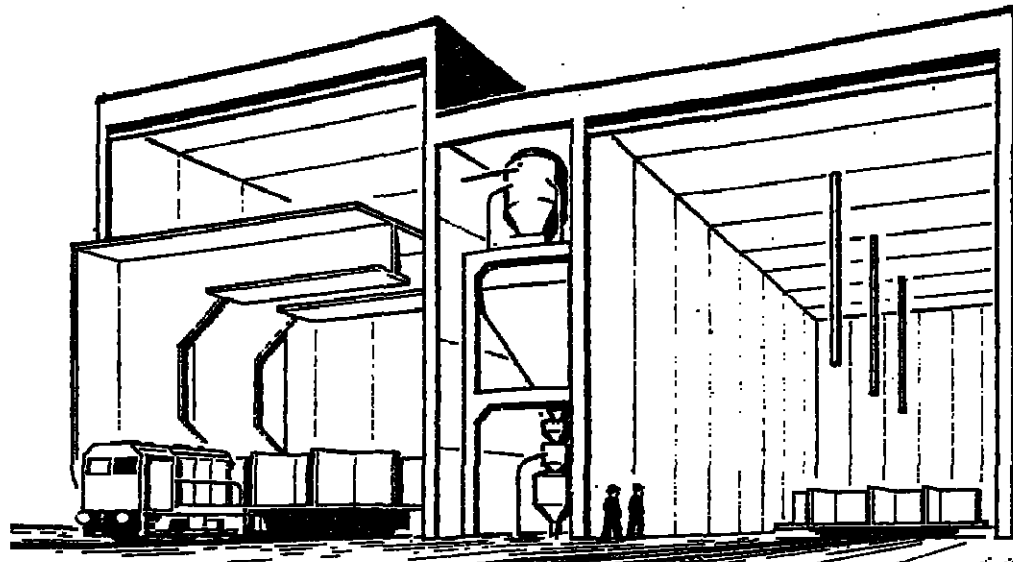


# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● METALWORKING

### Blasting process will clean big metal sections



THE CONSTRUCTION of ships in pre-fabricated sections—or blocks as they are frequently termed—has made it necessary to develop new and faster techniques for treating the fabricated sections before they are painted.

Vacu-Blast, a member of the Allied Polymer Group, has been studying the problem for some time and the first major order believed to be worth about £250,000 for a completely new style blasting and grit recovery system, has just been won from Wits Amsterdam B.V.

This plant contracting company—a subsidiary of Wits United—is installing the Vacu-Blast system in two specially designed blasting halls in the Amsterdam Dock and Shipbuilding Company of Amsterdam (NDSM).

The two large blasting halls are designed to meet the stringent air pollution regulations in force in the Netherlands. One of the halls is 19 metres wide by 25 metres long and 15 metres high, and the other is 15 metres wide, 30 metres long and 10 metres high.

The completed ship blocks will enter the halls on specially built bogies capable of accepting loads of some 150 tons. Four blast operators, working independently, will then blast-clean the very large sections of prefabricated ships to be treated by Vacu-Blast's latest metal cleaning process.

This artist's impression gives an idea of the size of the "blast halls" in Amsterdam in which very large sections of prefabricated ships are to be treated by Vacu-Blast's latest metal cleaning process.

The most significant difference between the Parhurst tool and others currently manufactured is that the die is designed to transmit the imposed load direct to the machine bed. The advantage of this modification lies in the fact that if the die is broken, by overstriking the press or for any other reason, the C Frame itself is not damaged.

Parhurst C Frames are designed to accept either round or shaped punches and dies and are offered in two alternative die and shut heights. The lesser of the two die and shut height models is equipped with a button die to a height of 2.5 inches with a shut height of 7.5 inches.

These dimensions correspond with all other unit tooling types currently available so that the Parhurst tool can be integrated with any existing set-up. The pedestal die of the alternative model gives a die height of 31 inches and a shut height of 31 inches and both die types are fully interchangeable.

The dies are positively aligned on a pin and keyway and the punches are aligned by a retaining pin to prevent axial movement in either component. This avoids the need for alignment by a skilled setter and prevents any slipping of the punch or die during use.

Because the dies are not encased by the C Frame casting, the tools will punch angles, channels, sections and extrusions, as well as flat sheet.

Parhurst is at Strangers Lane, Tingewick, Bucks.

### Punch and die tools redesigned

BY REDESIGNING the structure of the conventional punch and die unit tool, Parhurst Engineering has produced a simpler, lighter, cheaper form of unit tooling for the sheet metal production industries.

The new Parhurst tool is part of a projected range which comprises, in addition to the C Frame units, a throatless unit, notchers, stops, templates, tee nut and washer assemblies and tube piercing equipment for square and round tube.

The glass has been tested in various parts of the world but because of security reasons it is not possible to release details of the locations. It has, however, been extensively used for screening VIPs and valuables in Britain, Europe and the Middle East.

The British Standard (BS5051) is probably the world's most stringent requirement for bullet-resistant glass. This means that the Royal Doulton Vynlex must be amongst the most effective of its type anywhere. In tests it has been found to withstand, for instance, three shots from a 9 mm hand gun from a range of 3 metres. It also will withstand three bullets fired from a 7.62 mm NATO rifle from a range of 10 metres.

BS5051 was issued as recently as 1973. This clearly defines the requirements necessary for bullet-resistant glazing materials. The range, number and pattern of strikes are strictly specified. As well as full protection from the weather, the standard lays down that the glass should protect personnel against injury from splinters that might be ejected from the rear surface when the glazing is attacked.

Before passing all the tests the samples have to be exposed to the weather for a minimum of six months to ensure that there is no deterioration.

Tudor was the first company to submit samples of bullet resistant glass that has come up to the exacting requirements of the four categories specified by the BS. These glasses comprise various laminates of glass thicknesses permanently bonded together with reinforcing layers of tough polyvinyl butyral. A laminated glass combines the security advantages of plastics with the non-abrasive properties of monolithic glass and it has the normal clear and undistorted vision which enables people to carry out their normal daily routines secure in the knowledge that they are fully protected.

Provided the glazing meets certain standards experience has shown too that, as well as resistance to bullets, Vynlex bullet resistant and security glasses withstand explosion blasts. Laminated glass has a superior performance than any other glass of equivalent thickness in an explosion. The polyvinyl butyral interlayer absorbs the blast by flexing but the adhesion between it and the glass is such that the laminated glass will not shatter into those jagged slivers which are the cause of so many casualties in bombing situations.

The exact composition of the multi-laminate construction depends on the type and power of the weapon against which protection is sought. Special Royal Doulton Vynlex bullet-resistant glass can be supplied to protect against specified firearms and ammunition.

More detailed information on any aspect of bullet resistant glass, its characteristics and applications may be obtained from the manufacturer against specific bona fide inquiries in writing. Tudor is at Queenborough, Kent ME11 3BB. (078 556 1161).

## ● SAFETY & SECURITY

### Glass resists blast and bullets

THE FIRST British company to be awarded the British Standard Institute's kite mark for bullet-resistant glass is Tudor Safety Glass Company, a division of Glass Company, a division of Doulton Glass Industries, now producing Royal Doulton Vynlex glass to specific requirements for security situations all over the world.

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The transfer of vehicle records to the Driver and Vehicle Licensing Centre at Swansea began last March (as announced in the press) and applied to vehicles with L, M and N registrations.

From 1st November, 1975, vehicles with K registrations will be affected.

If you own a K-registration vehicle and renew its licence with effect from 1st November or later, you will get a new tax disc just as you have always done. But your log book will be sent to Swansea so that a new record of your vehicle can be made there. The log book will be replaced in due course by a new registration document. This will be posted to you, so please make sure that your current vehicle log book shows your full correct name, address and postcode.

A receipt will be issued to cover the period between the handing-in of your log book and the arrival of the new registration document.

All this will happen automatically and you need do no more than ensure that the log book details are correct and clear.

Issued by the Driver and Vehicle Licensing Centre, Swansea SA6 7JL.

For the Swiss industry these events could hardly be happening at a worse time, when competition, currency problems and the economic climate have already seriously reduced exports and put well over half the work-force on short time.

Meanwhile the technology is plunging onwards. The circular solid state module—equivalent of the mechanical movement—is being reduced to fewer and fewer parts: Texas is believed to have one which can be assembled from only half a dozen parts in a few minutes only. Displays are improving—different colour LEDs will probably be in watches soon, and current consumption is being cut. Liquid crystal reliability is greatly improved. And all this is after only a few years of activity.

The two outstanding areas of interest in the coming months will be the extent to which the conventional industry can acquire or create semiconductor chip ability and the prowess shown by the semiconductor challengers in setting up distribution and accurate marketing approaches.

One thing seems certain: the digital electronic watch is not a fad as many people in the conventional industry manufacturing and retailing have been so determined to believe.

GEORGE CHARLISH

sealing opening from which the blanket is released.

The blanket is placed in position by two men using the top-mounted carrying tapes. A specially designed support, with a cut-out to accommodate projections, is placed around the "bomb" first to keep the blanket clear of disturbance devices which could be attached.

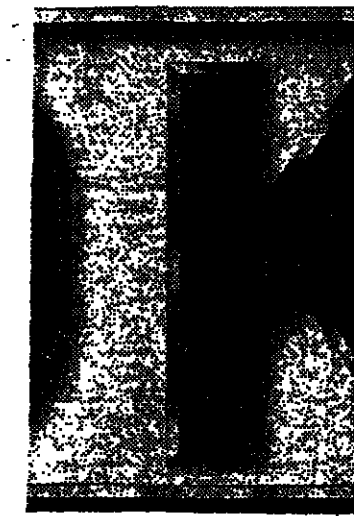
The support serves a dual purpose in that it aids the direction of the force of the blast upwards in the event of an explosion and creates a pocket of air around the bomb when the blanket is in place, which tests have shown, has a significant reducing penetrating effect on the bomb fragments. A gas port 3 inches (8 cms) in diameter is incorporated into the top of the blanket to release the explosion upwards.

A further feature are webbing loops—designed after a suggestion of the Netherlands Bombs Disposal Force—which project upwards when the blanket is in position to assist the easy and safe withdrawal of the blanket by disposal experts, using for example, a remotely controlled robot lifting device. In addition, the blanket incorporates a nylon lanyard 25 feet (7.6 metres) in length which enables it to be peeled off the bomb from a safe distance and from behind cover.

Volunatic claims the blanket is suitable for buildings likely to be chosen for bomb threats, for example offices, cinemas, theatres and other places of entertainment, airports and bus and train terminals, local authority buildings and sports grounds.

The company is at Taurus House, Kingfield Road, Coventry, CV4 2JF.

Information from En European Consulting Services, Portbus, 12, Apeldoorn, Holland.



### Lock puts a challenge to burglars

"BRAVE" is the only word that can be applied to the claim by Emhart that its new lock is unpickable.

The lock cylinder has so resisted extensive attempts in U.S. by experts (police, locksmiths and even its inventor pick it).

No lock, except the timed lock, can really be called a proof, but the development pin tumbler lock cylinder Emhart promises to give burglar a tough challenge. It is the latest's business been growing at an undented 20 per cent a year.

Critical feature of the lock is the interlocking of the tumblers in the cylinder. It must not only be properly set but also rotated to the exact angle before the lock will open. These functions—raising pins and turning them—accomplished by a special that has angular cuts to it in the conventional cylinder.

In a conventional cylinder pins are in two sections relatively easy to manipulate an open position with pick tools. The new design interlocking the pins into one together with the chisel-point the pin makes it virtually impossible to use these pick techniques.

The new unit has millier different key and tumbler configurations and master-key potential for the largest systems known.

Outside experts who picked every existing cylinder lock have been unable to open an Emhart cylinder in keys, without having the code to copy.

Information from En European Consulting Services, Portbus, 12, Apeldoorn, Holland.

### South African Townships, Mining and Finance Corporation Limited (S.A. Townships)

(Incorporated in the Republic of South Africa)

Scheme of arrangement between S. A. Townships and its shareholders (other than Rand Selection Corporation Limited (Rand Selection)) and Rand Selection

#### Notice to holders of share warrants to bearer

The attention of holders of share warrants to bearer is drawn to the announcement advertised by the company today confirming, *inter alia*, that the abovementioned Scheme of Arrangement was duly sanctioned by the Supreme Court of South Africa (Witwatersrand Local Division) on 21 October 1975 and that the operative date of the Scheme will be 27 October 1975.

To obtain their entitlement to Rand Selection shares in terms of the Scheme holders of share warrants to bearer are requested to surrender their share warrant(s) together with talon(s) and outstanding coupons as soon as possible to Charter Consolidated Limited, London Bearer Reception Office, 7 Rolls Buildings, Fetter Lane, London EC4A 3HX or to Credit du Nord et Union Parisienne, 6 & 8 Boulevard Haussmann, Paris 9e, France. For this purpose listing and surrender forms are now obtainable from the abovementioned offices and those share warrant(s), talon(s) and coupons surrendered to Charter Consolidated Limited must, in accordance with United Kingdom Exchange Control Regulations, be surrendered through an Authorised Depositor, e.g. banks and stockbrokers in and solicitors practising in the United Kingdom, the Channel Islands and the Isle of Man.

Holders of share warrants to bearer will, on surrender of such warrants together with talon no. 2 and coupon no. 78, have the right to require, in terms of the Scheme, the shares in Rand Selection to which they are entitled, to be issued to them in registered form or in the form of share warrants to bearer in accordance with the following table:

Denomination of Scheme Bearer Warrant surrendered	Number of Rand Selection shares to be issued	Fraction of a Rand Selection share payable in cash	Denomination in which Rand Selection share warrants to bearer will be issued (where applicable)
1	1	0.4	1 warrant of 1 share
5	7	Nil	1 warrant of 5 shares and 2 warrants of 1 share
10	14	Nil	1 warrant of 10 shares and 4 warrants of 1 share
25	35	Nil	1 warrant of 25 shares and 1 warrant of 10 shares

The right to take share warrants to bearer in terms of the Scheme will however lapse after two years and only registered certificates will be issued thereafter.

London Office: 40 Holborn Viaduct, EC1P 1AJ.  
For and on behalf of Anglo American Corporation of South Africa, Limited London Secretaries E. Burrows.

23 October 1975.

## ● WATCHMAKING

### Towards the throw-away watch

U.S. WATCH giant Timex, which in the 50s shook up the wrist watch industry with international manufacture of low priced watches, is now the world's largest watchmaker, may be preparing for a second assault via the electronic digital concept.

According to sources in Japan, it has decided to make its own CMOS large scale integrated circuits for watches at its TMC Taiwan plant. Up to now it has bought in supplies from RCA.

The sources also indicate that mass selling in Japan of Timex digital electronic watches will start next year.

Timex offices in London and Lausanne have refused to confirm or deny the reports and have also declined to indicate the implications, if any, for the Dundee plant or whether the solid state digital watches will appear—as seems likely—in U.K. shops at the same time as in Japan.

Other recent moves indicate the momentum now gathering in the electronic watch field. Hughes has sold knowhow to Ebauches, biggest Swiss movement-maker, and is to supply a subsidiary (with modules, LIP, the leading French watchmaking concern, has signed up with National Semiconductor to sell the latter's Novus watches in France, thus getting over one of the knottier problems for the

semiconductor makers trying to get into the market—that of distribution. In the U.K. Sinclair has just announced its long awaited watch based on an ITT "I-squared L" chip, a newer type which, it is claimed, can be produced more cheaply but which National has decided to stop developing. The Sinclair units have LED display—against what will now almost certainly be the long term trend—the liquid crystal with its near-zero current consumption. Sinclair's opening prices are in the £25 region.

But to cap even that, Dixon's it is understood, is to market within the next month a model for a mere £20—a U.S. module in a Swiss case made specifically to fit the module. This solves the problem of unwanted movement inside adapted cases.

The fact is that the calculator-like downward price spiral is taking place much faster than many watch industry experts have predicted and there is now a distinct danger that the conventional watch industry will not be able to respond in time. It is now an open question as to whether companies like Timex can re-model themselves at suitable speed—and they need to do so because the price curve is clearly gliding rapidly down to £5 to £10 levels in which they are currently so strong.

For the Swiss industry these events could hardly be happening at a worse time, when competition, currency problems and the economic climate have already seriously reduced exports and put well over half the work-force on short time.

Meanwhile the technology is plunging onwards. The circular solid state module—equivalent of the mechanical movement—is being reduced to fewer and fewer parts: Texas is believed to have one which can be assembled from only half a dozen parts in a few minutes only. Displays are improving—different colour LEDs will probably be in watches soon, and current consumption is being cut. Liquid crystal reliability is greatly improved. And all this is after only a few years of activity.

The two outstanding areas of interest in the coming months will be the extent to which the conventional industry can acquire or create semiconductor chip ability and the prowess shown by the semiconductor challengers in setting up distribution and accurate marketing approaches.

One thing seems certain: the digital electronic watch is not a fad as many people in the conventional industry manufacturing and retailing have been so determined to believe.

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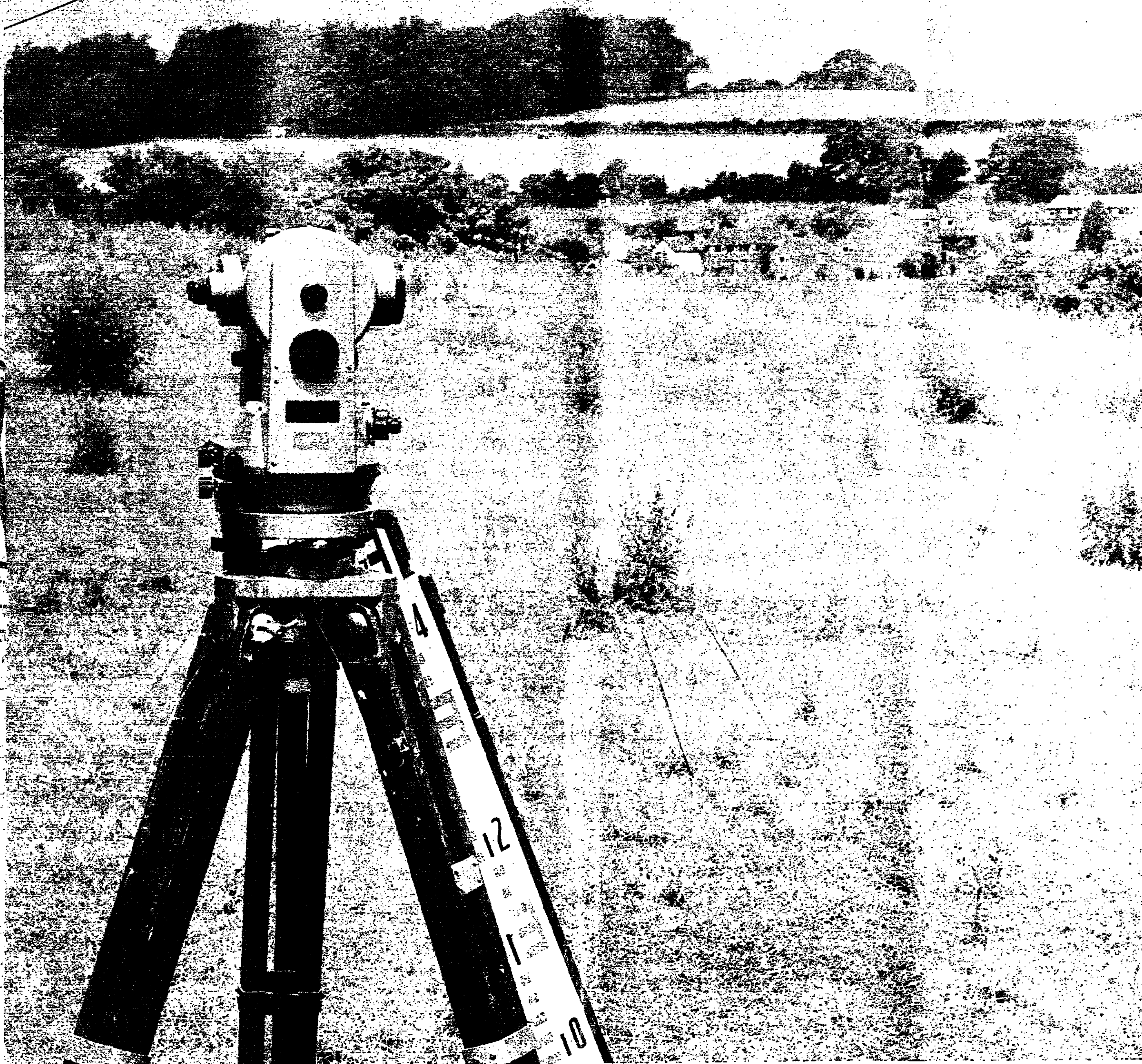
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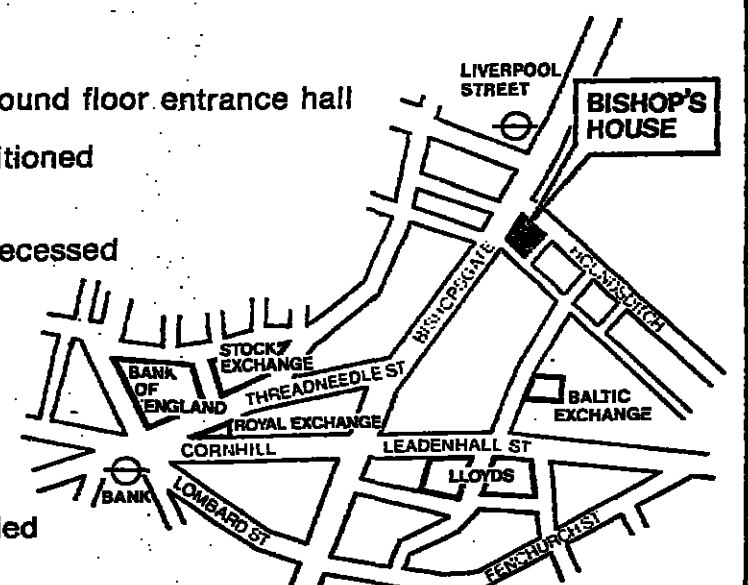
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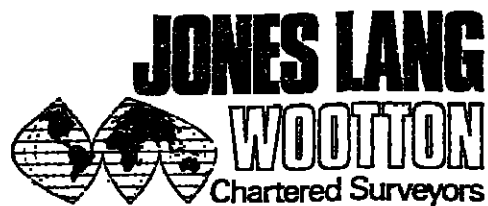


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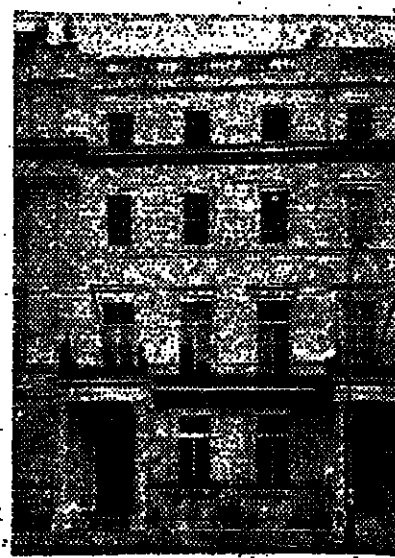
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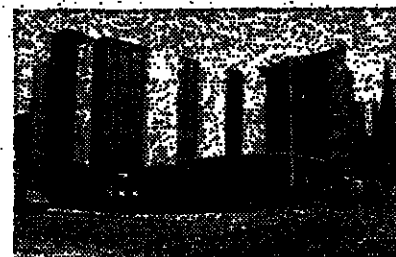
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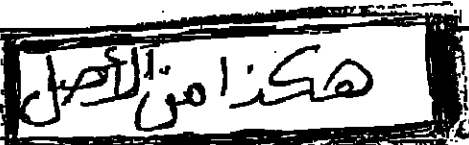
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## LABOUR NEWS

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NUM move  
to win  
normal  
closed shop

By Our Labour Reporter

THE NATIONAL Union of Miners has made its first move towards seeking a formal closed shop in the mining industry by winning the National Coal Board at all its 14,000 clerical workers to belong to a trade union.

The NUM claims its warning to the NCB is a warning to clerical workers to join the union for the industry's efficiency. But the move is also in line with the declared intention of Mr. Joe Gormley, NUM president, to seek a written closed shop in the coal industry.

Clerical workers would be affected because there is already a de facto closed shop among manual workers.

The number of non-union members among clerical staff is estimated at 2,000 and the NUM's clerical section is anxious to recruit them at the expense of its rival among this group, the section of Professional, Scientific, Clerical and Computer staff.

## Decision

Delicate talks are under way, aimed at establishing a modus vivendi between the two unions and the NCB's decision to draw from their joint negotiating machinery at the end of the year.

The NUM has more than half the NCB's clerical staff in membership and APEX about one-third.

The issue of six power supply contracts dismissed by the Electricity Generating Board refusing to comply with a shop agreement signed by four big trade unions is also in the Commons next week.

Jeremy Thorpe, Leader of the Liberal Party, is to ask Mr. Foot, Employment Secretary, to make a statement on the Government's attitude to the Electricity Generating Board's refusal to comply with the shop agreement.

## Sex equality hanging fire

By Our Labour Reporter

TOP British companies are making special preparations to meet special equal opportunities legislation which comes into force in two months.

A survey has disclosed that 20 leading private sector companies have a written equal opportunities policy and that a third claim to be working towards such a policy. Most of the companies claim that they do need to take special measures because they have a high proportion of female staff.

Leyland's participation  
plans—more snags

By Roy Rogers, Labour Correspondent

BRITISH LEYLAND's worker participation plans, which have been more than a year in the making, are running into more snags yesterday, but the company's plans are still being revised when the meeting is reconvened on Monday.

Yesterday's meeting, held at the company's plant at Longbridge, Birmingham, was for senior shop stewards to hear the proposals from their negotiating committee of 32, which was recommending their acceptance.

The meeting never reached a vote because white collar union representatives had not had time to absorb the proposals.

Land Rover production is being seriously disrupted and it is questionable whether management can avoid laying off workers unless discussions aimed at changing the staff attitude which began yesterday are successful.

GEC workers seek  
better pay-off

By Our Own Correspondent

REDUNDANCY-THREATENED GEC workers met in angry mood yesterday at the doors of the company's Kirkcaldy factory.

GEC plans to shed 850 of its 3,000 workers in 1976. It has asked for voluntary redundancies and many more non-voluntary redundancies are expected to be announced today.

Yesterday's meeting was called by staff members who want their unions to strengthen their demands for a better redundancy deal.

One of their leaders said: "We are forced to accept these redundancies, but we cannot accept the present redundancy offers—we are being offered the bare minimum from a very rich company that made a profit of £150m. this year."

A petition signed by 14,000 people protesting at the proposal to run down and eventually close the Standard Telephones and Cables factory at Larne, Co. Antrim, was presented to Mr. Gregor Mackenzie, Under-Secretary for Industry, in the Commons yesterday.

It was handed in by Mr. Ian Paisley, United Ulster Unionist MP for North Antrim.

Trade union representatives urged Mr. Eric Varley, Secretary of State for Industry, to provide additional funds for the ailing Alfred Herbert machine tool company in Coventry, where about 1,200 redundancies have been threatened.

The delegation emphasised the need for a viable British machine tool industry as a basis for Britain's economic revival. Mr. Varley promised to consider their case.

## IN BRIEF

Scots lorry drivers  
accept £6

A £6 pay deal, providing 15 per cent wage rises, has been agreed by the recently-created joint industrial council covering 5,000 Scottish lorry drivers to run from November 7.

## Rail talks

Talks between British Rail and the three railway unions adjourned yesterday without any agreement on whether proposed guidelines on economies should include a no-redundancy formula. Further meetings are likely after the two sides have discussed BR's future next week with Mr. John Gilbert, Minister of Transport.

## Protest strike

Production resumed at Dunlop Firelight factories on Merseyside yesterday, after Wednesday's 24-hour strike by about 6,000 of the company's 18,000 U.K. workers in response to a call for an international day of protest against multinational rubber companies.

## Mixed feelings

National union officials representing 5,000 manual workers employed by British Nuclear Fuels met soon to decide their next move, after mass meetings which showed there were mixed feelings about holding a strike over management's insistence that a £200 a week interim payment agreed in June must be offset against the £6 limit for their annual settlement—payable from October 1.

## Pilots' fees

The British Airline Pilots' Association executive committee yesterday decided to defer the date of possible industrial action over an increase in pilots' licence fees until further talks with the Civil Aviation Authority.

Junior doctors seek  
pay in full  
while they protest

By Lorelies Olslager, Labour Staff

A POTENTIALLY explosive new issue has been introduced into the dispute over junior doctors' overtime pay, which has already led to unprecedented industrial action and threatens to spread further next week.

The issue is whether the doctors should be paid in full for the time when, in order to protest against their proposed new contract, they work less than usual by treating emergency patients only.

Yesterday more than 4,000 of Britain's 15,000 junior hospital doctors were said to have joined the protest action, which consists mainly of treating emergency cases only. About 150 hospitals are affected.

Doctors' leaders estimate that by Monday more than 5,000 junior doctors will have joined the protest movement.

The question of pay was raised in passing by local health authority officials in Blackburn victimisation.

Board members of BSC  
company to meet on jobs

By Our Labour Reporter

BOARD MEMBERS, including four trade union representatives, of a new British Steel Corporation subsidiary company are expected to meet shortly to develop plans for attracting new jobs to areas which will be hardest hit by the steel industry's modernisation programme.

This new enterprise named BSC (Industry) will involve steel union leaders in trying to satisfy their own terms for accepting their own terms for accepting the loss of up to 40,000 jobs under the BSC's development programme.

Their commitment to resisting redundancies in areas where no alternative employment exists was reaffirmed yesterday by Mr. Bill Sims, the leading trade unionist on the new Board, who is general secretary of the largest steel union, the Iron and Steel Trades Confederation.

The presence of Mr. Sims on the nine-man Board of BSC (Industry), together with Mr. Eddie Lyton, convenor of the National Craftsman's Co-ordinating Committee, and two rank-and-file steelworkers, is not seen by the steel unions as a major advance in industrial democracy.

This is because the new company is essentially a management organisation which will be only remotely connected to the main policy-making centres within the BSC.

However, the BSC, which had a worker-director experiment under way for the last seven years, is clearly hoping union representation on the Board of the new company will help soften any possible opposition to its latest steel union, the Iron and Steel Trades Confederation.

## Dockers' severance plan

By John Wyles, Labour Reporter

LONDON DOCK Labour Board has cut the qualifying age at which its dockers can apply for voluntary severance payment, in a bid to speed up a planned reduction in the enclosed docks labour force.

As the rate of applications for severance has dwindled, the Board has decided that it is unlikely to reach its target of 1,000 fewer dockers unless the qualifying age for severance payment is reduced from 51 to 48.

Union representatives on the Board have been persuaded to accept this change because of evidence of increasing losses among port employers, who are being badly hit by a 20 per cent drop in trade.

The National Dock Labour Board recently received a £5m. Government loan to help finance the reductions in London, where the dockers' union has available according to length of service. Under the dockers' registration scheme, which the Government plans to extend to all major British ports, dockers cannot be made compulsorily redundant.

## U.K. ECONOMIC INDICATORS

	Unit	1975			1974		
		Oct.	Sept.	Aug.	Oct.	Sept.	Aug.
General Unemployed	'000s	131.9	143.4	138.5	375.2	398.7	375.2
Unemployed	'000s	1,165.4	1,249.1	1,250.3	612.6	647.0	612.6

	Unit	1975			1974		
		Sept.	Aug.	July	Sept.	Aug.	July
Currency reser.	£bn.	5,859	6,002	6,259	7,170	6,862	6,862
Manuf. prod. d	1970=100	195.0	193.5	191.7	158.6	156.1	156.1
Bank advances b	£bn.	13,782	14,074	14,255	n.a.	n.a.	n.a.
Terms of trade	1970=100	82.8	82.7	82.6	76.1	74.9	74.9
Retail prices	Jan. 74=100	140.5	139.3	138.5	111.0	109.8	109.8
Wage rates	July 72=100	184.5	184.1	182.2	148.3	145.5	145.5
Basic materials d	1970=100	242.7	241.1	232.8	212.5	212.7	212.7

	Unit	1975			1974		
		Aug.	July	June	Aug.	July	June
HP debt f	£m.	2,258	2,249	2,237	2,303	2,306	2,306
Retail sales val. g	1971=100	99.1	100.0	99.5	109.4	110.0	110.0
Indust. output h	1970=100	99.1	100.0	99.5	109.4	110.0	110.0

	Unit	1975			1974		
		Sept.	Aug.	Jan.	Sept.	Jan.	Jan.
Trade and industry	£bn.	1,775	1,864	1,758	1,816	1,894	1,894
Imports f.o.b. **	£bn.	1,564	1,486	1,518	1,446	1,563	1,563
Visible trade balance	£bn.	-0.211	-0.376	-0.239	-0.370	-0.431	-0.431
Comm. vehicles	'000s	32.3	31.2	32.5	37.0	32.0	32.0
Cars	'000s	108	102	106	100	126	126

	Unit	1975			1974		
		Aug.	July	Aug.	Aug.	Aug.	Aug.
Man-made fibres	m. kgs.	40.77	47.90	45.70	48.46	56.43	56.43
Steel (weekly average)	'000 tonnes	310.0	282.2	391.2	406.1	427.9	427.9
Houses completed	'000s	22.0	26.9	24.4	20.4	21.7	21.7
TV sets	'000s	144	194	202	199	253	253
Radios, gramophones	'000s	392	345	381	329	469	469
Bricks	millions	269	421	407	425	477	477
Cement (weekly average)	'000 tonnes	307	333	327	344	350	350
Furniture	'000 tonnes	148	152	153	153	156	156

	Unit	1975			1974		
		July	June	Jan.	July	Jan.	Jan.
Raw cotton (weekly av.)	'000 metric tonnes	2.00	2.54	2.05	2.29	2.29	2.29
Hosiery	'000 tonnes	87	87	88.4	100	100	100
Petroleum	m. tonnes	5.32	5.68	6.53	6.40	2.57	2.57
Elec. cookers	'000s	79.0	79.0	76.1	49.7	68.7	68.7
Washing machines	'000s	86.7	77.6	87.6	66.5	73.7	73.7

	Unit	1975			1974		
		June	May	Jan.	June	Jan.	Jan.
Engin. (orders on hand)	1970=100	114	116	119.2	138	137	137
Raw wool	m. kilos	10.2	9.3	9.4	11.7	10.3	10.3

	Unit	1975			1974		
		May	Apr.	May	May	May	May
Machine tools	£m.	24.7	24.4	24.9	20.1	18.5	18.5

	Unit	1975			1974		
		2nd qtr.	1st qtr.	Year to date	2nd qtr.	Year	Year
Consumer spending	£bn.	8,950	9,059	18,009	8,782	35,759	35,759
Motor trade turnover	1970=100	145	137	141	122	115	115
Bldg. and civil engineering	£bn.	2,903	2,631	5,534	2,556	4,949	4,949

## (An advertisement from Swissair about its services.)

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Hullo, old boy, how was that business trip to Toronto?

Well, I'll tell you. When I travel on business...

...It's always by Swissair, First Class, To Hong Kong, Nairobi, or São Paulo naturally nothing but DC-10—they've just enlarged the First Class section.

With a DC-10 you even have plenty of room in Economy: there are practically never more than two seats side by side.

You take your hand luggage with you in the cabin. Fits right into those oversized compartments over the seats, and you save time not waiting for the bags when you land.

Customs formalities for samples, cameras, and film gear—they take care of all that for you.

And then they have that PARS computerized reservation system: Of course you book your hotel and hire your car through Swissair.

Naturally you can order a vegetarian menu. Or kosher. Or any diet you like. But whatever it is, wow!

On long flights you pick your own seat in advance. These days I always go non-smoker, wherever I'm flying to.

On the Far East routes by DC-10 or Jumbo to New York I usually watch the film. And then there are 8 different music programs. To Rio, you obviously switch on sambas.

If your kid is travelling alone, they have a special Junior Service; my youngest flew all by herself to visit her aunt in Bangkok recently.

And say you sprain your ankle, no sweat with Swissair. They have this wheel-chair service at the airport.

On the European hops they're using the new DC-8-61. You've never flown with such color.

And how was business in Toronto?

I told you, the flight was a huge success.





# Tory peers yield

BY JOHN HUNT

## Factories boost for Wales

By Justin Long, Parliamentary Correspondent

TWENTY-TWO new factories costing £3.25m. are to be built in Wales, Welsh Secretary, Mr. John Morris, announced in the Commons last night.

It is envisaged that 14 of the new factories will be used to house incoming industry at sites which include Shotton, Wrexham, Rhondda, Cardiff, the Gwent area, Bangor and Anglesey.

Consideration will also be given to the need for more factories in other parts of Wales when the likely demand can be better judged.

The proposals mean that a further 280,000 square feet of advance factory space is being offered, bringing the total of Government financed factories approved in the past 19 months to 94, and floor space to over 900,000 square feet.

Mr. Morris claimed that the new programme would provide a "major boost" for Wales.

CONSERVATIVE and Liberal peers last night gave way in the House of Lords and finally passed the Government Bill which lifts most of the surcharges on the 11 Clay Cross councillors and all surcharges on 400 other councillors who failed to put up council house rents under the previous Tory Government's "Fair Rent" Act.

Amid some of the most heated argument which has been heard in the Lords in recent years, Lord Hailsham, from the Conservative front bench, said that in order to avoid a constitutional crisis, his party had decided that the only course was a "contemptuous abstention" on the Bill.

He described it as a wicked, unconstitutional and "adious" piece of legislation brought in by the Labour Government merely to help its own supporters who had broken the law by failing to obey the Tories' Housing Finance Act.

The debate broadened out to embrace the whole issue of the clashes between the two Houses of Parliament which has been developing over recent months.

At times it seemed touch and go whether backbench peers would force a vote against the Government and bring on a constitutional confrontation.

Lord Carrington, Leader of the Opposition, said that one reason why they were not voting against the present Bill was because they wanted to concentrate on their opposition to the Government over the Press freedom charter.

Meanwhile, the feeling from the backbenches seemed to be that despite Lord Shepherd's conciliatory words, the two Houses were on a direct collision course.

The veteran Labour peer, Lord Shinwell, said that the hostility of the Conservative peers was now so great that sooner or later the clash must come.

"There is no use delaying it if you are obsessed with this hostility. You might as well have it out now. That is my advice to the House," he said.

He urged Tory peers to vote against the Government if they felt so strongly over the Clay Cross issue. His theme was taken up on the Conservative side by Lord Home, former Tory Prime Minister and Foreign Secretary, and a respected senior figure in his party.

Lord Home argued that the Conservatives ought to vote against the Bill, as it was the most dangerous threat to democracy that he had ever seen in all his years in Parliament.

● The measure, the Housing-

Finance (Special Provisions) Bill is popularly known as the "Clay Cross Bill". The 11 Clay Cross councillors were disqualified from holding office for five years, and were surcharged for uncollected rent increases in November 1972. These original measures against them are not affected by the present Bill.

It does, however, lift the surcharges to which they would have been liable between November 1972 and the time when the Tory Act was repealed. It also lifts similar surcharges that could be levied on 400 other councillors in 20 local authorities.

In all, a sum of over £1m. is now involved. The Bill means that instead of this sum being met by surcharges on the councillors who failed to implement the Act, it will now have to be met by local council rent payers or ratepayers.

Since the original row over the Act, an extensive reorganisation of local government has taken place. To take this into account, the Bill allows councils to spread the cost of meeting the charges over their entire area or merely in the area where the rent increases were not paid originally.

The Lords had thrown out the



LORD HAILSHAM  
"Wicked and odious legislation"

main provisions in the Bill, but the Commons put most of them back in. It was sent back to the Lords for final consideration yesterday and will now become law.

A clause allowing for defaulting councillors to be disqualified from civic office for five years remains in the Bill, having survived Government attempts to remove it in the Commons. However, it will not apply to the 400 councillors, as the Bill means that they cannot now be surcharged.

## Devolution White Paper for Chequers approval

BY RICHARD EVANS, LOBBY CORRESPONDENT

THE GOVERNMENT'S devolution proposals, expected to be published in a lengthy White Paper in mid-November, are so complex that Ministers are considering drafting a popular version at the same time.

One authoritative estimate that the Bill would require 28 days' debate would mean pre-empting 12-14 weeks of Commons business, leaving little room for anything else.

Only now is the magnitude of the Government's devolution commitment being brought home to Cabinet members not so far directly involved.

They have apparently been appalled at its complexity as well as the dangers of a certain degree of devolution escalating into a demand for total separation.

One had been promised for the New Year, and Ministers admitted yesterday that legislation would have to be introduced well before Easter to have any chance of reaching the Statute Book in the coming session.

One authoritative estimate that the Bill would require 28 days' debate would mean pre-empting 12-14 weeks of Commons business, leaving little room for anything else.

The key question after a spate of rumours that the legislation might have to be delayed because of Parliamentary difficulties and growing anxieties inside the Cabinet, is when a Bill will be introduced.

One had been promised for the

MP pays tribute to bomb victim neighbour

## Vigilance by public still needed, says Jenkins

THE "INNOCENT VICTIM" who died in yesterday's London car bomb explosion had contributed more to the saving of human life perhaps than anyone in the whole medical profession.

Mr. Hugh Fraser (C, Stafford and Stone) said in the Commons yesterday.

Mr. Fraser, whose car was blasted by the bomb, was cheered as he paid tribute to Professor Gordon J. Hamilton, Fairley, victim of the explosion.

Mr. Fraser said that Professor Fairley, his neighbour, had probably done more for cancer research in this country than any other man.

In a statement, Mr. Roy Jenkins, Home Secretary, called for the whole-hearted co-operation of all to combat and not be intimidated by the viciousness of terrorism.

The bomb attack outside Mr. Fraser's home showed the need for continued vigilance by members of the public.

Mr. Jenkins said: "I am sure the House will wish to join me in expressing sympathy to the family of Professor Fairley and to all those close to the incident, including Mr. Fraser."

Police and emergency services behaved with great courage and efficiency in the responsibilities placed upon them. But the task facing them demanded the "whole-hearted co-operation of each of us to combat, and certainly not to be charged, those they believe to be responsible for bomb outrages."

Sir Brandon Rhys Williams (C, Kensington) asked: "Can you confirm that this was not just a blind act of terrorism but the deliberate attempt on the life of a Member?"

Mr. Jenkins replied: "I would not like to confirm or to deny

that statement. Clearly we are all aware, and take note of the fact, that this was close to our affairs in this House because of where it occurred."

Mr. Fraser was cheered when he rose to question the Home Secretary. He said: "I thank the House, and the Home Secretary, for what he said. I think we can all agree that every politician in this House, from whatever party is at risk, and all parties are determined to eradicate terrorism, whatever the cost."

Liberal leader, Mr. Jeremy Thorpe, said that Liberals would like to be associated with the expressions of sympathy for the family of Professor Fairley.

The Old Bailey life sentence indicated that police would spare no effort to track down and bring to justice the person responsible for terrorism.

Mr. Jenkins would depend on every piece of possible information being transmitted to the police as quickly as possible. Mr. Jenkins replied that the police were already in this every case of terrorism, and that they would make every effort in the task of tracking down the perpetrators.

## False and malevolent

THE DAILY EXPRESS was attacked by Mr. Roy Jenkins, Home Secretary, upon the Editor's General or the Director of Public Prosecutions in relation to the matters referred to in the article.

Mr. Jenkins said that the article contained a most glaring contradiction even on the face of it. In one column it stated that there were to be no conspiracy charges laid in another column it reported a conspiracy conviction.

In view of the grave allegations made about political interference with the conduct of prosecutions, the Director General intended to make a detailed statement on the matter early next week.

Mr. Jenkins said that the article contained a most glaring contradiction even on the face of it. In one column it stated that there were to be no conspiracy charges laid in another column it reported a conspiracy conviction.

Mr. Jenkins replied: "The article on the front page of the 'Daily Express' today is inaccurate in fact and wholly misleading, and I feel, mischievous in its intent."

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## Moves to counter 'lump' tax loss

ACTION TAKEN by the Treasury to stop the "heavy loss of tax" which has resulted from the use of forged and stolen revenue certificates used by sub-contractors in the building trade — the "lump" — were outlined by Mr. Joel Barnett, Chief Secretary to the Treasury, in the Commons yesterday.

He told MPs that the Inland Revenue has asked sub-contractors to supply photographs when they apply for sub-contractor tax certificates, and that the certificate itself is being completely redesigned so that it cannot be easily used by anybody but its proper owner.

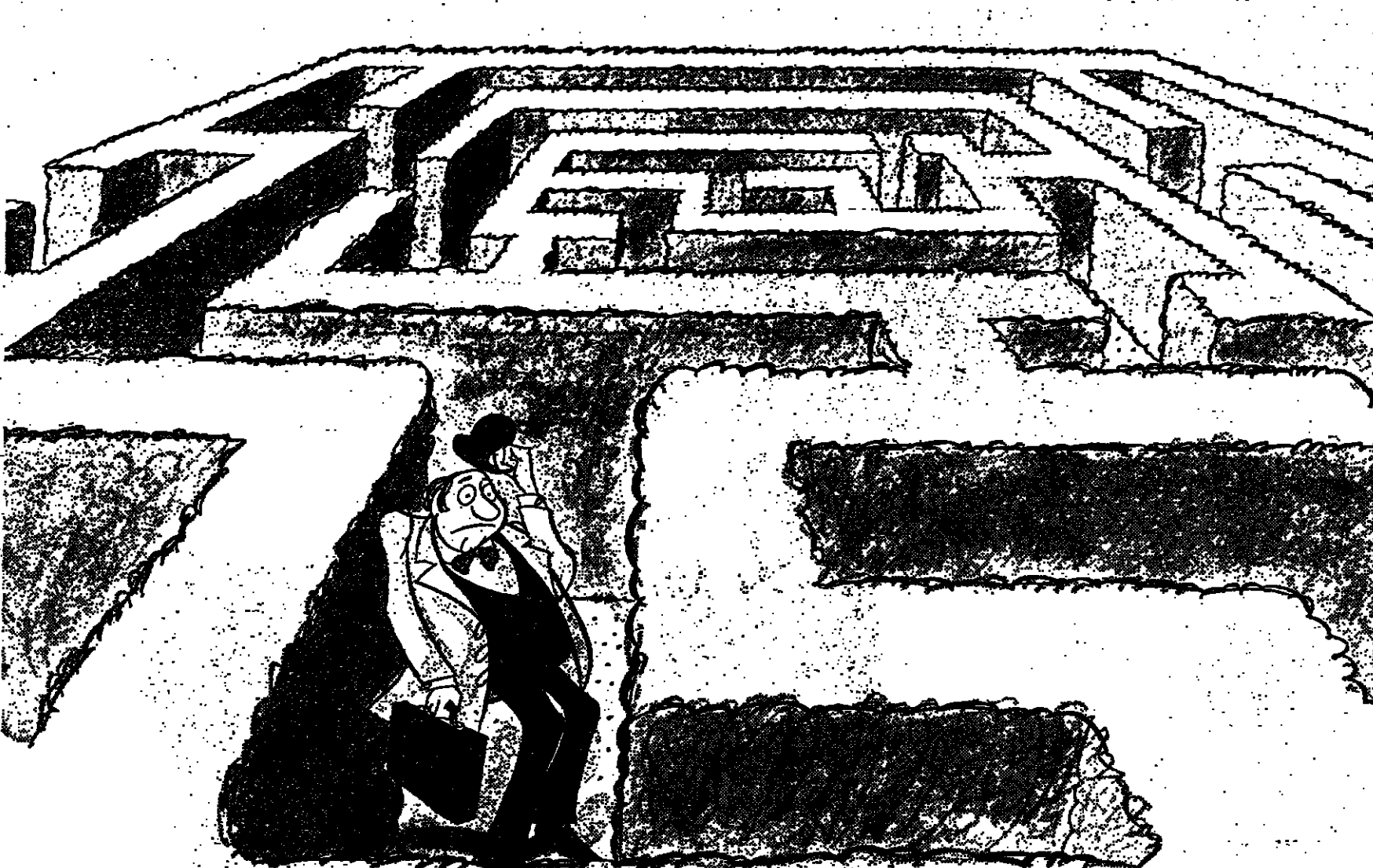
Mr. Barnett recalled that it

was the Heath Government which introduced the tax certificates in 1972, with the intention that they should be held only by responsible sub-contractors who could be relied upon to pay their tax at the end of the year.

But experience had shown certain weaknesses in the original scheme. "In particular," he said, "it has proved to be very easy to forge or alter the certificate, and since it does not contain adequate identifying information, very often a contractor cannot tell whether a certificate presented to him is genuine and relates to the individual presenting it."

As a result, stated Mr. Barnett, the scheme was not achieving its purpose. "There is a heavy loss of tax by the use of certificates — some forged, some stolen — by dishonest sub-contractors, who subsequently disappear. Apart from the loss of tax itself, this is a situation which encourages organised criminal activity."

Mr. Barnett maintained that the best way to enable the contractor to check that a certificate had been presented by the right person was to have a photograph on it, and he emphasised that this purpose of identification was the sole reason for the photograph.



## Where does the property investor go from here?

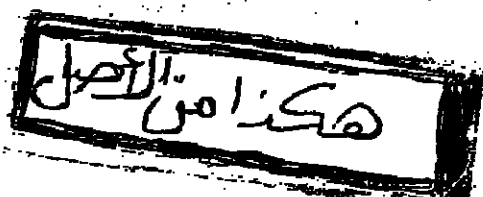
The last two years have been a period of great uncertainty in the property market. Activity in the property investment market has now increased, but in such conditions it is important for the serious property investor to get professional advice.

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## Shore faces pressure for import controls

BY PHILIP RAWSTORNE

THE GOVERNMENT seems likely to come under further pressure for the introduction of selective import controls at a special meeting of the Parliamentary Labour Party which has been called for November 5 to discuss the economic situation.

Mr. Cledwyn Hughes, chairman of the P.L.P., said last night that the party's liaison committee had been "very impressed" by the case for controls on imports of footwear put to it by a delegation led by Mrs. Maureen Colquhoun, MP for Northampton North.

He said that the committee had invited Mr. Peter Shore, Secretary for Trade, to a meeting next week on the issue. The question of controls in other fields such as textiles and television tubes would also be raised.

The P.L.P. has also called a meeting next Wednesday to discuss the question of cash limits on local authority expenditure. The meeting will be attended by Mr. Anthony Crosland, Environment Secretary.

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- Reductions totalling £325,428 were made in the principal amounts of Loans during the half-year, of which £193,685 represented capital repayments as provided for in the Loan Agreements and £131,743 special reductions and repayments.
- The total amount of Loans outstanding at 30th September, 1975, was £13,101,054.

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## The Marketing Scene

INSTITUTE OF MARKETING AWARDS

## Courting the customer

BY ANTHONY THORNCROFT, MARKETING EDITOR

THIS WEEK the Institute of Marketing announced the three winning companies for its annual Marketing Awards. Among the larger operations, with a turnover in excess of £10m, International Computers was judged to have made the most impressive application in the middle and large companies between £2m and £10m. Rexel was chosen, and also £2m. Nissen International Sports Equipment was successful.

All three companies shared a characteristic — they endeavour to get close to their customers through demonstrations and conferences rather than rely on advertising their goods.

ICL won because of the performance of its 2500 small computer which was introduced two-and-a-half years ago and of which 240 have already been sold, as against the initial target of 800. It is a small computer, costing around £25,000 upwards, and notable for its flexibility.

The main marketing characteristic introduced by ICL's worldwide marketing director Peter Ellis was the establishment of customer centres where potential buyers could come and try out the new machine. There are now 57 such centres and six are in the U.K. Companies get to know the 2503 staff are trained, so that they can give them the best service possible. The 65 was the result of a special sales development department.



Mr. S. D. Vaughan, Marketing Director of Rexel.

ICL's profits four times to £12m. It is the company's best selling line and the biggest European computer system. It has been so successful that a new version makes its appearance in the customer centres next week.

The winner among the medium sized companies was Rexel, the star performer in the Office group of companies. Rexel may not be an immediately familiar name but one of its products could well be within your stretching distance: the company is the largest supplier of office stapling equipment, a £10m. business. Rexel does not confine itself to stapling. It has diversified into filing, pioneering the FV1 file under the Nyrax brand name to replace the increasingly expensive old Manila file.

Obviously a file is a file and a stapling machine is a stapling machine, and Rexel won its award by bringing marketing into a less than brand aware industry. It introduced the "58" range concept, a whole battery of staplers, which managing director Alan Wylie claims can "handle 92 per cent. of all stapling tasks".

But it is in the publicising of its products that Rexel scores. It organises demonstration evenings for the staff of its customers, who cover retailers, wholesalers, and distributors, gathering them in at every level from managing directors to 16-year-old shop assistants, and making them Rexel range conscious over an informal drink. The evenings are not all hard sell, and take in topics like marketing theory as well as information on the products. It is all covered by the slogan "Partnership in Progress", with the aim of getting your buyers to be your best sellers.

The exercise takes place world-wide, since Rexel exports

42 per cent. of its turnover. A small company can find it hard going, distributing to a 190 countries, and many link-up with a larger exporter. But in this case the roles are reversed and Rexel has taken on the agency of a bigger company. It is handling the export marketing of English Numbering Machines, a subsidiary of Rank Industries. Nissen International, which won the minnows section, bears all the characteristics of a small company — it reflects the personality of its ebullient managing director Ted Blake. It is a folksy company, fond of sayings like "we are still more of a large account than an oak" and "the customer is not always right but only he has the right to be wrong," and it has increased its profit over four times in the past five years to £160,000.

Nissen is the subsidiary of an American company which in its turn is part of Victor Company. It is in the sports equipment area, in particular table tennis equipment, and has expanded on the boom in sports centres. Indeed, it has just sponsored a Sports Centre of the Year Award.

It is at the top-end of the market and does not deal with the retail trade, which tends to stock smaller and cheaper sports goods merchandise. To avoid a Nissen exports export 40 per cent. of its production. Much of Nissen's marketing is done at conferences, in particular the annual National Recrea-



Bill Fletcher, Sales Manager of Nissen International.

tion Conference where it captured the attention of the 500 delegates (all potential customers), with an audio visual presentation entitled "Mistakes I have made as a manager in the recreation business".

## COMMERCIAL RADIO IS TWO

## Message is getting through

BY ANTHONY THORNCROFT

IT IS two years now since the first, hesitant, land-based commercial radio stations appeared in the U.K. In the London area, at the height of the advertising boom, all too soon the advertising interest in the new medium, stimulated by the difficulty in getting advertising exposure in other media, faded, and commercial radio hit a bad patch. Now it has settled down to a subsidiary, but mercifully prosperous, role in the British advertising scene. By next spring the original 19 stations will be broadcasting and then there will be a pause until Autumn reports.

This year expenditure on the 15 stations already on air (to be joined this month by Radio Orwell serving Ipswich) will be close to £10m. In the first nine months over £5m. was invested, and October looks very good. Capital Radio, for example, reports that it is attracting more than £300,000 in this month alone, a best performance ever, apart from its first month.

The encouraging feature is the general well-being. There are one or two problem stations, notably London Broadcasting, but some of the smaller stations which have recently appeared, such as Swansea Sound, have done as well, or better, than those serving the major conurbation.

The star station is still Radio Clyde in Glasgow, which along with all the others, has just completed, on September 30, its financial year. In this case its first full year. With a gross revenue of over £1m, Clyde has covered its initial operating costs and intends to pay its shareholders a small dividend.

On the income side things get steadily better: to the audience side listening has settled down, but at a level which the station's revenue of over £1m. suggests is well in excess of anything the BBC stations can

account with effect from January 1. Spending on advertising is expected to be about £150,000, substantially more than in 1973.

Period is one of the fastest growing drink products in the U.K., with sales increasing from 45,000 cases in 1972 to more than 200,000 cases this year. The account was assigned by Saatchi-Saatchi after it merged with Compton.

PAUL Wilmet is joining Ros Humphreys London agency as creative director next month. He was previously with McLarens, who have appointed two new joint creative directors, Barry Smith and Bill Atherton. They join the agency from French Gold Abbott Kenyon and Eckhardt.

F. WILLIAM Free has been appointed to handle the Black Velvet Canadian Whisky account. Black Velvet is distributed in the U.K. by Gilbey Vintners. Free also has the U.S. account.

THE pharmaceutical division of ICI in Cheshire has appointed Royds Manchester to handle the advertising of its medical products in the U.K. from January 1.

SELOTAPE Products is diversifying into the £4m. draught excluder market, and is financing the first advertising campaign in this business for six years. It is attracted by the growth in commercial draught excluder sales following individual advertising spots can cost less than £10.

YOU can now buy the 16 sheet poster sites which face you across the tracks at London Underground stations in 150 site packages rather than on a random distribution basis. Each package allows in any one day 70 per cent. of Underground travellers to see the campaign.

VERNONS has been appointed to handle the Pernod U.K. account.

Most of the other stations report an improving financial position in contrast with the hard times being experienced by the Press. For example, Piccadilly Radio in Manchester has joined Clyde in making a profit in the last year, and its advertising continues to increase. There are still problem areas in radio, in particular the big packaged goods companies are slow to invest, but in the main it is an encouraging story.

A couple of major advertisers are close to making deals which will involve them spending over £200,000 in radio next year, and a change last week on the production side should make radio more attractive to smaller advertisers: in future the stations will accept tapes of commercials and convert them to cartridges themselves. This will save agencies the cost of producing and transporting tapes, and will also save agencies the cost of producing and transporting tapes.

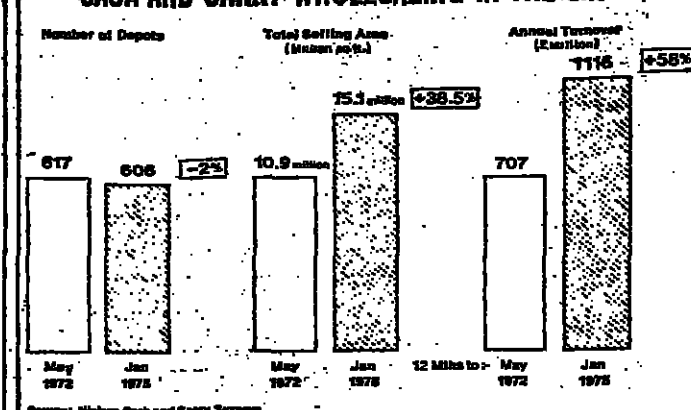
He argues "The number of people going to Spain on package tours holidays shows no sign of diminishing, and the brand recognition from those who have spent time in Spain is amazingly

high." He disclaims any worries about boycotts on Spanish goods, with the conviction that people do not mix politics with business.

A more serious worry perhaps is price. For San Miguel will be marketed at about 55p for a pack of three, putting it in the premium price class with Lowenbrau and Carlsberg Special.

While the lager is strong — twice the average of British-brewed lagers — and has a good flavour — due to the Czech hops — it is likely to be too expensive to appeal to the package-holiday customers who know it from cheap drink Spain. The Spanish brandy El Fundador, launched on the same premise that what sells to British tourists in Spain will sell in Britain, does not provide an encouraging precedent.

## CASH AND CARRY WHOLESALING IN THE U.K.



## The £1,110m. depot

CASH and carry turnover in the year ending last January was £1,116m, according to a new A.C. Nielsen survey. In the three years since the research company's last investigation turnover has risen by 58 per cent. There has been a slight decline in depot numbers to 606, as the smaller operators disappear, but the selling area has jumped markedly to a total of 15m. square feet.

The average cash and carry depot has a weekly turnover of £25,500 from a selling space of 25,000 square feet. Its weekly turnover per square foot is £1.42; its number of check outs four; it has 78 parking spaces, and 25 employees. In practice the variations are great, with 41 per cent. of the depots having a turnover of less than £12m., while at the top end 17 per cent. do more than £2.8m. of business in a year. Over three-quarters of the depots have separate catering sections, a lower figure than in the 1972 survey, suggesting a reappraisal of warehouse layout. Other changes in stocking policy are an increase in frozen foods, handled by 91 per cent. of depots; liquor (75 per cent.); hardware (73 per cent.); and textiles (72 per cent.). In contrast fresh fruit and vegetables have been dropped by many operators. Virtually all warehouses do some advertising and sales promotion, with 84 per cent. using a mailing shot, 92 per cent. Press advertising, and 26 per cent. in depot announcements. A.T.

## A Costa lager

BY JAMES ENSOR

LAGER, to Britons at least, has a predominantly Scandinavian connotation. Even those brewed in Britain are given names like Skol and lagers from other producing countries such as Belgium, Germany and Czechoslovakia have made relatively little headway.

Now York Overton (Shippers) a subsidiary of the private Priory Securities, is trying its luck with the Spanish market leader San Miguel. Initially, the promotion will be concentrated on the London area and Mr. Eric Williams, a former editor from the grocery trade press, who heads the importing company reckons it will do well on its nostalgia value. He argues "The number of people going to Spain on package tours holidays shows no sign of diminishing, and the brand recognition from those who have spent time in Spain is amazingly

high." He disclaims any worries about boycotts on Spanish goods, with the conviction that people do not mix politics with business.

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## Bernstein for Admap

THIS month's issue of the media magazine Admap is not an ordinary issue. It is dubbed a "Creative Research" edition and to ensure the fact David Bernstein of the Creative Business was asked to be the guest editor. Among the contributors are Denis Norden, David Abbott, David Bernstein—provocatively knocking current research practices—Ann Burdus and Alan Hedges.

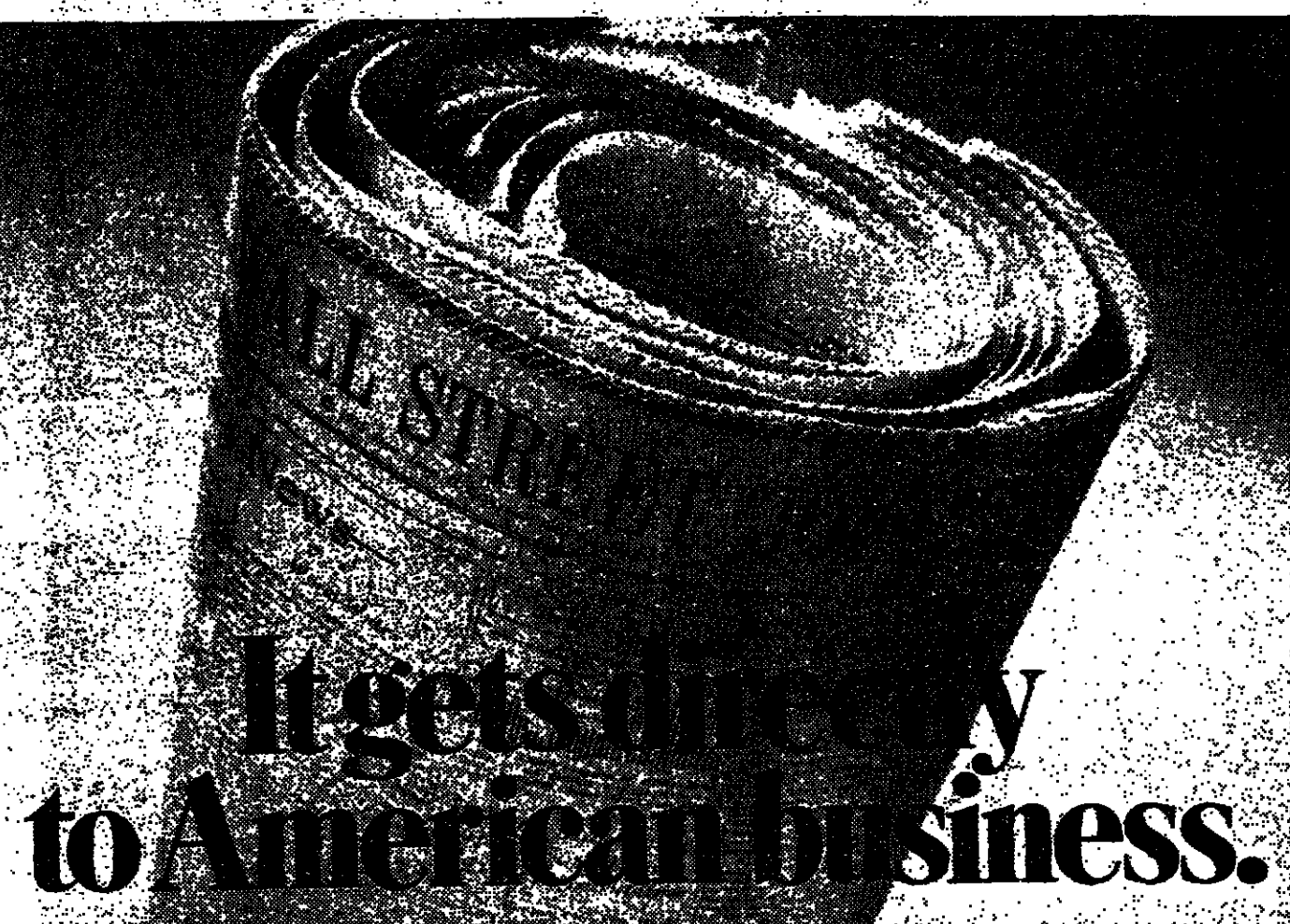
There is also an article by Stephen King of JWT which puts forward a "theory of advertisements" which takes various ads, and discusses the very different aims behind them. But comes up with numerous types of advertising—direct, seek information, relate to own needs, recall reactions, reinforce attitudes. It is a modest contribution towards a theory of advertising but at least it is readable.

## An £850m. meat bill

IN THE first half of this year U.K. households spent around £850m. on fresh meat. The total includes poultry, but excludes cooked meats, pies, sausages, bacon, beefburgers, canned meat, etc. This is the first data from a new research service by Gordon Simmonds Research.

There was some social bias, but not all that much—ABC's, who account for 34 per cent. of households, bought 39 per cent. of the meat. On average £2.30p worth was bought each week, and beef was the most costly purchase, accounting for 41 per cent. of the total. Next came lamb and mutton, with 17 per cent.; pork 15 per cent.; and chicken 13 per cent.

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## CAPITAL RADIO AUDIENCE UP 20%

Marplan research indicates  
 A Marplan survey of daytime listening habits in the London area on September 26th, using standard methodology, confirms the high audience figures shown in the May survey and indicates a continuing swing to Capital.

## MAJOR EARLY MORNING GAINS

One of the highlights of the Marplan research has been the exceptional success of new breakfast show presenter Graham Dene, who has attracted

45,000 more adult listeners every half-hour  
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FRIDAY, OCTOBER 24, 1975

## Consumers and spending

THE LATEST official estimates of consumer spending suggest that it may have fallen another 1 per cent in the third quarter to a level nearly 2½ per cent below the first-quarter peak. This is not unexpected. In the first place, it was already known that the volume of retail sales (which account for rather under half total personal expenditure) fell by 3.1 per cent in the third quarter to a level 5.6 per cent lower than that of the first; the sharp pre- and post-Budget rise in sales on durable goods was followed by a slump from which there has been little recovery. In the second place, the index of gross earnings has recently been rising more slowly than that of retail prices; the fall in net disposable income must have been greater still and the savings ratio seems to have fallen only slightly from its high level.

What happens to real purchasing power in the months immediately ahead will depend not only on the level of unemployment, which seems likely to continue rising for some time to come, but on the behaviour of prices and wages. The Price Commission is fairly optimistic in its latest quarterly report, pointing out that it has yet to consider a single case of a price increase involving a pay settlement above the 5 per cent ceiling and that there is evidence, however slender at the moment, that the rate of inflation is slowing down.

### Pay limit

This evidence consists largely in the slower rate of growth during the past few months both in the index of retail prices and in that of wholesale prices. But the report also points out that the full effect of the large pay increases granted in the spring and early summer has yet to work its way through to the consumer and that the recent sharp increase in the prices paid by industry for fuel and raw materials, especially in the case of foodstuffs, gives some ground for future concern. Even if we are over the peak, as the Chairman believes, this may not become obvious in the published statistics until the spring of next year, when the 5 per cent limit should begin to make itself felt—not to mention the fact, of which the Commission is lived effect.

## Detente and the Chinese

THE PRINCIPAL American interest in China is to ensure that there is no Sino-Soviet rapprochement and that China itself remains strong enough to deter the Russians from attacking the West for fear of leaving themselves exposed in the East. The principal Chinese interest in the West is very similar. It is to prevent East-West detente, and especially U.S.-Soviet detente, going so far that the Russians may think they can get away with an attack on China with impunity.

### Balance

That is no doubt what Dr. Kissinger meant when he said at his farewell banquet in Peking on Wednesday that the U.S. and the U.S.S.R. had ended their estrangement because of the manner in which they perceived their national interests, and that their relationship would be nurtured by respect for each other's views regarding these national interests. There is nothing subtle or Machiavellian about this. It is a straightforward assertion of the balance of power, which is perhaps the only effective way of regulating relationships between the U.S., China and the Soviet Union.

Yet something seems to have gone wrong. The speech at the same banquet by the Chinese Foreign Minister, Mr. Qiao Guan-hua, was short almost to the point of rudeness. There were frequent signs of disagreement about Soviet intentions, and there were times when Dr. Kissinger received the same sort of brusque treatment that was extended to President Giscard d'Estaing by the Russians in Moscow last week. The known evidence suggests that Sino-Soviet relations are still as bad as ever. The polemics continue in every conceivable forum. There has been no lessening in Chinese support for a strong Western Europe as a bulwark against the Russians.

David Watt explains the differing views in the debate which has divided the Lords and the Commons

# Press freedom and the law: a guide to the issues

THE "Press freedom" issue, which is at present in the news, arises because the Government is attempting to restore to trade unions (and in some respects even to enhance) the freedom to organise closed shops—a freedom which the last Conservative Government had curtailed by the Industrial Relations Act of 1971. After the passage of the Trade Union and Labour Relations (Amendment) Bill, which is now in its final stages, a person who refuses to join a particular union specified in a membership agreement between a union and an employer can once again be dismissed without any statutory redress. Such a person will have the right of appeal to a review committee set up by the TUC but will not have a clear legal remedy against his employer.

Prior to 1971, newspaper publishers and editors had faced the theoretical prospect that the closed shops already operated by the printing unions might be matched by the journalists throughout the newspaper industry. (Some closed shops already existed.) But it seemed a fairly remote contingency. Events in the past four years, however, have changed matters. The economic climate and the depressed state of the newspaper industry have been accompanied by (a) a greater degree of union activity and union membership among journalists, (b) a great increase in the strength of the National Union of Journalists in relation to the less militant Institute of Journalists, and (c) an increase of militancy within the NUJ.

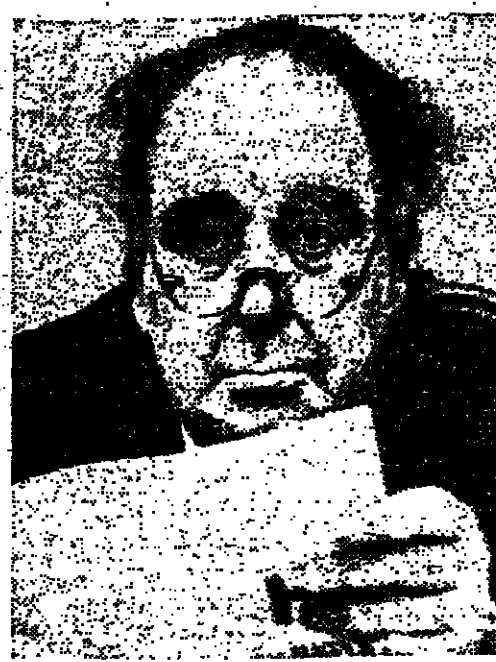
## Might exercise its power

The real chance of an NUJ monopoly among working journalists has caused fears that the union might exercise its power to induce managements to agree to the closed shop and then to control the material which newspapers publish—by exerting discipline over editors or by excluding certain kinds of journalists from membership, or by excluding non-members from access to the public print. The present argument is between those, like Lord Goodman, who believe that this potential threat is so serious and of such public importance, that it requires the erection of special legal safeguards to prevent its ever being carried out, and those, like Mr. Michael Foot, the Secretary for Employment, who believe that the application of the law in this area, as in others, is dangerous and unnecessary.

In the course of the last nine months, during which the Trade Union and Labour Relations (Amendment) Bill



Leaders of the opposing camps in the Press freedom debate: Mr. Michael Foot (left), Secretary for Employment, and Lord Goodman (right), chairman of the Newspaper Publishers Association.



## THE PROSPECT IN THE COURTS

	A Editor forced to join NUJ	B Journalist refused membership	C Access Case
Foot (before amendment)	most unlikely to win	unlikely to win	most unlikely to win
Foot (as amended)	unlikely to win	fair chance of winning	unlikely to win
Goodman (latest proposals)	fair chance of winning	near certainty of winning	fair chance of winning

has been passing through Parliament, the two sides of this argument have moved closer together. Mr. Foot, who started off from the position that the Press was in a position no different from any other industry and that it would be discriminating against the NUJ to curtail its activities by rules which did not apply to other unions, has now recognised that the Press — and by implication the NUJ — indeed constitute a special problem. Last week the Government, under pressure from some of its own moderate back-benchers, accepted an amendment to the Bill and agreed to set up guidelines for a code of practice to be agreed between the journalists' unions and the newspaper publishers.

The Government itself has now proposed that a body should be set up to hear complaints under the proposed charter. For his part Lord Goodman has now abandoned his original attempt to create a special class of statutory "wrong" in the Press field for the breach of which trade unions could be sued. After these shifts in position it is now agreed, however grudgingly, that political and practical realities dictate the elaboration of a Press charter which: (a) gives some prospect of real protection to editors from pressures which

might arise from the closed shop; and (b) does not appear to breach the immunities which trade unions have enjoyed, for the purposes of combining, for most of this century. The difficulty is to find a way in which both these criteria can be satisfied simultaneously. The problem may be illustrated by three hypothetical cases. In the first case (case A) an editor is informed by his NUJ branch that he must not only join the NUJ (as opposed to any other union or to none) but must submit to its policy and discipline. In the second (case B) a journalist is expelled from or refused admission—there might be a possible recourse to law even if the Bill had gone through unamended. The journalist would have been unable to sue the union for damages, but might have applied for an injunction under common law stating that the union had acted beyond its powers or in contravention of the rules of natural justice.

This is a hazy and uncertain branch of law but the judgments of the Court of Appeal in two recent cases suggest that the form that the Government first introduced it there would have been no real respite from the good will and self-imposed moderation of the NUJ. The Union claims that these can be relied upon and points out the rigours of the closed shop

only where union powers have been exercised arbitrarily or capriciously or without due process within the union rules but it is possible that it could be extended in time. It is also possible that it could be extended under certain circumstances to ease C, if the contributor could show that his livelihood was threatened by being based. But in either case B or case C the redress would be no uncertain as to be virtually worthless.

What has now been agreed by Mr. Foot is that the uncertainty of this recourse to the common law should be somewhat reduced. The Press Charter to be drawn up by agreement between unions and publishers is to include "the application of union agreement to journalists (and in particular the right of editors to discharge their duties and to commission and publish an article) and the question of access for contributors." The charter, when completed, will not be legally binding but it will be able to be used as evidence in civil proceedings and its provisions, when relevant, are to be taken into account by a court or tribunal. This would assist claimants before the TUC Review Committee on unfair dismissals, for instance, but, more important, it would strengthen the hand of judges wishing to extend and substantiate the right-to-work doctrine.

## Strengthening the wording

What has therefore been proposed is strengthening of the wording of the clause which governs the application of the charter. The Goodman amendment tabled earlier this week states that "any rule or agreement which is contrary to the provisions of the charter shall be deemed contrary to public policy." As some Conservative critics pointed out in the Lords on Monday, this form of words still does not give the charter the force of law. On the other hand, taken in conjunction with the strengthening of the charter itself, it would in effect create the presumption that the constitutional rights do exist and are blessed by Parliament. With such encouragement the judges to limit the operation of the closed shop under common law—certainly in the Press field and possibly in wider fields as well.

## Objection is twofold

The objection of publishers and editors to this formulation is twofold. In the first place, there is no knowing what kind of charter can eventually be agreed, or, if not agreed, drawn up by the Secretary of State. The wording adopted by Mr. Foot even after amendment by the moderates is vague and it is quite possible that it might fail to meet the difficulties of case A or case B. For this reason Lord Goodman and his colleagues have urged and succeeded in getting passed in the Lords an amendment specifying that the charter must cover, in addition to freedom of access for contributors, the application of union membership agreements to journalists including the right of journalists not to be unreasonably excluded or expelled from trade unions and to belong to the union of their choice and the right of editors to discharge their duties free from any obligation to join the trade union.

It is possible that some compromise can be found on ground of common law, but if so, it will be the basis that the common law is something of a lottery which each side has a chance of getting its way. On one side are ranged those who believe that the law is inappropriate instrument regulating industrial relations and that good practice and money is as dependent in Press field on voluntary agreement as in any other. On the other side stand those who believe that the law is so applying the charter, the Bill form must be invoked as last and best protector of Press freedom, as of other public interests in a complex mode society.

The second and more serious objection is that even under Mr. Foot's amended rules for applying the charter, the Bill still falls far short of giving Press freedom protection to editors and non-union contributors (cases A and C). Statute law will revert to the pre-1971 position, protecting trade

## MEN AND MATTERS

### Seeing the Show

Among the crowds packing the Motor Show this week, there was just a touch of deference in the way one group of visitors was received at various stands. Several of the motor industry's leading executives made a point of being on hand and Barrie Heath, chairman of GKN, had a cheery way with the champagne.

The tour of inspection was undertaken by some members of the Parliamentary sub-committee which in August produced a mostly critical report on the industry, with some particularly caustic words on the Ryder plan for British Leyland. The author of some of the harshest phraseology on Ryder was the committee's chairman, Pat Duffy, the combative Labour MP for Sheffield Attercliffe. He explained that he and his colleagues had gone to meet the car industry on its own ground "to hear what was thought of the report."

Duffy's point was that when the committee took its evidence, witnesses often found themselves facing an "awesome ordeal." In the tinsel, glitter and hopeful atmosphere of the Show, confidence perhaps returned to some individuals who felt they could speak out more naturally.

Duffy's team had hardly been kind—Chrysler and Vauxhall predicted to be in a "long-term loss-making situation"—so what were the reactions? "We found great courtesy," reported Duffy, "There was genuine praise for our report. People mostly accept our findings and subscribe to the emphasis. None of them dissented." British Leyland, however, proved timorous in receiving the MPs. Duffy said none of the MPs. Duffy said none of the MPs. Duffy said none of the MPs.

### Call me lb

The following decree has been issued in North Yemen: "All official titles used in correspondence, addresses, mass-media and in various official quarters will be abolished completely to be replaced by the word 'brother' at all levels." It is signed: Lieutenant Colonel Ibrahim Hamadi, chairman of the Command Council and Colonel-in-chief of the Armed Forces.

### Tory prescription

It is accepted practice when the Opposition wants a wider-ranging debate on a subject to table a Commons motion that a particular Government minister's salary be cut. The going rate recently, I gather, has been £1,000. But in asking for a debate on the National Health Service on Monday, the Conservatives are calling for Bar-

### Fourcade goes for the famous

It may be unkind to say that tax-dodging in France is little less than a national pastime. But to the French Government must seem that way: the current estimate is that the country's declare-your-own system permits around the equivalent of £5.5bn. tax evasion every year. Jean-Pierre Fourcade, the Finance Minister, is now promising extra efforts towards a clamp-down. And to prove his determination, the Minister has decided that celebrities of one sort and another are going to bear the brunt of his campaign. "I'm checking," he declares ominously, "the returns of the famous."

### Simplicity

If it is unkind to infer that tax-dodging is a national pastime in France it is quite fair to say that it is more than a hobby in Italy. Ironical therefore that while U.K. accountants are arguing among themselves that the archaic way of presenting auditor's reports—true and fair view of the company's position and so forth—could be replaced by something much simpler, is already in practice in Italy. The Italian central bank's latest annual report carries the straightforward statement: "audited and found correct." Mind you it does have the Governor's signature as well as the auditor's.

### Finis

End of apt name jokes with these three: Brigadier Attack, a tax inspector called Crook, and appropriately enough in that context, *The Tax and Insurance Letter* published by Stonehart Publications.

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Observer



# What really happened at that banquet

SCE of advice which I have called the exercise of "bad, dirty power" rather than "good, clean money" earned in the market.

When Mr. Healey takes out the City, business executives and his political critics—it usually means that he is rattled himself. Quite often it is a sign that he would like to achieve the same objectives as his critics on Government spending, public borrowing and the money supply, but is not succeeding or finding the going difficult in Cabinet. All of us are tempted, when a path becomes too difficult, to alter course and snap at those who pointed the way. Last week Mr. Healey yielded to this temptation.

## Fundamentals

The most disturbing clash between the Government and Chancellor was not on money but on investment and profitability. Mr. Healey once more trotted out the old stale charges about the failure of "the City" to invest long-term in British industry; and he is relying very heavily on tripartite official bodies to spot industrial opportunities which both those engaged in the industries concerned and outsiders voting with their cheque-books have failed to seize.

The Chancellor has apparently not learned either from the failure of earlier attempts to set up the Corporate State. There are reformists or Mr. Roy Jenkins or Mr. Lever, who do not believe in the envious egalitarianism. But Mr. Healey does not belong to Richardson pointed out, if it is to be wide disparities in income and real incomes. What is needed is a change in price control "sooner rather than later" which provides a



Smiles from Mr. Denis Healey (left), the Chancellor, Sir Murray Fox (centre), the Lord Mayor, and Mr. Gordon Richardson (right), Governor of the Bank of England, at the Mansion House last week. But the evening turned out an unfortunate one.

A Chancellor does not need either perfect foresight, or to regard the borrowing requirement "with almost mystical significance" to take action to reduce it.

What really disturbed the audience was that all he could foresee for next year was a "slowing down of the rate at which the borrowing requirement is growing" and its "likely reduction as a proportion of the national income. This does not hold out much prospect of an early absolute fall in a level of borrowing which can be justified only as an emergency expedient in a recession; and Mr. Healey's broadside in defence of his Mansion House speech does little to change the picture.

Nor was what he had to say on public spending at all reassuring. Even if it is held down next year in traditional volume terms in the planned level, this is likely to be an increase rather than a decrease over 1975-76. In view of the rate at which spending has been shooting ahead in the past few months.

There are two standard replies to complaints about the growth of public spending. The first is: What would you cut? This is a question which a reasonable man should refuse to answer in knockabout debate (except by saying "The length of this Parliament"). A bankrupt facing his creditors would get short shrift from any court if he asked this question about his own spending.

Even if there were no inflation or overseas payments problem, a public spending total of 55-60 per cent of the national product is too high for a free

society. A sensible reduction requires a re-thinking of the role of the State and not just a trotting out of the hardy annuals of more charges for school meals and Health Service applications.

The second reply is: You surely would not want to cut public spending in a recession? This is really cool. Of all the non-dangers we face, the biggest is that of cutting public spending (or its growth) too much or too fast. Spending cuts are slow to take effect that we will be extremely lucky if they come in time for the next economic upturn. But should one be wrong on timing, the easiest thing in the world would be to balance a spending cut with a tax cut; and contrary to conventional wisdom, such a combined operation would be helpful both for employment and for price stability.

National discussion of these matters is made unnecessarily difficult by the Treasury's continued refusal to separate out these elements of the public sector deficit, such as the tax shortfall and the growth in unemployment pay, which really do reflect recession, from the total. The main reason is a political fear that someone or other will attempt to extract from the calculation an inference about expected "normal" levels of unemployment which would annoy the TUC or Labour Left-wingers.

This is a little rich when the U.K. adjusted unemployment stands at 4.7 per cent higher for what the comparison is worth, than in 1975—and when many in Whitehall expect it to reach a peak next year of 13m-14m. This could easily mean nearly 2m. in headline terms if students, school-leavers and the seasonally out-of-work are added into the figures.

Newspeak and Doublethink have gone too far when people such as Mr. Harold Wilson, Mr. Healey and Mr. Michael Foot try to clamp down on realistic discussion of unemployment targets, or the interpretation of the figures, while presiding over such a huge increase in the workless themselves. At the Mansion House Mr. Healey denounced those who believe "that a high level of unemployment is necessary to cure inflation" as if he would never dream of proceeding in this way. The truth is that a high level of unemployment is, alas, necessary to cure inflation, but not as high as his government's policies are creating.

A money supply target is necessary if we are to set a sensible limit to public sector borrowing. The permissible borrowing level is that which can be financed without an explosion in the money supply at an "acceptable" rate of interest. It is also necessary as a long stop to make sure that even if the public sector deficit is too large, it will not be financed by printing money, even if this involves a temporary period of "unacceptable" interest rates until public spending can be brought under control.

For all the Chancellor's talk about slowing down the growth of the money supply, this growth has now accelerated again to a rate quite incompatible with his own inflation target set out in the White Paper endorsed by Mr. Jack Jones. Mr. Healey now says "we should not be too concerned if there are periods of a few months" when the money supply is growing faster than the money national income. This was exactly Lord Barber's doctrine in 1971-72, and his successor has learnt nothing from

Politics To-day, by David Watt, will appear in Monday's issue.

## Letters to the Editor

### Management money

Managing Director

Such thought is being given by which investment industry could be in but many proposals in the danger of waste in question. This can be the result of actions in the business sector. I have a theory reason may have been for years past to the of British industry. nemation of the recoms of the Sandilands (or similar changes to a assessing "profits" effects of inflation) en to me to remove the us obstacle to a radical in the law relating to ribution of profits in would propose the ical change that, ther g the minimum allow- quired for off-setting the inflation on the exist- ness, all the remaining ould by law be fully ed to shareholders. t right, this seems only cerbate the present e" of capital, but the this, as I see it, would ly as follows:—

the "more glaring anomalies" in the payments made to junior doctors. They are not in the same class as "anomalies" at all; they are in the same class as the 19th century sweatshops; the figures speak for themselves. Overtime (that means any time worked over 80 hours per week) is not voluntary but obligatory because there are insufficient replace- ments.

Lorelei Oslager believes that "a doctor's basic rates are not ungenerous, at least for young doctors just out of medical school"—£2,859 to £3,254 for an obligatory 80 hour week; if glance at your own advertise- ments will show her that many shorthand secretaries are paid about £2,800.

To put Lorelei Oslager's opinions on junior doctor's salaries in the context of the perspective, I am quoting here under a letter I received from the London Electricity Board, dated 14th instant.

"Thank you for your letter of September 24, 1975, relating to the above invoice. We confirm that the charge of £6.04 is correct, it is made up as follows:—

Labour	£5.30
Materials	30
VAT	44
	£6.04

"The labour charge is based on a scale of £4.50 for the first 15 minutes and .80p for each subsequent quarter-of-an-hour."

Eric Kumar,  
16, Holsey Street, S.W.3.

### North Sea oil

From Mr. T. H. Sheet, MP.

Sir,—Mr. Frank Waddams (October 14) states that the Petroleum Bill "does not set out to dismantle concessions already granted." Quite the reverse. Part II and Schedule II of the Bill are retrospective and apply to existing licences as well as those likely to be granted at a future date. The intention of the contract recognised by the Norwegians, Australians and the Spanish in respect of existing contracts has been disregarded by the British Government which has imposed radical changes in the terms and conditions of licences. In fact, the former contracts are barely recognisable.

BNOC, he suggests, expresses a national intention to retain management over the exploitation of Britain's own resources. BNOC is an unnecessary folly in the presence of British and Anglo-Dutch international and was only included to satisfy the left wing of the Labour Party. The Brazilians have apparently learnt that there is a limit to state intervention, and private enterprise is now being brought back into the oil industry after an appreciation of its value and expertise.

Mr. Harold Lever has indicated in the House that the acquisition of 51 per cent participation arrangements are to be negotiated on the basis of no gain to the companies and not altogether meaningless for the taxpayer for who is to pay? Do the oil companies which pay petroleum revenue tax in effect pay for BNOC which pays no tax, and are they to be do- mined later of a share of the market by preferential state trading? Further, should the negotiations fail to reach the appropriate Government objective, nationalisation proposals are contemplated (Mr. Lever Hansard, February 16, 1975, column 1940), which would cer-

tainly be at the expense of the companies, and you can imagine how the state would value the assets.

Mr. Waddams states that the "totality of recent legislation will not make an oilfield un-economic which was not so before." This is not so. Escalation in major operating costs, the imposition of the petroleum revenue tax and the threat of unnecessary participations com- bined have managed to push the minimum threshold of commercial oil from between 50m-100m barrels to 300m-800m barrels of oil. North Sea recoverable re- serves could be increased by some 40 per cent, should all the 50m-500m barrels category of fields be included, but com- panies may be deterred by Government policy and legisla- tion. How Government dictated depletion powers are to fit in with the economic develop- ment and production in any- body's guess. Fields should be producing at the maximum effi- cient rate (vide the Texas Rail- road Commission) and this should be consistent with any rational approach.

Trevor Skeet,  
House of Commons, S.W.1.

### Bubble and slump

From The General Director, Centre for Policy Studies.

Sir,—If Sir Roy Harrod (October 21) believes his pres- cription for Britain's economic ills will achieve the "top priority" of full employment in anything but the short run, then he is clearly confused about more things than his political allegiance.

We are apparently to under- stand that he is proposing domestic deflation from a base inflation rate of around 25 per cent, and a government borrow- ing requirement of £12bn, plus import controls which, apart from restricting consumer free- dom, add further to inflationary pressures; plus wage and price controls to suppress the sym- ptoms the disease the rest of the package will encourage.

The short run effect of such a package would be to raise out- put and employment; and we could even expect the pay and price controls to hold for while that would, however, be achieved at the cost of a further and massive misdirection of re- sources, which is the real cause of the unemployment Sir Roy rightly wishes to reduce. The bubble created by his package would soon burst and the en- suing slump would then be deeper than anything ex- perience post-war because the misdirection of resources would have gone that much further.

There is in fact a paradox more extraordinary than the one Sir Roy mentions. It is the inveterate habit of some of our academic economists of pre- scribing more of the same old medicine the more it fails to work. Surely there is now enough evidence to at least sug- gest that insisting on deflation cannot be attained by printing money.

Martin Wassell,  
8, Wilfred Street, S.W.1.

### The median line and Scotland

From The Chairman, The English National Party.

Sir,—I refer to the map accom- panying "BP lands its first com- mercial N. Sea oil flow" by Adrian Hamilton on October 17. This map is very misleading owing to its inaccuracy. The word "Scotland" is positioned so that every letter of it is on English territory and the word "England" is not printed at all. Northumberland, Cumbria, Tyne and Wear, Durham and Cleve- land all appear to have been taken over by Scotland.

Monmouthshire was England territory from 1284 until 1974 when our so-called Conservative Government renamed it Gwent, although it is not Welsh-speak- ing, and added it to the Prin- cipality to form the new Welsh Empire. The people of Mon- mouthshire were not consulted. Is there an even more secret deal by the present Labour Government, dependent as it is on Celtic votes for its majority, to hand over all the North of England to Scotland, and only the Financial Times knows about it?

It hardly seems likely that then how blindly everyone has been accepting the slogan of "It's Scotland's oil" and as I have been able to show this is just a myth. These are strange times and this is a highly emotive area, and the implications of the North Sea oil I would have thought readers would have wel- comed some awareness of the fact that by international mar- tings law the land frontier between England and Scotland, which is on a bearing of 035 degrees, will be projected out into the North Sea to form the median line between the English and Scottish oil zones in the event of the break-up of the U.K. in its present form. The rich oil fields Forties, Montrose, Argyll, Andrew, Maureen, Lomond, Auk and Josephine, as well as all the gas fields to the south, are thus in English waters. Scotland in fact has only Claymore and Piper with no gas, the many oil- fields to the north being in Shet- land's waters, and Shetland is not truly Scottish at all but Norse.

Accordingly as "It's England's oil" the English National Party policy is to make our England Oil HQ, not Aberdeen as planned by the Government, but Teesside, which already has the Norwegian Ekofisk pipeline terminal and is an English region of high un-

### Business graduates

From The Director of Information, The Association of Certified Accountants.

Sir,—Mr. Bruce's claim (October 18) that British com- panies are beginning to recognise that "the strict financial train- ing of the business school graduate" can provide the same kind of entry to business posi- tions as an accountancy qualifi- cation ignores a very important point and is unsupported by the evidence he presents.

While no one will deny the value of an added academic qualification, the fact remains that the theoretical learning alone is no replacement for practical experience. Accountants, besides having to pass rigorous profes- sional examinations, must also undertake a lengthy period of practical training, which business graduates seldom possess, and which qualify them to hold the highest business positions. More- over, Mr. Bruce appears to be unaware of the existence of any accountants other than chartered accountants. On an extremely topical note, may I therefore inform him that Sir Ronald Edwards, the new chairman of British Leyland and one of our most distinguished business executives, is a certified

## To-day's Events

Science Museum, South Kensington, S.W.7.  
Royal Institute of Oil Painters, Mall Galleries, The Mall.  
LUNCH-TIME MUSIC IN THE CITY  
St. Stephen Walbrook, organ recital by John Wright, 12.50 p.m.  
St. Mary Woolnoth, Singers' Workshop, 1.10 p.m.  
Guildhall School of Music and Drama, Chamber Concert, 1.10 p.m.  
Church of the Holy Sepulchre, stereo recorded music by Tchaikovsky and Sibelius, 1.15 p.m.  
EXHIBITIONS  
Materials and Design, staged jointly by Society of Industrial Artists and Designers and

# Will you be ready when the economy warms up again?

While some people seem to have put their thinking into a freeze when their incomes, others are preparing for when the temperature rises again.

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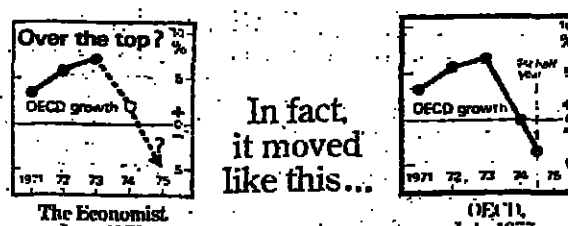
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**MICHELIN TYRE COMPANY LTD.**  
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## FINANCIAL STATEMENT

Trading Results of the Company for the first year ended 31st December 1975 are announced

	Six Months to	Six Months to	Year to
	31.12.75	30.6.74	31.12.73
Revenue	39,575	30,574	31,700
Cost of Sales	(9,888)	(7,080)	(7,100)
Gross Profit	29,524	23,494	24,600
Operating Expenses	(13,861)	(6,574)	(12,800)
Operating Profit	3,672	3,357	1,800
Finance Costs	(1,585)	(1,445)	(2,000)
Profit before Taxation	2,087	1,912	(200)
Income Tax	(247)	—	(200)
Profit after Tax	1,840	1,912	(400)
Dividend	—	—	(400)
Retained Profit	1,840	1,912	—

During the above period, the Company has been able to increase its turnover in all markets, particularly in the Export market, with more stable raw material costs, has enabled it to achieve a marked recovery and the present results are being satisfactory.

The uncertain economic situation makes it difficult to forecast the second half of the year it is felt that no major problems occur in the near future, and the first six months of 1976 should be a



**MICHELIN TYRE COMPANY LTD.**  
Stake or Trust ST142V

**Store-Office: 3144 E.**



# Plessey falls further— off 17% at halfway

IN THE SECOND quarter of 1975, Plessey's profits, before tax, of £7.7m, were down 17% on the £9.2m of the first half of 1974. The company's earnings, after tax, of £5.7m, were down 17% on the £6.7m of the first half of 1974. The company's earnings, after tax, of £5.7m, were down 17% on the £6.7m of the first half of 1974. The company's earnings, after tax, of £5.7m, were down 17% on the £6.7m of the first half of 1974.

The lower levels of activity in the defence sector have reduced sales and consequently trading in operating profits—down from £1.6m to £1.02m, in each case in the second quarter. This has been partly offset by a buoyancy of the electronic equipment sector, including electronic telecommunications equipment, where demand and activity remained firm and sales improved.

The increase in net interest rates, arising mainly from the rising cost of financing overseas growth when converted at a favourable exchange rate, has reduced the pre-tax profit, a directors' spokesman said. Providing for tax and minorities a net profit of £5.7m, the first half emerges at £5.7m, compared with £6.7m in the first half of 1974. A first interim dividend of 2.07p net has already been declared. The next announcement will be of a second interim dividend, expected to be paid in the second quarter, after results, payable on July 1, the previous nine months (the year-end was changed March 31)—a total of £10.2m, paid from profits of £12.4m.

6 Months	1975	1974
Net profit	£5.7m	£6.7m
Operating profit	£1.02m	£1.6m
Net interest	£0.4m	£0.6m
Net profit	£5.7m	£6.7m
Operating profit	£1.02m	£1.6m
Net interest	£0.4m	£0.6m

The directors point out that the effect of the change of year-end should be taken into account, change particularly affected first quarter.

See Lex

## Progress for W & R Jacob

ALIN-BASED biscuit manufacturer W & R Jacob and Co. reports current year profit to be £221,243 achieved in 1974. The company's earnings, after tax, of £221,243, were down 17% on the £261,243 achieved in 1974.

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## Walker & Homer upsurge

MANUFACTURING upholsterers, Walker & Homer, report that after an advance from £170,224 to £233,428 at halfway, pre-tax profit for the full year to July 31, 1975, more than doubled from £251,523 to £525,000.

Earnings per 5p share before extraordinary items are shown to have risen from 1.96p to 2.79p and the dividend total is lifted from 0.75p to the maximum of 1.17p net with a final payment of 0.82p.

1975	1974
Net profit	£525,000
Operating profit	£233,428
Net interest	£170,224
Net profit	£525,000
Operating profit	£233,428
Net interest	£170,224

## Burrell slumps to £2,200

MANUFACTURERS of chemical colours, Burrell and Co. reports a slump in pre-tax profits from £445,000 to £2,200 for the first half of 1975.

The interim dividend is held at 0.195p net. Last year's total was 0.6p paid from profits of £70,700 before tax.

6 Months	1975	1974
Net profit	£2,200	£70,700
Operating profit	£2,200	£70,700
Net interest	£2,200	£70,700
Net profit	£2,200	£70,700
Operating profit	£2,200	£70,700
Net interest	£2,200	£70,700

As mentioned at the AGM the company has suffered from "an unprecedented reduction in demand," say the directors.

Although present evidence suggests that the situation has stabilised, the directors believe the nature of the business precludes profits which are substantially under-utilised.

As soon as demand returns to more normal levels, therefore, a marked effect on profits can be expected, members of the board said.

## B & I Nathan first half upsurge

Taxable profit of B. and I. Nathan, North London furniture manufacturers, for the first half of 1975, was £1,000,000, up from £800,000 in the first half of 1974.

The company's earnings, after tax, of £1,000,000, were down 17% on the £1,200,000 achieved in 1974. The company's earnings, after tax, of £1,000,000, were down 17% on the £1,200,000 achieved in 1974.

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## Lake & Elliot planning for growth

A SATISFACTORY start has been made in the current year at Lake & Elliot, reports the chairman, Mr. Peter Lake. The energy-related industries at home and abroad will continue to expand unless there is an unexpected worsening in world economic conditions, members are said and directors are therefore planning for further growth in the year.

Turnover and trading profit at the Edinburgh, London, factory continue "satisfactory" and the directors are confident that the Worcester factory will contribute to profits in 1975.

2 weeks	1975	1974
Turnover	£1.6m	£1.5m
Trading profit	£0.2m	£0.1m
Net profit	£0.2m	£0.1m
Dividend	£0.2m	£0.1m

As reported on October 3, group turnover expanded from £10.4m to £12.8m, in the year to July 31, 1975, and pre-tax profits jumped from £1.0m to £1.6m. The dividend is 1.55p net (2.5312p) net.

Engineering activities contributed 60 (64) per cent. of turnover and 24 (31) per cent. of profit. Foundry activities contributed 40 (36) per cent. and 66 (68) per cent. respectively. Exports rose from £1.4m to £2.4m.

Mr. Lake says that these results "fully justify" the policy of increasing involvement with the expanding energy-related industries and reflect the benefits now being obtained from past capital expenditure and a considerable improvement in co-ordination by management.

In spite of additional investment required to finance increased sales and that required for the further increase envisaged, the group has been able to reduce borrowings. This improvement includes £224,000, being the proceeds from the sale of land, but the remainder is due to the control of resources.

The value companies, Cockburns and Hinde Valves and their subsidiaries, made good progress, and the foundry companies, Lake & Elliot Founders and Engineers, and The National Foundry (1914) each gave a "very good account of themselves" during the year.

Lake and Elliot Jacks and Equipment, in a difficult year for sales in the automotive industry, concentrated on the production of heavier classes of hydraulic jacks and effected greater success in overseas markets. It thereby achieved an increase in sales and a profit on trading, although the latter was eliminated by interest charges arising from past losses.

Clef Services International SA, now operates under Cockburns Services International B.V., and achieved an increase in sales and a profit.

10th NOVEMBER 1975 REDEMPTION  
**SHELL INTERNATIONAL FINANCE N.V.**  
U.S. \$50,000,000 6% LOAN 1979

REDEMPTION OF BONDS

Shell International Finance N.V. announces that for the redemption period ending on 16th November 1975 it has purchased and cancelled bonds of the above loan for U.S.\$971,000 nominal capital and tendered the following:

The nominal amount of bonds to be drawn for redemption at par on 16th November 1975 to satisfy the Company's current redemption obligation is accordingly U.S.\$6,029,000 and the nominal amount of this loan remaining outstanding after 16th November 1975 will be U.S.\$9,000,000.

Notices are accordingly given that a drawing of bonds of the above loan took place on 8th October 1975 attended by Mr. Keith Francis Croft Baker of the firm of John Venn & Sons, Notary Public, when 6,029 bonds for a total of U.S.\$6,029,000 nominal capital were drawn for redemption at par on 16th November 1975.

The following are the numbers of the bonds drawn:

0001 0002 0003 0004 0005 0006 0007 0008 0009 0010 0011 0012 0013 0014 0015 0016 0017 0018 0019 0020 0021 0022 0023 0024 0025 0026 0027 0028 0029 0030 0031 0032 0033 0034 0035 0036 0037 0038 0039 0040 0041 0042 0043 0044 0045 0046 0047 0048 0049 0050 0051 0052 0053 0054 0055 0056 0057 0058 0059 0060 0061 0062 0063 0064 0065 0066 0067 0068 0069 0070 0071 0072 0073 0074 0075 0076 0077 0078 0079 0080 0081 0082 0083 0084 0085 0086 0087 0088 0089 0090 0091 0092 0093 0094 0095 0096 0097 0098 0099 0100 0101 0102 0103 0104 0105 0106 0107 0108 0109 0110 0111 0112 0113 0114 0115 0116 0117 0118 0119 0120 0121 0122 0123 0124 0125 0126 0127 0128 0129 0130 0131 0132 0133 0134 0135 0136 0137 0138 0139 0140 0141 0142 0143 0144 0145 0146 0147 0148 0149 0150 0151 0152 0153 0154 0155 0156 0157 0158 0159 0160 0161 0162 0163 0164 0165 0166 0167 0168 0169 0170 0171 0172 0173 0174 0175 0176 0177 0178 0179 0180 0181 0182 0183 0184 0185 0186 0187 0188 0189 0190 0191 0192 0193 0194 0195 0196 0197 0198 0199 0200 0201 0202 0203 0204 0205 0206 0207 0208 0209 0210 0211 0212 0213 0214 0215 0216 0217 0218 0219 0220 0221 0222 0223 0224 0225 0226 0227 0228 0229 0230 0231 0232 0233 0234 0235 0236 0237 0238 0239 0240 0241 0242 0243 0244 0245 0246 0247 0248 0249 0250 0251 0252 0253 0254 0255 0256 0257 0258 0259 0260 0261 0262 0263 0264 0265 0266 0267 0268 0269 0270 0271 0272 0273 0274 0275 0276 0277 0278 0279 0280 0281 0282 0283 0284 0285 0286 0287 0288 0289 0290 0291 0292 0293 0294 0295 0296 0297 0298 0299 0300 0301 0302 0303 0304 0305 0306 0307 0308 0309 0310 0311 0312 0313 0314 0315 0316 0317 0318 0319 0320 0321 0322 0323 0324 0325 0326 0327 0328 0329 0330 0331 0332 0333 0334 0335 0336 0337 0338 0339 0340 0341 0342 0343 0344 0345 0346 0347 0348 0349 0350 0351 0352 0353 0354 0355 0356 0357 0358 0359 0360 0361 0362 0363 0364 0365 0366 0367 0368 0369 0370 0371 0372 0373 0374 0375 0376 0377 0378 0379 0380 0381 0382 0383 0384 0385 0386 0387 0388 0389 0390 0391 0392 0393 0394 0395 0396 0397 0398 0399 0400 0401 0402 0403 0404 0405 0406 0407 0408 0409 0410 0411 0412 0413 0414 0415 0416 0417 0418 0419 0420 0421 0422 0423 0424 0425 0426 0427 0428 0429 0430 0431 0432 0433 0434 0435 0436 0437 0438 0439 0440 0441 0442 0443 0444 0445 0446 0447 0448 0449 0450 0451 0452 0453 0454 0455 0456 0457 0458 0459 0460 0461 0462 0463 0464 0465 0466 0467 0468 0469 0470 0471 0472 0473 0474 0475 0476 0477 0478 0479 0480 0481 0482 0483 0484 0485 0486 0487 0488 0489 0490 0491 0492 0493 0494 0495 0496 0497 0498 0499 0500 0501 0502 0503 0504 0505 0506 0507 0508 0509 0510 0511 0512 0513 0514 0515 0516 0517 0518 0519 0520 0521 0522 0523 0524 0525 0526 0527 0528 0529 0530 0531 0532 0533 0534 0535 0536 0537 0538 0539 0540 0541 0542 0543 0544 0545 0546 0547 0548 0549 0550 0551 0552 0553 0554 0555 0556 0557 0558 0559 0560 0561 0562 0563 0564 0565 0566 0567 0568 0569 0570 0571 0572 0573 0574 0575 0576 0577 0578 0579 0580 0581 0582 0583 0584 0585 0586 0587 0588 0589 0590 0591 0592 0593 0594 0595 0596 0597 0598 0599 0600 0601 0602 0603 0604 0605 0606 0607 0608 0609 0610 0611 0612 0613 0614 0615 0616 0617 0618 0619 0620 0621 0622 0623 0624 0625 0626 0627 0628 0629 0630 0631 0632 0633 0634 0635 0636 0637 0638 0639 0640 0641 0642 0643 0644 0645 0646 0647 0648 0649 0650 0651 0652 0653 0654 0655 0656 0657 0658 0659 0660 0661 0662 0663 0664 0665 0666 0667 0668 0669 0670 0671 0672 0673 0674 0675 0676 0677 0678 0679 0680 0681 0682 0683 0684 0685 0686 0687 0688 0689 0690 0691 0692 0693 0694 0695 0696 0697 0698 0699 0700 0701 0702 0703 0704 0705 0706 0707 0708 0709 0710 0711 0712 0713 0714 0715 0716 0717 0718 0719 0720 0721 0722 0723 0724 0725 0726 0727 0728 0729 0730 0731 0732 0733 0734 0735 0736 0737 0738 0739 0740 0741 0742 0743 0744 0745 0746 0747 0748 0749 075
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**Downing**  
Principal  
Companies  
in the Group

**FINANCE BROKING**  
The Finance Broking Holdings Ltd

**FINANCE UNDERWRITING**  
The Finance Underwriting Agency Ltd  
The Finance Underwriting Co Ltd  
The Finance Underwriting Co Ltd  
The Finance Underwriting Co Ltd

**INVESTMENT BANKING**  
The Investment Banking Ltd

**PROPERTY FINANCE & LEASING**  
The Property Finance & Leasing Ltd

**ENGINEERING**  
The Engineering Ltd

**MANUFACTURING**  
The Manufacturing Holdings Ltd

**TRADING**  
The Trading & Commerce Ltd

**PROPERTY**  
The Property Company Ltd

**Downing & Co**  
The Downing & Co  
The Downing & Co  
The Downing & Co  
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The Telex  
The Telex



BIDS AND DEALS

# Atlas Stone growth forecasts

A FURTHER communication from the Board of Atlas Stone, currently subject of a takeover bid from the Anglo-American group, forecasts that pre-tax profits for the year ending October 31, 1975, will be in the region of £250,000, including a dividend of £40,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1976, will be in the region of £300,000, including a dividend of £50,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1977, will be in the region of £350,000, including a dividend of £60,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1978, will be in the region of £400,000, including a dividend of £70,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1979, will be in the region of £450,000, including a dividend of £80,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1980, will be in the region of £500,000, including a dividend of £90,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1981, will be in the region of £550,000, including a dividend of £100,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1982, will be in the region of £600,000, including a dividend of £110,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1983, will be in the region of £650,000, including a dividend of £120,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1984, will be in the region of £700,000, including a dividend of £130,000 on the basis of a share of 10p.

The Board also forecasts that the company's profits for the year ending October 31, 1985, will be in the region of £750,000, including a dividend of £140,000 on the basis of a share of 10p.

## malgamated Investment

Mr. Harrison, chairman of malgamated investment and finance, tells members of the group that the company's profits for the year ending October 31, 1975, will be in the region of £250,000, including a dividend of £40,000 on the basis of a share of 10p.

Mr. Harrison also forecasts that the company's profits for the year ending October 31, 1976, will be in the region of £300,000, including a dividend of £50,000 on the basis of a share of 10p.

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# Bowring Principal Companies in the Group

- SURANCE BROKING**  
Bowring (Insurance) Holdings Ltd
- SURANCE UNDERWRITING**  
Bowring (Underwriting Agencies) Ltd  
lish & American Insurance Company Ltd  
sader Insurance Company Ltd  
a Nova Insurance Company Ltd
- ERCHANT BANKING**  
ger & Friedlander Ltd
- REDIT FINANCE & LEASING**  
vmaker Ltd
- GINEERING**  
vmaker (Plant) Ltd
- ADING**  
Bowring Trading (Holdings) Ltd
- IPPING**  
Bowring Steamship Company Ltd
- OPERTY**  
ver Hill Property Company Ltd

**T. Bowring & Co. Ltd**  
The Bowring Building, Tower Place,  
London EC3P 3BE  
Tel: 01-283 3100 Telex: 888321

MINING NEWS

# MIM Holdings bangs the McArthur drum

BY LESLIE PARKER, MINING EDITOR

THE ANNUAL report of Australia's major copper-leader, MIM Holdings, contains much of domestic interest to shareholders including the heavy weight of the company's tax measures, both federal and state, on the company's future and that of the down-under mining industry in general.

Of far wider import is the directors' verdict on MIM's McArthur River zinc-lead project in the Northern Territory. They still reckon that it will be a great value adder. But it will be years, perhaps decades, and involve the commitment of hundreds of millions of dollars, before there is a return on the investment.

Big companies such as MIM are the only ones to take the financial risks involved in a large-scale project and to sustain huge unproductive capital expenditure with the long-term objective of providing the world with its mineral requirements into the 21st century. Governments please note it might well have been added when concluding that after 20 years the McArthur story is barely beginning.

For MIM in the short term the directors' verdict on the McArthur River project is to continue to look for fresh opportunities with a wide spread of exploration programme which extends beyond Australia into Papua New Guinea, New Zealand, Fiji and the Philippines.

Yesterday it was announced that a wholly-owned subsidiary Bowen Consolidated and Wood Hall's Daron Collieries were merging their operations in order to improve the field's competitive position in the export market.

## Hard times for CGFA

NEXT YEAR will be a "very difficult" one for Consolidated Gold Fields Australia in the view of the chairman, Sir Brian Massey-Greene. At the Sydney meeting he pointed out that the mining industry has already seen unprecedented increases in wages and costs while for many years the price of its products was faced

with static or falling revenues. He added that the Australian mining industry's ability to compete in overseas markets is being savagely tested "at a time when we should be building on the achievements of the past decade."

For could Sir Brian see any early improvement in metal revenues. He echoed the views expressed by other mining industry spokesmen recently with the comment that, despite the many forecasts of a resurgence of demand in the major industrial countries of the world, "we cannot see in most of the commodities that concern us any prospect of an early return to anything like normal levels of demand."

The London parent, Consolidated Gold Fields, has an interest of 88 per cent in CGFA. Shares of the latter were steady at 230p in London yesterday.

He still hoped that the copper transport problems which have arisen following the closure of the Angola route would be overcome. At the moment Zambia needs to transport some 60,000 tonnes of export metal per month but only two ports are available, Nacala in Mozambique which can take only 15,000 tonnes and Dar-es-Salaam which so far has handled little more than 30,000 tonnes.

## BULLION SALES KEEPING UP

South Africa seems to be settling down to an orderly pattern of gold sales on the free market following the earlier disruption caused by the International Monetary Fund's proposal at the end of August to sell 250,000 ounces of metal weekly in return for a reserve of newly mined gold subsequently rose to as much as 30 per cent in the week ended September 19.

Since then, the relocations have been steady and over the last two weeks the Reserve Bank has been selling virtually all the fresh production, now running at around 144 tonnes per week, on the free market. Latest figures show that in the week ended October 17 the Republic's gold holdings rose by only 847,000, to 2,520,700, indicating that under 6,000 of a tonne was taken into the country.

After the IMF statement the gold price slumped from \$159.30 to \$158 per ounce at one time on September 23, but it rallied to over \$160 by the end of the month. Since then, apart from an occasional rise, it has closed above the \$160 level.

Thus, the value of the metal has risen to the mining companies is recovering and has been given a further boost in rand terms by South Africa's recent 17.5 per cent devaluation against the U.S. dollar. Yesterday's bullion closed at \$164.

## ZAMBIAN COPPER DIFFICULTIES

Zambia's Minister of Mines and Energy, Mr. A. Soko, has said that the country's "rough time" being experienced by his country's big copper industry which is suffering from depressed metal prices coupled with severe transport problems. And he has

# OAKBRIDGE LIMITED

67 Queen Street, Sydney, N.S.W. 2000, Australia.

"The 18-month period under review was one of solid achievement for the group."

Grahame Mapp Chairman

- Selected points from the 1975 Annual Report:
- Coal mining operations in New South Wales were expanded and now represent the major group activity.
  - Total coal reserves are 350 million tonnes, including reserves for new mines, subject to Government approval.
  - Arrangements have been concluded with Japanese customers to supply an additional 20 million tonnes of coal over a 10 year period.
  - Group financial condition is strong. Over \$50 million of assets were made and proceeds applied mainly to early retirement of debt.
  - Shareholders' equity increased to 51.7% compared with 27.4% 18 months earlier.
  - Consolidated profit for the 18 months to 30th June, 1975 was \$3,380,000.
  - Dividend for the 18 months is 8c per share.
  - Directors foreshadow a dividend of at least 8c per share for the current 12 months.

ANNUAL REPORTS ARE AVAILABLE FROM THE LONDON REGISTRARS:

Oakfield Registrars Ltd  
Granby House  
95 Southwark Street  
LONDON SE1 0JA

# GALLAHER

Interim Report for the nine months ended 30th September, 1975

The unaudited results of the Group for the first nine months of the year compared with the first nine months of 1974 and the audited results for the whole of 1974 are as follows:-

GALLAHER LIMITED AND SUBSIDIARY COMPANIES	1975		1974		Year to 31 December
	3 months to 30 Sept	9 months to 30 Sept	3 months to 30 Sept	9 months to 30 Sept	
<b>GROUP SALES (Note 1)</b>					
Tobacco	158.3	520.3	155.1	422.8	594.1
Engineering	11.0	32.5	9.1	24.4	35.0
Distribution	37.6	98.5	23.1	54.7	78.7
Optical	7.0	17.4	5.2	11.9	16.2
	213.9	668.7	191.5	513.8	724.0
<b>GROUP TRADING PROFIT, before Interest</b>					
Tobacco	8.1	22.2	7.1	21.6	28.5
Engineering	1.2	4.1	1.5	3.5	5.0
Distribution	0.8	2.1	0.6	1.5	2.0
Optical	1.1	2.6	0.8	2.1	2.8
	11.2	31.2	10.0	28.7	39.3
INTEREST CHARGES	1.8	5.6	1.7	4.1	5.8
<b>GROUP PROFIT, before taxation</b>	9.4	25.6	8.3	24.6	33.5
<b>TAXATION (Note 2)</b>	4.9	13.2	4.3	12.5	17.1
	4.5	12.4	4.0	12.1	16.4
<b>MINORITY INTERESTS</b>	—	0.1	—	0.3	0.3
<b>GROUP PROFIT, before Extraordinary Items</b>	4.5	12.3	4.0	11.9	16.1
<b>EXTRAORDINARY ITEMS, net of taxation (Note 3)</b>	4.3Cr	4.3Cr	—	2.9Cr	1.6Cr
<b>GROUP NET PROFIT</b>	8.8	16.6	4.0	14.8	17.7
<b>Depreciation charged in arriving at trading profit</b>	2.2	6.8	1.7	5.2	7.2

- NOTES**
- Group Sales — Sales exclude VAT or its equivalent. The comparison for sales of tobacco products has been largely affected by the very substantial duty increases included in sales from April, 1974 and May, 1975.
  - Taxation — U.K. Corporation Tax has been based on a rate of 52%.
  - Extraordinary Items — The £4.3 million surplus arises on the purchase for cancellation of loan stocks.

## GRA Property requests share suspension

BY KEITH LEWIS

DEALING IN the shares of GRA Property Trust the greyhound racing and property group, were later stage.

The creditors of Kay-Beran, GRA's building and construction subsidiary, have not, however, agreed to a moratorium and the Board of Kay-Beran is giving "urgent consideration" to the possibility of a suspension of its shares.

The major loan creditors of racing and other leisure interests are continuing to operate normally and probably GRA is giving "urgent consideration" to the possibility of a suspension of its shares.

Meantime the group's greyhound racing and other leisure interests are continuing to operate normally and probably GRA is giving "urgent consideration" to the possibility of a suspension of its shares.

## RECENT ISSUES

### EQUITIES

Company	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	
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# Multi Commercial Bank

## Banque Multi Commerciale

MULTI COMMERCIAL BANK ZURICH  
Banque Multi Commerciale Zurich

has the pleasure  
to announce the opening  
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1, rue de la Tour-de-l'Île  
CH-1204 Geneva  
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associated with  
SWISS BANK CORPORATION

### COMPANY ANNOUNCEMENT

## South African Townships, Mining and Finance Corporation Limited (S.A. Townships)

(Incorporated in the Republic of South Africa)

**Scheme of Arrangement between S.A. Townships and its shareholders**  
(other than Rand Selection Corporation Limited ("Rand Selection") and Rand Selection)

The Scheme of Arrangement (the Scheme) which, as announced in the Press on 13th October 1975, was approved at a meeting of S.A. Townships shareholders (other than Rand Selection) held on 9th October 1975, was duly sanctioned by an Order of the Supreme Court of South Africa (Witwatersrand Local Division) ("the Court") made on 21st October 1975.

The Court has also granted an order confirming the reduction of the share capital of S.A. Townships and it is confirmed that the date on which the Scheme will become operative will be 27th October 1975, i.e. the date on which the Court Order will be registered by the Registrar of Companies.

The last day for S.A. Townships shareholders to register for purposes of the Scheme will be 24th October 1975. Until the close of business on 24th October 1975 S.A. Townships will accept duly completed documents for the registration of transfer of shares in its capital. For this purpose duly completed documents enclosed in an envelope postmarked with a date not later than 24th October 1975 will be accepted by S.A. Townships provided they are received by not later than 29th October 1975.

S.A. Townships shares will be delisted on The Johannesburg Stock Exchange and The Stock Exchange in London at the close of business on 24th October 1975. The Johannesburg Stock Exchange and The Stock Exchange in London have granted listings for the 475 873 new Rand Selection ordinary shares as from the commencement of business on 27th October 1975.

To obtain their share certificate(s) in respect of their entitlement to Rand Selection ordinary shares in accordance with the Scheme S.A. Townships shareholders are requested to surrender their share certificates as soon as possible to Rand Selection's transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001 (P.O. Box 61051 Marshalltown 2107) or Charter Consolidated Limited, P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ, England. For this purpose a surrender form will be despatched to S.A. Townships shareholders on or about 24th October 1975. In accordance with existing United Kingdom exchange control regulations, S.A. Townships shareholders who are residents of the United Kingdom, the Channel Islands, Isle of Man and Gibraltar and non-residents of those countries whose certificates or other documents of title are lodged with United Kingdom Authorised Depositaries must surrender their share certificates through an Authorised Depositary (e.g. banks and solicitors in and stockbrokers practising in the United Kingdom, the Channel Islands and the Isle of Man). New Rand Selection share certificates will only be issued to the Authorised Depositary surrendering such certificates.

New Rand Selection share certificates will be posted—  
(i) On 14th November 1975 in respect of the surrender of documents of title prior to the operative date;  
(ii) Within 21 days of the receipt thereof in respect of the surrender of documents of title on or after the operative date.

A notice to holders of share warrants to bearer has been published in the Press today by the London Secretaries of the company giving details of the procedure to be adopted by bearer warrant holders regarding the surrender of their existing bearer warrants.

**Johannesburg:**  
23rd October 1975.  
**Registered Office:**  
44 Main Street,  
Johannesburg 2001.  
(P.O. Box 61587, Marshalltown 2107.)

**London Office:**  
40 Holborn Viaduct,  
EC1P 1AJ.

## Interim Statement

**PROFIT** Set out below is the Board's estimate of the profit for the year ending 31st December, 1975 which is considered to be more informative than the provision of half-yearly figures.

	1975 (estimated)	1974 (actual)
Group profit	£5,750,000	£8,250,297
Taxation	£3,100,000	£2,633,154
Profit after taxation	£3,850,000	£3,417,143

The Group Profit Forecast has been arrived at after charging £250,000 special contribution to the Group Pension Fund. The estimate of taxation is based on a U.K. Corporation Tax rate of 52% (1974 52%).

**DIVIDEND** If the above estimate is realised, the Board again intends to recommend payment of the maximum permitted dividend. They have therefore declared a second interim dividend of 1.625p per ordinary stock unit which with the first interim payment made on the 1st July, makes a total of 2.275p (equivalent to 3.5p inclusive of related tax credits and comparable with 2.94p last year).

This second interim dividend will be paid on 15th December, 1975 to stockholders on the register on the 14th November, 1975.

**TRADING** Group external sales for six months totalled £176,000,000 as compared with £204,000,000 for the first half of 1974 and £378,000,000 for the whole year. These figures reflect the trend to lower commodity prices during the latter half of 1974 and the first half of 1975.

Commodities—both as to their availability and price—continue to receive attention from all sides and we have remained active in our roles of intermediary and processor.

**FUTURE** World conditions—political, economic and particularly in the field of currencies—make it difficult to predict the future. We are however, fortunate in having a wide geographical spread of strong and growing companies and consequently believe that we will continue to give a good account of ourselves in international trade.

R. G. McFALL, Chairman

## Gill & Duffus

The Gill & Duffus Group carries on an international business as merchants, brokers and processors of a wide range of primary commodities.

### THURSDAY'S COMPANY NEWS

## Spillers recovers to £8½m. in first six months

REFLECTING MAJOR improvements in the group's baking, milling and meat activities, taxable profits of Spillers more than recovered from £3.14m. to £8.57m. in the half-year ended August 2, 1975.

At this level they exceed the total for all 1974-75 by £1.22m. and come within £1.75m. of the near record figure of £10.3m. achieved in 1973-74.

Chairman Mr. Michael Vernon stresses that, although the much improved result appears satisfactory, last year's trading conditions were exceptionally difficult and the current return on capital employed is "still inadequate for the healthy development of the company at today's rate of inflation."

Compared with a jump of 38 per cent in the previous year first half external turnover in monetary terms rose by 11 per cent to £276m. in the half year, largely reflecting the relative stability of raw material prices so far.

Volume sales in most product groups were higher with the exception of farm feeds, where a reduction was caused by the general recession in livestock farming and first half profits were significantly lower.

The chairman reports that group trading results in the second half to date have been maintained at the more satisfactory level, and expects that over the whole group this will continue for the remainder of the year.

The net interim dividend is raised from 0.67p to 0.8125p net per 25p share. This is equal to a gross rate of 5 per cent. (4 per cent and the directors expect to recommend a gross total of 15.4 per cent, compared with 14 per cent, the maximum permitted.

	Half-year 1975	1974
Turnover	276.0	250.0
Trading surplus	14.94	5.18
Depreciation	3.19	3.02
Trading profits	11.75	2.16
Investment income	0.3	0.3
Investment grants	0.3	0.3
Profit before interest	12.35	2.79
Interest payable	2.73	3.34
Share of associates	0.47	0.23
Profit before tax	9.09	2.68
Taxation	4.33	1.83
Net profit	4.76	0.85
Dividends	3.33	1.94

Members are told that the baking group, which incurred a

substantial loss in 1974-75, improved its results "dramatically" largely as a result of the long-term rationalisation programme, and made a small profit in the summer months; milling benefited from buoyant deliveries and from more stable wheat costs; and the meat company produced a sharply higher profit.

A further favourable factor was the significant reduction in group working capital employed and this has been reflected in the lower interest charges.

Despite the first-half improvement in the bakery division, its year-end results are still expected to show a loss owing to increases in wage and other costs to be borne later in the year, says the chairman.

In Zambia a loss of around £800,000 is expected and this falls to be taken into account in assessing the year's results.

## Eleco hits new peak with £1m.

TURNOVER FOR the year ended June 30, 1975, of Eleco Holdings expanded from £7.93m. to £8.34m. and profits advanced from £533,748 to a record £1,036,276 before tax of £535,907 compared with £491,028.

At half-way, reporting a rise in profits from £240,000 to £460,000 the directors said that the full year result would be at least in line with the record achieved in 1973-74.

Earnings are shown to be up from 3.48p to 4.12p per 10p share and the dividend total is lifted from 1.32p to 1.41p net with a final of 0.815p.

### comment

The timing of contract completion has distorted the two half-yearly performances at Eleco, but overall profits are some 22 per cent higher on a 5 per cent sales gain. During the final quarter, however, there was a noticeable decline in new orders and the group started the year with a much reduced work load. While there has since been an improvement in new

orders, it will be some time before they filter through to profits. Couple that with depressed margins and a static volume of engineering and it would seem that Eleco needs to run hard to stand still in 1975-76. In the meantime, the shares at 27½ are yielding 8.15 per cent, covered more than three times.

## Profit held by Ayrshire Metal

PRE-TAX PROFITS of £208,000 are announced by Ayrshire Metal Products for the 24 weeks ended June 20, 1975, compared with £208,000 for the same 1974 period. The results include redundancy costs of £25,000 (nil) and are after lower interest charges of £28,000, against £56,000.

The interim dividend is again 0.875p net—last year's total was 2.625p, paid from profits of £464,000.

The directors report that under the present economic climate of the U.K. the order book is "reasonable, although considerably below the production capabilities." The order book of Metal Trim is at present "unsatisfactory" but considerable efforts are being made to obtain export orders.

## Wm. Pickles down after six months

FROM TURNOVER up from £9.19m. to £9.78m., taxable profits of textile manufacturers, Wm. Pickles and Co., fell from £474,383 to £334,031 in the first half of 1975.

The interim dividend is held at 0.245p net. Last year's total was 0.59p, paid from profits of £336,770 before tax.

First-half tax took £118,000 against £205,000. The attributable balance dropped from £264,781 to £231,618.

## Harrisons & Crosfield rights and forecasts

FORECASTING profits attributable to Ordinary holders (excluding extraordinary items) of not less than £4.5m. for the current year, compared with an annualised £5.5m. for the previous 12 months, Harrisons & Crosfield also announced a dividend of 1.0p per share by way of a one-for-one rights issue of 67p per share.

This is the first instance of a rights issue priced more than 25 per cent below the market price of the shares at the time of the announcement, since the Treasury tightened its control on Monday over the dividend forecast with such issues. The issue price compares with a closing price of 91p on Tuesday night, though the market price fell sharply after the announcement. The new shares are to be issued at 67p—a level which its price of the new shares is pitched less than 25 per cent below.

An interim dividend of 10p net (costing £534,933) is declared and the directors expect to recommend a final dividend of 1.0p net. This total of 20p is equal to 44.6154p gross—Treasury consent has been granted in the context of the "Rights Issue" for the company to increase its share capital by the issue of new shares for the previous six month period a single dividend of 12.0135p net was paid.

Chairman, Mr. J. F. E. Gilchrist, reports that since the second half of 1974 trading has been adversely affected by the present worldwide recession and for the first half of 1975 profits attributable to Ordinary holders (excluding extraordinary items) of £228,000 showed a reduction from £3.57m. to £2.07m. Earnings per £1 share are stated to be down from 53.3p to 32.6p.

However, for the second half group earnings are expected to show an improvement over the corresponding period of 1974. Given a return to more normal conditions, the directors believe the group is well placed to resume the expansion of the last decade.

With a view to further developing the efficiency and promoting earning capacity, the Board is actively investigating a number of capital projects, particularly in the group's paper and board manufacturing interests in the U.K.

The issue, which involves 1,587,332 Ordinary £1 shares, year total was 4p paid from net profits of £1.03m. — struck applies to holders registered on

October 10. It has been underwritten by Baring Brothers. Renounceable letters of allocation will be sent out on November 10 for acceptance and payment in full by December 1, and it is expected that dealings will begin on November 11. Brokers to issue are Cazenove and Company.

## Greenfield Milletts improves

FINAL RESULTS for the year to October 31, 1975, of the Greenfield Milletts group, a leisure and camping group are expected to show that the first half profit shortfall has been made up in the second half, when there has been a "good increase" over the same period last year.

And the directors say the strong upward trend is expected to continue into 1976, for which year they will be looking for a "healthy" profit advance.

The company is to open a further four branches in the Home Counties, bringing the total number of units in the retail division to 41.

The directors report that summer trade has been "excellent" and that turnover of the West End branches has been given an additional boost by the influx of tourists from abroad.

Previously, they had stated that 1975 would be a year of consolidation—they now report that this has been achieved with a further streamlining and a greatly improved rate of stock turn, and the company is now poised to resume its former growth.

## Jessel Toynbee

The directors of the discount house, Jessel Toynbee, say that the company has made a "significant" profit for the half year to October 31, 1975.

The net interim dividend is again 0.875p per 25p share. Last year's total was 4p paid from net profits of £1.03m. — struck applies to holders registered on

## First-half downturn at Sabah

REPORTING first half 1975 pre-tax profits down from £4.2m. to £2.17m., the chairman of Sabah Timber, Mr. H. C. Townsend, says there are no signs as yet of any real improvement in trade either here or in the East.

Present indications are that results for the second half will be similar to the £1.87m. for the same period last year, he tells members. Mr. Townsend adds that since the annual report, which showed the elimination of the overdraft, cash resources have increased steadily.

The interim dividend is held at 0.35p net—last year's final payment was 1.6741p. The company is controlled by Harrisons and Crosfield.

	First half 1975	1974
Turnover	25.15	27.44
Profit	2.17	4.20
Tax	1.28	1.43
Net profit	0.89	2.77
Dividends	0.3	1.75

### BIDS & DEALS

## Penguin Inc.-Viking Press talks

Penguin Books Incorporated, the American subsidiary of Penguin Books (itself controlled by Pearson Longman) is holding talks with Viking Press of the U.S. with a view to a possible merger. In the event of agreement being reached, Penguin's ultimate parent company, S. Pearson and Son, would provide financial backing for the deal.

No further details are being made available although a complete statement will be issued as soon as discussions have reached a conclusion. The two companies have been in contact for some time, but serious talks have only taken place over the past few weeks.

### NORTHBOROUGH DUTCH SALE

Investment Trusts, Dutch subsidiary, Northborough, has completed the sale of its office development in Arnhem for £1.32m. (£887,000) which shows a surplus over cost of £1,400,000 (£53,000).

After repayment of the development finance and other expenses of sale, the balance of proceeds has been applied in reduction of the company's other commitments.

### HILLS-BELLAIR

Yesterday's issue inadvertently reported that Hills London Shops was making an offer for the shares it does not already own. The correct offer price is 18p which compares with last night's closing price of 22p.

## Saville Gordon outlook

INTERNAL figures of the J. Saville Gordon Group showed that its profit for the first six months would not be considerably less than for the comparable period last year, chairman Mr. J. D. Saville reported yesterday. At the annual meeting of this Birmingham-based metal and engineers' merchants, he said he was unable to make any meaningful forecast for the year. Industry was trading at a lower level than six months ago and an improvement in the immediate future seemed "unlikely."

Referring to the group's German company, Metaleg, in Düsseldorf, the chairman said it had made a useful contribution to earnings over the years and that the policy in continuing to have

## Associated Dairies

Salient figures for the year ended 3 May 1975	27/4/75	27/4/74
Profit before tax	9,882	7,411
Profit after tax	4,586	3,394
Retained earnings	4,084	2,824
Ordinary dividends	1.45247p	1.697p
	per share	per share

\* Capital increased by 1 for 4 scrip issue October 1974.

Extracts from the Statement circulated to shareholders by the Chairman, Mr. A. N. Stockdale

### Asda Superstores

The year's trading commenced on a low key but towards the end of summer we experienced a build-up in sales volume which was applicable to both the food and non-food sectors. Autumn an unexpected buoyancy in trade occurred and continued throughout the remainder of the financial year. In an endeavour to assess the reasons for this up-turn I am of opinion that the increasing rate of inflation affected the attitude of mind of the public who realised that even a short postponement of spending would inevitably result in greater demands on the purse, also wage settlements negotiated during this period were considerably in excess of the rate of inflation. A much of this additional money found its way into consumer goods. Possibly the major factor, however, was the growing popularity of superstore shopping which offered a wide range of quality merchandise at the most competitive prices to the public in general, who were showing an awareness of the financial benefit of supporting these establishments which give great value for money.

Our development programme during the year was on schedule in addition to those of which you were notified in my previous statement. Llandudno was officially opened in April. Salford progress is being made in the construction of another four units at Kirkby (Liverpool), Cambuslang (Glasgow), Chapeltown (Sheffield) and Birkenhead.

I am delighted to advise you that your company were successful in being nominated developers for district councils Dyce (Aberdeen), Estover (Plymouth) and Coalbridge (Gloucestershire), in face of intensive competition.

Planning consent has been obtained for a superstore, Souththorpe following an appeal to the Department of Environment.

It is most refreshing to see that many local authorities are taking positive action in the establishment of superstores with adequate car parking in these centres. By so doing they are playing a major role in enabling retailers to offer consumer goods at the lowest possible prices, thus making their contribution towards arresting the inflationary spiral.

**Dairy Division**  
Sales have continued to expand, helped by the government subsidy on liquid milk. So far as profits are concerned, we draw attention last year to the difficulties arising from the delay recovering cost increases promptly from the government, particularly during a period of rapid inflation. This was borne out by the size of the retrospective adjustment required to convert trade's deficit during the year ending September 1974, result in a substantial projection forward into the remainder of current trading year. This delay, together with a disappointing review of the target rate of profit after 3 years, is not encouraged for the future. It is hoped that the government will take account in their current review of the target rate, in particular, the enormous increase in the costs of capital investment.

We are now in the process of constructing in the North East, a new dairy complex to replace our 2 existing dairies. This will be one of the most up-to-date in the UK and will cost in the region of £3,000,000. New plant and equipment is also being installed in the Leeds and Accrington dairies to handle our increased throughput. Our cheese factory at West Merton celebrates 75th anniversary this year. From small beginnings of 500 sq ft per day in 1900, it is now capable of turning 12,000-15,000 sq ft of milk per day into cheese, which is then packed and distributed to our superstores and other outlets. Plans are in hand to mechanise part of this process, thus increasing our processing and packaging capabilities. Since the year end we have acquired from Northern Foods Ltd their 50% holding in the joint company Salford Creamery. This will integrate well with our operations and give us greater flexibility.

We look forward to the government underwriting its promise greater expansion and increasing self-sufficiency in milk, a milk products, as published in their White Paper "Food from our Own Resources". This must be to the Nation's benefit. Your company's continued investment in additional capacity puts it in a good position to handle the extra production that may result.

**Prospects**  
At the time of writing this report, turnover has remained a satisfactory level, and it is particularly pleasing to note that increased volume is being generated by our existing establishments. If this were not the case there would certainly be cause for alarm; we cannot expect new stores alone to maintain a record of growth as we will undoubtedly be faced with further substantial increases in overheads, and simultaneously we have statutory controls of margins, both at gross and net level. I results for the financial year are excellent, but we must not, however, be complacent as the increase in profits must be measured against the recently announced rate of inflation.

**Roseville (Blackburn) Limited**  
This associate company, which specialises in the manufacture of children's dresses, has had a successful year; a new factory recently built on the existing site and production commenced in June 1975.

**Management and Staff**  
I am deeply indebted to my colleagues, management and staff for their unstinting efforts throughout the year, for without their hard work and loyalty there could not have been progress either for themselves or for the company.

At the Annual General Meeting held on 22nd October, a resolution giving effect to a Bonus issue of 1 Ordinary Share for every 10 Ordinary Shares held was approved.

Associated Dairies Ltd., Craven House, Kirkstall Rd., Leeds LS2 1J.

### ISSUE NEWS

## Amal. Distilled rights

Amalgamated Distilled Products is raising about £653,000 by way of a rights issue on the basis of one-for-one at 20p per share.

ADP's directors, who together account for 1,085,557 shares, have undertaken to displace 400,239 of the shares allotted to them. Capel-Cure Myers has arranged to place the balance at 26p, and has underwritten the remainder of the issue.

The dividend for the year ending March 31, 1975, will be at least 1.50p net per share on the increased capital for which Treasury consent has been given.

The Board feels it right to raise further permanent capital, which will be used both to reduce indebtedness, which increased rapidly last year as a result of the buying in or substantial stocks

of mature and maturing Scotch whisky, and to take advantage of opportunities for expansion as they present themselves.

## Reed Canada debentures

Reed Limited, a wholly-owned Canadian subsidiary of Reed Paper, is planning to issue Can\$50m. 11% Debentures Series "A" to mature on November 15, 1985, at 99 1/8 per cent.

Proceeds will be used to finance planned capital expenditures including a programme to modernise and expand the Reed kraft mill and sawmill at Dryden, Ontario.



Saville  
outlook

# HURSDAY'S COMPANY NEWS

## Gill and Duffus forecasts £0.5m. advance

PER A special contribution of £100,000 to the pension fund, tax profits of the Gill and Duffus group of international commodity firms, merchants and processors, are estimated at £5.75m. for year 1975, an improvement of £500,000 on the £5.25m. earned in 1974.

The directors say they consider estimates of the year's results to be more informative than the usual half-yearly figures, which are estimated at £3.1m. (£3m.) to leave a net balance of £3.65m. against £3.65m. in 1974.

The profit estimate is realised again intended to recommend maximum permitted dividend, £1.5m. and have therefore declared a dividend of £1.5m. in the form of a 2.5p stock unit making a total of 2.275p, equivalent to 1974 gross total was £2.22p, £2.485p.

Group external sales for six months totalled £176m. compared £170m. for the first half of 1974. These figures reflect the shift to lower commodity prices in the latter half of 1974 and first half of 1975, the directors say.

The future members are that world conditions—political, economic and particularly in the field of currencies—make it difficult to predict.

As are, however, fortunate in a wide geographical spread of trade and growing economies, consequently believe that we can continue to give a good account of ourselves in international trade," the statement concludes.

**comment**

The lower commodity prices has been a sufficiently active factor for Gill and Duffus to state further growth this year, albeit at a much reduced rate. The increase in sales followed the two previous annual advances of 20 per cent and 64 per cent, respectively. Gill and Duffus has been mainly conservative over the two years, with the eventual rise in the second half of 1975. The shares at 122p, where the yield is a speculative 4.8 per cent, have speculative lure.

**Jessel may modify theme**

As was continuing uncertainty yesterday about the sale of Jessel Securities, the holding group which

DIVIDENDS ANNOUNCED				
Company	Current payment	Date of payment	Corr. for dividend	Total last year
Ashbury & Madeley	0.32	Dec. 30	0.3	0.87
Ayrshire Metal	0.38	Dec. 17	0.58	2.63
Trust Union	0.3	Dec. 12	0.3	0.3
Leo Berner	Nil	—	0.75	0.75
Eleco	0.32	—	0.75	1.42
Gill & Duffus	2nd Int. 1.53(a)	Dec. 5	0.19	1.33
Gopeng	Consolidated 3.46	Jan. 5	3.15	4.89
Green's Economiser	4.5	Jan. 9	3.75	14.25
Harrison & Crawford	1.66	Nov. 28	0.99	1.99
Jessel Toyne	0.85	Nov. 3	0.88	4
Keith & Henderson	0.88	—	0.88	0.84
London Trust	2	Dec. 4	1.53	1.53
Marshall's Universal	0.35	Dec. 23	0.08	0.43
Sabah Timber	0.35	Dec. 9	0.35	1.23
Sheffield Twist Drill	Nil	—	1.32	3.06
Spillers	0.51	Feb. 2	0.67	2.39
West Brownlee Spring	Int. 0.54	—	0.23	0.1
Yorkgreen Inv.	Nil	—	0.38	0.38

Dividends shown pence per share net except where otherwise stated. (a) Equivalent after allowing for scrip issue. (b) On capital increased by rights and/or acquisition issues. (c) Making 3.3p (2.5p) gross to date—maximum permitted total forecast. (d) For 6 months. (e) Total of 29p forecast of capital to be increased by a rights issue. (f) Not less than 5p forecast.

run into a severe financial crisis a year ago.

Creditors have been examining whether to support a reconstruction scheme as an alternative to formal liquidation. There are suggestions that in the past few days support has been growing for liquidation of the company, which has already lost a number of its assets this year.

After further meetings involving creditors and Jessel's advisers yesterday it is understood that a modified reconstruction scheme is now being considered.

**Gomme off £1m. but recovering**

REFLECTING A substantial improvement in the last quarter, profits of Gomme Holdings, the G-Plan furniture group, reached £21,000 in the year ended August 1, 1975, compared with £1,580 for 1974-75.

Chairman Mr. H. N. Spoorborg now reports a further improvement in profit in the first quarter of the current year.

The 1974-75 earnings per share are stated to be down from 11.22p to 3.28p. A final dividend of 3.45p (3.15p) is recommended, making a total of 4.32p against 4.61p, the maximum permitted.

THE NEW THROGMORTON TRUST LIMITED				
INTERIM REVENUE STATEMENT				
	Six months to 30.9.75	Six months to 30.9.74	Year ended 31.3.75	£
Revenue	£42,505	£40,365	1,537,778	
Administration and interest charges	384,082	417,219	517,362	
	478,723	523,046	1,020,396	
Taxation	201,612	201,092	368,239	
	277,111	321,954	654,167	
appropriated Revenue brought forward	87,567	81,870	81,870	
Available for Distribution	£384,978	£493,824	£736,037	
Earnings per Share	0.708p	0.823p	1.872p	
Dividends:				
Interim (Payable Oct.)	176,112	176,107	176,107	
5% Net (1974-1.5% Net) 1 Interim (Payable April) (1974-1.575% Net) (Payable July)	—	—	154,093	
— (1974-3.25% Net)	—	—	317,970	
of Dividends	£176,112	£176,107	£648,170	
appropriated Revenue carried forward	£188,866	£227,717	£87,567	

Directors declared a 1st Interim dividend of 1.8% Net (1974-1.8% Net) on 23rd July, 1975, which was paid to shareholders on 3rd October, 1975.

### INSTITUTE OF PURCHASING AND SUPPLY

On the question of public procurement our voice has been somewhat low key in the past. The result has been that unsuitable people with little or no qualifications have sometimes been appointed to fill supply posts with the inevitable result that public procurement has suffered in the eyes of the very people it is set up to serve whenever a particular publicity has been highlighted.

There is not a person who remains unconcerned by the tightening rise in public expenditure which continues in the teeth of government efforts to bring it down, let alone how much of this money is being spent by people unqualified to spend it. I think we must all be concerned by the number of people in local government purchasing who have drifted into the job and because of this are unable to bring to bear the wide range of knowledge and skills that this institute expects from its members.

Unfortunately we cannot bring down public expenditure, and thus inflation, by wishing it to go away. But we can make a definite effort. We can all try and ensure that those who have been entrusted with the day-to-day spending of public money do so with a true sense of their responsibility. This surely means that we have a growing and indeed a critical responsibility in this sphere. So, in coming, president, Richard Dand during his inaugural address at the Institute's conference in Brighton, he continued: "I think that all government ministers, senior civil servants and local

expansion in both membership and professional activities. To do so additional development resources are urgently needed and further increases in subscription rates are inevitable. In June Council approved a recommendation to increase subscriptions by 35 per cent. We ask members to share the burden of inflation with those who work for the Institute in the knowledge that we continue to operate profitably. The Institute must have a competent headquarters, and it has been decided to computerise membership records and the accounting system. This will enable management to undertake essential development work in recruitment, in institute services and in professional advice to members.

The demand for purchasing and supply executives of high calibre is unprecedented and at present it is difficult to provide the right men and women for the job. The appointments register is being revised at York House and it is hoped the revised register will prove of value. The Institute has long cherished the hope that a chair in purchasing and supply can be established at one of the universities and it is intended to find a sufficient sum of money to endow a professional chair.

Action cannot be taken without controversy and many of the issues at present before the Institute are so fundamental that there are bound to be widely differing views about how they should be tackled. To be able to express our views freely and to be able to hear the views of others without rancour is the hallmark of a mature institute.

shall's Universal to keep profits moving ahead in the first six months despite a sharp downturn in the U.K. contribution. The paper and board division which normally provides the bulk of U.K. profits was the worst performer in the first six months, profits down by 200,000 offsetting an improvement in the engineering side as well as a first time contribution from the U.K. motor contracts. The East African Peugeot dealership is continuing to provide the main growth in the second six months with the selling and spares side becoming a more dominant part of the business. At the same time, the U.K. paper and board interests appear to have slumped and profits from here are now showing signs of turning upwards. A similar rise in profits for the full year, therefore, is expected. An expectation that would cover a maximum dividend, yielding 7.5 per cent, at 138p almost 4.3 times.

## Peak year forecast by Haggas

REPORTING higher profits before tax of £200,426 compared with £124,494 for the first quarter ended September 30, 1975, the directors of John Haggas forecast an increase for the current year over last year's record £214m.

Exports should therefore exceed the £180m per 10p share in the 12 months to June 30, 1975, when dividends totalled 2.77p net.

A breakdown of sales, which advanced from £3.24m. to £3.66m. and pre-tax profit for the first three months shows: Spinning division £2.24m. (£1.99m.) and £0.25m. (£0.25m.) Knitting £0.4m. (£0.4m.) and £100,424 (£51,088) for fabric £0.61m. (£0.63m.) and £70,209 (£32,944).

**comment**

Although 57 per cent. lower before tax, Haggas's 1974-75 profits are roughly in line with half-year expectations. After the de-stocking phase which hit the group in the first six months ended in January, profits began to suffer from the production problems encountered on new product ranges, largely due to shortages of skilled labour, and consequently virtually all the second-half profits were earned in the final three months. Profits have continued to move ahead in the current year on the back of increased orders: the current order book is almost 30 per cent. better in volume terms than the corresponding period of 1974-75. This should enable the group to come fairly close to a full recovery in 1975-76 and therefore give some support to the shares which at 64p are yielding 12.5 per cent.

### Marshall's Universal

DESPITE increasing wage costs and operating expenses, Marshall's Universal, the £200,000,000 group, has reported a 1975 year-end result to be ahead of 1974's record £1.57m. in spite of current trading remaining "far from easy".

The interim dividend is raised from 3.82p to 3.25p net and the directors intend to declare the maximum permitted total. They have also decided on a policy of regular share bonuses, with a one-for-ten scrip issue in December which will rank for the final dividend. Last year's dividend total was 6.13p.

Following the successful rights issue in May, the directors intend to consider acquisitions.

	1974	1975	1976
Revenue	£124,494	£200,426	£200,000
Profit	£124,494	£200,426	£200,000
U.K. tax	147,184	172,184	172,184
Double tax relief	—	—	—
Overseas tax	343	254	254
Net profit	462,418	418,748	418,748
Shareholders	332	333	333
Attributable	332	333	333

## Gallaher up in third quarter

IN THE third quarter ended September 30, 1975, profits, before tax, of Gallaher, the cigarette and tobacco group, improved from £3.3m. to £4.4m. lifting the total for the first nine months to £25.6m. compared with £24.4m. After tax and minorities, and taking in a surplus of £4.2m. arising on the purchase for cancellation of loan stocks the net balance for the 9 months emerges at £16.6m. against £14.8m.

For the year 1974 the pre-tax profit was £33.5m. and the net attributable balance £17.7m.

Gallaher is a wholly-owned subsidiary of American Brands of the U.S.

## Alva meeting convened

An extraordinary meeting has been convened for shareholders of Alva Investment Trust on November 10, to consider a resolution by holders of 11.5 per cent. of the capital to reconstruct Alva as a unit trust.

This is at the request of Standard Guarantee, which holds shares on behalf of clients in Alva.

Announcing the EGM in a letter to shareholders, the chairman of Alva says the proposal did not come from the directors, and they strongly recommend all shareholders to vote against the scheme.

Among their reasons was that if Alva were to be reconstructed as a unit trust and redemptions were to take place, a "very difficult position" might arise owing to its small size (around £1m.) and the lack of marketability of some of its portfolio, which includes oil-related private companies. They also say that even if the resolution is rejected it would have no binding effect under the Articles.

Mr. Peter Segal, a director of Standard Guarantee and the leader of the dissident shareholders, said all he wanted to see was the shareholders in Alva get the asset value of their holdings.

At —up 3p—the share price of Alva is now on a comparatively modest discount to assets but price has been affected by the talk of unitisation. Mr. Segal also claims that the true level of support for his proposals is nearer 50 per cent. than the 21.5 per cent. quoted in the chairman's letter.

Other major shareholders of Alva include the Alisa Investment Trust (whose directors are the same as those of Alva), A.C.S. and the Practical Investment Fund (a leading unit trust) 10 per cent. Mr. Segal has in the past made offers for Alisa's holding in Alva.

## Green's Economiser upturn

First half 1975 pre-tax profits of Green's Economiser Group advanced from £0.63m. to £0.80m. and the chairman, Mr. S. L. Green says, that the second half result should be similar. Profits for all 1974 were £1.26m.

First half earnings are shown to be up from 4.31p to 6.5p before extraordinary debit of £17,994, and the interim dividend is lifted from 0.5825p to 1.035p net—half the maximum permitted total for the year. The total for 1974 was 1.975p from earnings of 9.88p.

Referring to the ammonia business, recently acquired from Albright and Wilson, the chairman says that although there are no separate accounts available, it is estimated that a pre-tax profit of £130,000 per annum should be achieved.

**comment**

Green's 42 per cent. pre-tax profits increase, after gains of 45 per cent. and 61 per cent. in the previous two halves, underlines the point that certain areas of engineering can thrive during the present recession. Thus, the group still has a good workload in new heat exchanger products for power stations at home and in South Africa, and for the shipbuilding industry. Repair and maintenance work continues to expand while process plant demand for tubes and motor assemblies' demand for castings has held up strongly after a mid-summer hiccup. A £700,000 expansion in tube manufacturing facilities, with the £500,000 chemical plant acquisition, should make a hole in last year's net liquid balances of £14m., given the calls on cash flow made by working capital requirements which amounted to two-fifths of sales last year. Pre-tax profits could top £1.5m. this year for a prospective p.e. of 5 at a peak of 68p, where the prospective yield is 4.8 per cent.

## Our branches may be new in Abu Dhabi and Dubai, but we are no strangers to the Arabian Gulf.

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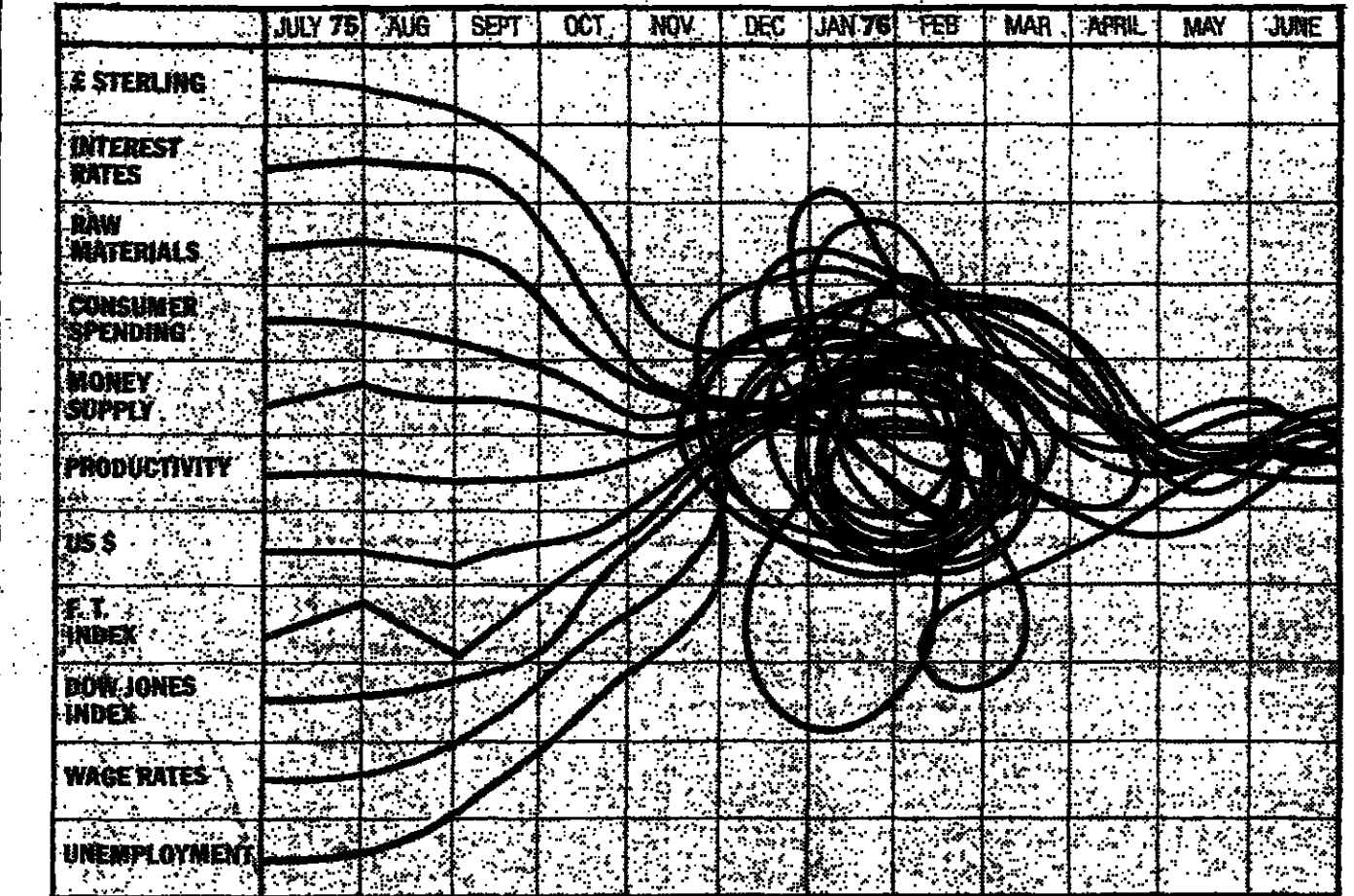
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All of these Securities have been sold. This announcement appears as a matter of record only.

October 9, 1975

## \$60,000,000

### Mack Trucks, Inc.

10% Notes due October 1, 1985

Price 100%  
Plus accrued interest from October 1, 1975

Warburg Paribas Becker Inc.

The First Boston Corporation

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Loeb, Rhoades & Co.

White, Weld & Co. INCORPORATED

Kuhn, Loeb & Co.

Wertheim & Co., Inc.



# Senior IBM director for NatWest Board

Mr. Edwin Nixon, managing director of IBM United Kingdom Holdings, IBM United Kingdom, and IBM United Kingdom Rentals, has been appointed a director of NATIONAL WESTMINSTER BANK. He is also chairman of IBM United Kingdom Laboratories and a director of IBM Information Services.

Mr. M. W. Drowa has been appointed marketing director of LONDON BRICK COMPANY.

Mr. P. N. Darby, deputy chairman of Home Furnishing Division, and Mr. A. C. Hilton, chairman of Overseas Division, have been appointed directors of TOOTAL. Mr. I. G. Marison is appointed managing director of OSMAN TEXTILES. Mr. J. Culley succeeds him as managing director of STEBEL OF NOTTINGHAM.

Mr. H. G. Gorell Barnes, a director of Morgan Grenfell and Co., has been appointed a director of SUEZ FINANCE COMPANY (LONDON).

Mr. G. Davies has been appointed deputy chairman and Mr. J. D. Eccles vice-chairman (non-executive) of GLYNWED, both appointments as from November 19.

Mr. J. A. F. Binny has been appointed non-executive chairman of THE ASSOCIATED PORTLAND CEMENT MANUFACTURERS in succession to Mr. Norman Mullins (who died recently) and Mr. J. D. Milne becomes group managing director. Mr. J. S. Duthie succeeds Mr. Milne as director of overseas investments.

Mr. Emile Coulon has been appointed to the Board of FIRST CHICAGO LIMITED. He has been a vice-president with the company for three years.

Mr. David H. S. Howard has been appointed a non-executive director of SPENCER GEARS (HOLDINGS). He is a partner of Charles Stanley and Co., stockbrokers.

Mr. B. W. Tawse has retired from the chairmanship of REED AND MALLIK, civil engineering contractors, of Salisbury, and the Board has appointed Mr. J. M. Kretschmer, the deputy chairman, to succeed him. Mr. J. K. Kerr has been appointed assistant managing director.

Mr. John H. Guinness has been appointed chairman of the MONTGOMERY GROUP.

Mr. W. A. (Sandy) Mackenzie will resign as managing director of INTERNATIONAL MOLASSES (INTERMOL) as from November 1 next. He will remain available in a consultative capacity.

Mr. Ernest Cole and Mr. Richard Norman have been appointed directors of NORTHERN BANK FINANCE CORPORATION. Mr. Cole, a director and Mr. Norman an assistant director of Samuel Montagu and Co., will join Mr. Kierland as the executive directors of Northern Bank Finance Corporation.

Mr. Sydney Kaye has been appointed a member of the ENGLISH TOURIST BOARD for a period of two years. This completes the Board's membership.

Mr. David G. Britton has been appointed chief dealer of the FOREIGN EXCHANGE DEPARTMENT of NORDIC BANK.

Mr. D. Berchampour has resigned as a director of EDINBURGH INDUSTRIAL HOLDINGS.

Mr. J. T. Mayne will retire as company secretary of CONSOLIDATED GOLD FIELDS AUSTRALIA on December 31 next. Mr. A. D. Hemmingsway, at present manager-legal services will succeed him.

Mr. Jack Shakespeare, who joined JOSEPH SHAKESPEARE AND CO. in 1950 and became managing director in 1971, has been appointed chairman. Mr. Joseph Shakespeare having resigned, although retaining his directorship of the holding company.

Mr. R. R. Pepperall and Mr. D. McGregor have been appointed directors of MARSHALL'S UNIVERSAL.

Mr. Peter H. Wyke Smith, group executive - engineering, of NATIONAL BUS COMPANY, has been appointed director of technical services with effect from November 1 next. He succeeds Mr. George McKay.

Mr. Minora Inouye, formerly resident director for Europe of the BANK OF TOKYO, has been appointed a managing director of the bank while remaining manager of the London office.

Mr. Andrew M. Russell, treasurer and general manager of the Bank of Scotland, has been elected chairman of the COMMITTEE OF SCOTTISH CLEARING BANKERS in succession to Mr. Alexander R. Macmillan, chief general manager of the Clydesdale Bank, who has held the office since October, 1973.

Mr. L. J. Weaver has been appointed to the Board of the P-E CONSULTING GROUP with responsibility for its manufacturing, training, and industrial relations practice.

Mr. D. H. Butters has been appointed a director of GREEN'S ECONOMISER GROUP and retains the position of secretary.

Mr. O. J. R. White, who has retired as chairman of BRAND-HURST COMPANY (a member of the Amalgamated Metal Corporation Group) has been succeeded by Mr. G. T. Blackham, managing director of Gardner Steel (also in the AMC Group).

Mr. Alan Green, a director of Spirella Group, has joined the Board of MODULUX LINE SERVICES, the linen hire subsidiary of Vantona now merged with Spirella Group.

Mr. Alan Dandy has been appointed marketing director of HEATING ELEMENTS, Leicester - part of the Lindus Industries Group. He had been working on special projects for Smiths Industries.

Sir Fred A. Warner has been appointed a director of THE MERCANTILE AND GENERAL REINSURANCE COMPANY.

Mr. Alan Hall, of Hall and Ryan, the London-based coopers, has been appointed chairman of INDEPENDENT WINE TRANSPORT SERVICES.

Mr. R. E. England has been appointed managing director of VICKERS OCEANICS in succession to Mr. G. G. Mott, who becomes general manager of the BARROW SHIPBUILDING WORKS of Vickers Limited Shipbuilding Group. Mr. Mott will remain on the Board of Vickers Oceanics as a non-executive director.

Mr. K. R. J. Trott has resigned managing director of SHIELD OFFSHORE SERVICES and been appointed managing director of SALVESEN OFFSHORE DRILLING.

## BANK RETURN

Wednesday, Inc. (+) or  
Oct. 32, 1975  
for week

### BANKING DEPARTMENT

LIABILITIES	£	£
Capital	14,530,562	51,574
Public Deposits	20,200,000	
Special Deposits	977,250,000	
Reserves	369,907,246	121,128,671
Revenues & Other	551,145,291	12,800,950
Assets	1,470,971,565	102,142,547

### ASSETS

Govt. Securities	1,357,591,333	119,680,000
Advances & Other	251,372,260	2,113,830
Premises, Equip.	5,279,225	15,771
Other Assets	15,270,000	15,270,000
Other Assets	247,143	14,222
Assets	1,470,971,565	102,142,547

### ISSUE DEPARTMENT

LIABILITIES	£	£
Notes Issued	5,252,220,000	29,047,000
Notes in Circulation	2,227,220,000	11,111,210
In Bank's Dept.	2,227,220,000	11,111,210
ASSETS		
Govt. Secs.	11,015,169	
Other Govt. Secs.	5,252,220,000	29,047,000
Other Securities	607,195,444	4,350,209
Assets	6,874,630,613	34,408,209

## LEADERS AND LAGGARDS

The following table shows the percentage changes which have taken place since December 23, 1974, in the principal stock indices of the F.T.-Admiral Share Indices. It also contains the F.T. Gold Mines Index.

Insurance (Brokers)	+188.25	Financial Group	+113.96
Construction and Construction	+177.97	Industrial Group	+113.37
Oil	+175.17	Stores	+113.15
Entertainment and Catering	+158.54	Investment Trusts	+113.15
Toys and Games	+154.10	Electricals	+108.75
Electronic Radio and TV	+153.22	Consumer Goods (Non-Durable)	+107.64
Building Materials	+151.39	Group	+107.64
Merchandise, Issuing Houses	+145.72	Wire Products	+107.64
Consumer Goods (Durable)	+143.84	Machinery	+107.64
Food Retailing	+135.53	Breweries	+107.64
Insurance (Life)	+134.34	Discretionary Fund	+107.64
Hotels and Restaurants	+133.53	Discretionary Fund	+107.64
Banks	+129.44	Shipping	+107.64
Food Manufacturing	+128.54	Office Equipment	+107.64
Household Goods	+128.54	Wines and Spirits	+107.64
Capital Goods Group	+128.54	Tobacco	+107.64
Chemicals	+128.54	Property	+107.64
Engineering (General)	+128.54	Textiles	+107.64
Engineering (Heavy)	+128.54	Other	+107.64
Textiles	+128.54		
All-Share Index	+128.54		

## COMPANY NOTICES

**M. T. D. (MANGULA) LIMITED**  
(Incorporated in Rhodesia)  
A MEMBER OF THE MESSINA GROUP OF COMPANIES

NOTICE IS HEREBY GIVEN that Dividend No. 33 of 12 cents per unit of stock has been declared payable to stockholders registered in the books of the company at close of business on Friday, 7 November 1975.

The dividend is declared in the currency of Rhodesia and warrants in current use will be cashed at the Bank of Rhodesia and Natal on or about 5 December 1975. Rhodesian non-resident shareholders' tax at the rate of 15% will be deducted from dividends due to shareholders whose addresses in the share register are outside Rhodesia or who are otherwise known to be non-resident in Rhodesia.

Present regulations prevent payments to residents of the United Kingdom, the Channel Islands, the Isle of Man and Zambia. Unless the position changes before the payment date the dividends due to such members will be paid by a blocked savings account in their names with a commercial bank in Rhodesia and will earn interest at the ruling rate.

The transfer books and register of members will be closed from 8 to 14 November 1975 both days inclusive.

Summaries of the company's production and sales, profits attributable to the company and appropriations for the year ended 30th September 1975 are as follows:

	1975	1974
Opening Stocks	(Tons) 6,918	(Tons) 6,921
Production	20,000	18,123
Closing Stocks	36,981	24,804
Sales - priced during the year	12,354	17,396
Closing stocks	5,997	5,918
AUDITED PROFITS ATTRIBUTABLE TO THE COMPANY AND APPROPRIATIONS		
1974	(G000's) 1,269	(G000's) 1,623
Profit before taxation	4,271	10,330
Taxation	3,460	8,000
Profit after taxation available for appropriation	471	2,330
Dividend No. 32 and 33	4,271	10,330
Transfer to Reserves	789	198
Net capital expenditure	21	52
Earnings	19	40
Dividends		

The Report and Accounts for the year ended 30 September 1975 will be posted to Members on or about 5 December 1975 and the Annual General Meeting will take place in Salisbury on 19 November 1975.

By Order of the Board  
THE MESSINA (RHODESIA) DEVELOPMENT COMPANY LIMITED  
S. H. VERRALL, Secretary

London 23 October 1975.

Transfer Offices:  
First Floor, Twelve House, 55 Janszoon Avenue, Salisbury  
28 Harrison Street, Johannesburg 2001  
6 Greenock Place, London SW1P 1PL

## MICHELIN INTERNATIONAL DEVELOPEMENT NV

Corporation under Dutch law with capital of FL 30,000,000  
Registered Office: LA HAYE (Netherlands)

### 6% Bonds 1970-1985 \$ 1 000

MICHELIN INTERNATIONAL DEVELOPEMENT made use for the repayment of the \$5,400,000 instalment due on 5th January 1976, of the eight which they reserved at the time of issue, and cancelled 5,000 bonds converted into shares B COMPAGNIE GENERALE des ETABLISSEMENTS MICHELIN and 400 repurchased bonds.

There will be no drawing by lot for this first redemption. Amount outstanding \$48,600,000.

BANQUE NATIONALE DE PARIS  
Fiscal Agent

**JAMES BEATTIE LIMITED**  
NOTICE IS HEREBY GIVEN that the Transfer Books relating to the 6% First Mortgage Debenture Stock 1986-90 of the Company will be closed on 18th November 1975, both dates inclusive. By Order of the Board,  
The General Secretary & Trust Limited,  
Granby House,  
25, Southwark Street,  
London, SE1 0JA.

## LEGAL NOTICES

No. 8884 of 1975  
In the HIGH COURT OF JUSTICE  
Chancery Division  
In the Matter of NORTHERN DEVELOPMENTS LIMITED and in the Matter of THE COMPANIES ACT 1947.  
NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice was on the 17th day of October, 1975, presented to the said Court by HAWKIN & PARTNERS LIMITED, whose registered office is at 15, Golden Square, London, W1P 2PS, and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, London, W1A 1JL, on the 17th day of November, 1975, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Petition may appear at the time of hearing, in person or by his counsel, for that purpose; and a copy of the Petition will be furnished by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

VICTOR MERRISON & CO.,  
125, The Strand, London, W1A 2JL.  
Solicitors for the Petitioner.

NOTE.-Any person who intends to appear on the hearing of the said Petition must serve on or before 17th October, 1975, the above-named notice in writing of his intention so to do. The notice must state the name and address of the person, or if a firm, the name and address of the firm and must be signed by the person or firm or their solicitor (if any) and must be served, or if posted, must be sent by post in sufficient time to reach the above-named not later than four o'clock in the afternoon of the 14th day of November, 1975.

## BOND DRAWINGS

**CHILEAN EXTERNAL LONG TERM**  
CHILEAN \$ 100,000,000  
CHILEAN \$ 100,000,000  
CHILEAN \$ 100,000,000

NOTICE IS HEREBY GIVEN that a drawing of Bonds of the above issue will take place on 23 October 1975, at 10.00 a.m. local time, at the offices of the undersigned, Mr. Keith Francis Croft, Esq., Solicitor, of 15, Golden Square, London, W1P 2PS, and that the names of the holders of the Bonds to be drawn will be published in the London Gazette on or about 1st November 1975, from which date all further claims for Bonds will be barred.

SIX BONDS OF \$1,000 NOMINAL CAPITAL EACH - NUMBERS:  
175 511 516 454 841

FIVE BONDS OF \$200 NOMINAL CAPITAL EACH - NUMBERS:  
127 1706 1844 225 2905

125 BONDS OF \$100 NOMINAL CAPITAL EACH - NUMBERS:  
323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000

**Santa Fe International Finance Corporation**  
U.S. \$20,000,000 9 3/4% Guaranteed Notes Due 1980  
Unconditionally guaranteed as to payment of principal, premium, if any, and interest by  
**Santa Fe International Corporation**

Dean Witter International, Inc.  
Blyth Eastman Dillon & Co.  
S. G. Warburg & Co. Ltd.  
Banque de Paris et des Pays-Bas  
Swiss Bank Corporation (Overseas)  
Union Bank of Switzerland (Securities)

ABD Securities Corporation  
Julius Baer International  
Bank Max Fischer E.C.V.  
Bankers Trust International  
Banque de l'Indochine et de Suez  
Banque de Paris et des Pays-Bas  
Banque Worms  
Berliner Bank  
Christiania Bank og Kreditkasse  
Compagnie de Banque et d'Investissements  
Credit Industriel et Commercial  
DBS-Daiwa Securities International  
Den norske Creditbank  
Euroseas Securities  
Fuji Kleinwort Benson  
Goldman Sachs International Corp.  
Handelsbank in Zurich (Overseas)  
Istituto Bancario San Paolo di Torino  
Kleinwort, Benson  
Lehman Brothers  
Manufacturers Hanover  
Samuel Montagu & Co.  
Noumra Europe N.V.  
Post- och Kreditbanken, PKbanken  
J. Henry Schroder Wagg & Co.  
Societe Generale de Banque S.A.  
Svenska Handelsbanken  
J. Vontobel & Co.

Algemene Bank Nederland N.V.  
Banca Commerciale Italiana  
Bank Gutzwiller, Kurz, Buegner  
Banque Bruxelles Lambert S.A.  
Banque Internationale à Luxembourg S.A.  
Banque Populaire Suisse (Underwriters) S.A.  
Basle Securities Corporation  
Berliner Handels- und Frankfurter Bank  
Citicorp International Bank  
La Compagnie Financière  
Credit du Nord et Union Parisienne  
Delbruck & Co.  
Dillon, Read Overseas Corporation  
Faellshanken for Danmarks Sparekasser  
Genossenschaftliche Zentralbank AG  
Greenshields Incorporated  
R. Henriques jr. Bank  
Kausallis-Osake-Pankki  
Kuhn, Loeb & Co. International  
Lombardini S.p.A.  
Merck, Finck & Co.  
Merrill Lynch, Pierce, Fenner & Smith  
Nederlandsche Middenstandsbank N.V.  
Norddeutsche Landesbank  
Privatbanken Aktieselskab  
N. M. Rothschild & Sons  
Sal. Oppenheim jr. & Cie.  
Skandinaviska Enskilda Banken  
Societe Sequanaise de Banque  
Tradition Securities  
M. M. Warburg-Brinckmann, Wirtz & Co.  
White, Weld & Co.

A. E. Ames & Co.  
Banco di Roma  
Bank of America International  
Bank of Tokyo (Holland) N.V.  
Bank Mies & Hope NV  
Banque Française de Dépôts et de Titres  
Banque Internationale à Luxembourg S.A.  
Banque de l'Union Européenne  
Banque Rothschild  
Bayerische Hypotheken- und Wechsel-Bank  
Bergens Privatbank  
Brown Harriman & International Banks Ltd.  
Cazenove & Co.  
Compagnia Finanziaria Interbancaria S.p.A.  
Continental Illinois  
Creditanstalt-Bankverein  
Daiva Europe N.V.  
Richard Daus & Co.  
Den Danske Landmandsbank  
Effectenbank-Warburg  
First Boston (Europe)  
First Chicago  
Robert Fleming & Co.  
Girozentrale und Bank der österreichischen Sparkassen  
Halsey, Stuart & Co. Inc.  
IBJ International  
International Marine Banking Co.  
Kjølshavn Handelsbank  
Lazard Frères et Cie.  
Lazard Frères & Co.  
McLeod, Young, Weir & Company  
B. Metzler seel. Sohn & Co.  
The Nikko Securities Co., (Europe) Ltd.  
Pierson, Holding & Pierson N.V.  
Salomon Brothers  
Schoeller & Co.  
Sumitomo White Weld  
Verein- und Westbank  
Westdeutsche Landesbank  
Yamaichi International (Europe)

هڪ ڪامياب



## Empresa Nacional Hidroeléctrica del Ribagorzana, S.A. (ENHER)

U.S. \$25,000,000  
Floating Rate Notes due 1979/90

HILL SAMUEL & CO. LIMITED  
AMSTERDAM-ROTTERDAM BANK N.V.  
BANQUE EUROPEENNE DE CREDIT (BEC)  
DRESNER BANK A.G.  
KREDITBANK S.A. LUXEMBOURGEOISE  
WELLS FARGO LIMITED  
Banque Française du Commerce Extérieur  
Banco Español de Crédito  
The Fidelity Bank  
Midland Bank Limited  
Agent Bank  
HILL SAMUEL & CO. LIMITED  
October 1975

## MOULINEX

Pre-tax sales for the first nine months of 1975 amounted to Frs. 807.8 million as compared with Frs. 659.8 million for the same period in 1974, representing an increase of 22.42%. Exports, included in this figure, amounted to Frs. 404.6 million, an increase of 36.06% as compared with the previous year, and represented 50.09% of total sales.

Weekly net asset value  
on October 20, 1975  
Tokyo Pacific Holdings N.V.  
U.S. \$ 30.01  
Tokyo Pacific Holdings (Seaboard) N.V.  
U.S. \$ 21.39  
Listed on the Amsterdam Stock Exchange  
Information: Pierson, Holding & Pierson N.V., Herengracht 247, Amsterdam



## Japanese computer groups link for VLSI

SYDNEY, Oct. 23,

Some persons have  
traded in the market on the basis  
of relevant information, or at  
least strongly based indications  
of it.

In this instance, the position  
of all the more serious because  
a significant number of investors  
traded on a market that was bas-  
ically correct. The exchange said  
after your letter on September 30  
had been received and made  
public," the exchange said.

More than 485,000  
shares had changed hands in the  
market between October 1 and October  
17. The price rallied above 50  
shares immediately after the com-  
pany reply but slumped to 17  
shares when the loss became  
public.

The exchange said that in the  
circumstances it expressed "sur-  
prise and regret" that directors  
of the "company" not  
participated in discussions with the exchange  
when it made its initial inquiry.

**THE REORGANISATION** of the Japanese computer industry has taken a major step forward with the agreement of five manufacturers to set up an association to develop advanced electronic components.

Fujitsu, one of the five, was quoted by the Asahi Shimbun newspaper as saying that the association would be set up by early next year in accordance with Government guidelines to encourage to develop very large-scale integrated circuit (VLSI) technology.

It will be a basic requirement of the next generation of Japanese computers, and with the Tokyo Government now putting the industry on a five-year development of its computer industry as it did in the past with the motor industry, the association's programme has a great significance to companies.

A continuing improvement expected to become gradual apparent during 1976 as the new favourable upturn in the international economy and the effect of earlier rationalisation make their mark, the company says.

Norway's sector of the North Sea. Together with two other Norwegian commercial banks, it shortly to establish a subsidiary in Luxembourg—Bergen Bank International—in which it will hold 65 per cent. of the Lux.Frs.250m. share capital. Its partners, Forretningsbanken and Bondernes Bank, will hold 2 per cent. and the 10 per cent. respectively.

month rose by 5.6 per cent. from September 1974, even though they are 4 per cent. down on September 1973.

Total sales in the first nine months just topped the 1m. mark at 1,035,957 units, down some 1 per cent. from the same period last year. Exports however have remained very steady, at 129m units this year so far, compared with 126.7m a year ago, an increase of 2.2 per cent.

For the first six months this group reported a drop of 17 per cent in consolidated sales to Ffs.9.5bn. (£1bn.) from Ffs.11.5bn. Given the intervening rise in prices, the fall in volume terms was almost certainly more severe. Turnover of the copper division almost halved to Ffs.1.5bn., while the key aluminium sector also suffered with sales down to Ffs.3.1bn. from Ffs.3.68bn.

EXXON reported to-day that its third-quarter net earnings fell 31 per cent during the third quarter to \$860m., or \$2.46 per share, from \$1,260m. (\$3.58 per share) a year previously.

These poorer results, which Exxon blamed on both its petroleum and chemical operations, confirm the general downturn in third-quarter profits reported by other major U.S. oil companies so far. During the nine months, the industry's earnings fell to \$1.7bn., or \$7.48 per share, from \$2.3bn., \$10.19 per share.

Mobil has reported that its third-quarter net fell 34 per cent, to \$231.1m., or \$2.27 per share, from \$377.6m., or \$3.72 per share. The company's earnings for the nine months fell to \$1.661.3m., or \$6.02 per share from \$993.8m., or \$8.87 per share.

Occidental Petroleum said that its third quarter net fell to \$238.4m., or 40 cents per share from \$73.6m., or \$1.25 per share.

For the nine months, earnings fell to \$1.661.3m., or \$6.02 per share, down from \$212.6m., or \$3.59 per share.

IE FINANCIERE de Suez said it expects 1976 net current profits to be 15 per cent up on last year's levels, allowing the dividend to be maintained easily. But any decision over a possible increase must wait till the end of the year in the light of prospects for 1976, it said in a shareholders letter.

Last year the company had met current consolidated profit

**ATING LOSSES** of the disson group for the whole year amounted to L500bn, in after allowing for the full allocation allowed by Italian tax laws, Montedison said. Sig. Eugenio Cefis, today. This compares with serious deficit of about L100bn in 1974. Operating losses in this sense refers to industrial operations and not take into account financial or other non-industrial losses included in the consolidated balance sheet.

year's L100bn. operating losses for example, compared an overall group profit of L100bn after depreciation of L100bn.

Cefis said there were timid expectations of an upturn in some sectors in this last quarter of the year, but this would not be enough to compensate for the last operating conditions of the first half when plant was not running at capacity and was valued at 92 per cent.

He estimated that

**INTERNATIONAL QUANTITY SURVEYORS.**  
 notice that they are in practice in  
 at 388 ST. JAMES STREET  
 SUITE 602, MONTREAL H2Y  
 CANADA (Telephone: 514-849  
 Telex: 05268627).  
 They provide professional services  
 to construction economics and  
 management and are acting on  
 behalf of Banks, Development Com-  
 munity Mortgage House and Funding  
 Corporation. The partner in charge is  
 Mr. J. Harmer, M.Sc. A.I.O.S.

POPPERWELD has lost the first round of its battle to block the tender offer by Societa Metall, the Paris-based holding company controlled by the Rothschild family. Federal Judge John Miller this morning officially rejected Court arguments that the bid violated the U.S. securities and anti-trust laws, and that it was in violation with the offer.

While the U.S. company's first round of defence has now been overreached, its efforts to avoid being taken over are likely to continue and could still succeed, says a source close to Popperweld.

Appeals to the Circuit Courts and even the Supreme Court, the Pittsburgh judge's ruling does not remove all of Imetal's immediate legal obstacles. Imetal's legal team is still continuing to lobby over whether or not the metal offer breaks that State's local laws.

Although Imetal is still not allowed to communicate with Popperweld shareholders in which the Pittsburgh judge has already allowed, it may try to persuade shareholders and company employees in other States to back the take-over.

**OS KALIS** Westminster's grant-based international grant-writing specialisation construction group, has announced a relatively small rights issue as well as an issue at par of Fls.10m. 85 per cent of the new issue will be subordinated convertible preference shares of 10 pence. The share issue, which will raise Fls.10m; or so, involves the issue of 144,945 shares at Fls.85 per registered share as well as exchangeable preference depositary receipts. The company said at a Press briefing here to-day that this method of fund raising had been considered as the management considered a sound capital ratio essential. This would facilitate the company's expansion plans, it said. The price immediately will be set at 85 pence.

**KUALA LUMPUR, Oct. 23.** PERAK SUGAR has gone into receivership. Its bankers, First National City Bank, of New York, and a local bank, are taking over its affairs.

In a letter to the Kuala Lumpur Stock Exchange the company said it had gone into receivership with accumulated losses of \$US7.3m, and current liabilities of \$6.36m, at the end of March 1975.

*The following have agreed to subscribe or procure subscribers for the above Notes:—*

<b>Credit Suisse White Weld Limited</b>	<b>Samuel Montagu &amp; Co. Limited</b>
<b>Amsterdam—Rotterdam Bank N.V.</b>	<b>Banca Commerciale Italiana</b>
<b>Creditanstalt—Bankverein</b>	<b>European Banking Company</b> Limited
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<b>Union Bank of Switzerland (Securities)</b> Limited	

The Notes constituting the above issue have been admitted to the Official List of The Stock Exchange. Full particulars of the Notes are available in the statistical services of Extel Statistical Services Limited and Moodies Services Limited and may be obtained during usual business hours (Saturdays excepted) up to and including 7th November, 1975, from the Brokers to the issue:—

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12, Tokenhouse Yard,  
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24th October, 1975

### Medium Term Loan

# Republic of the Ivory Coast

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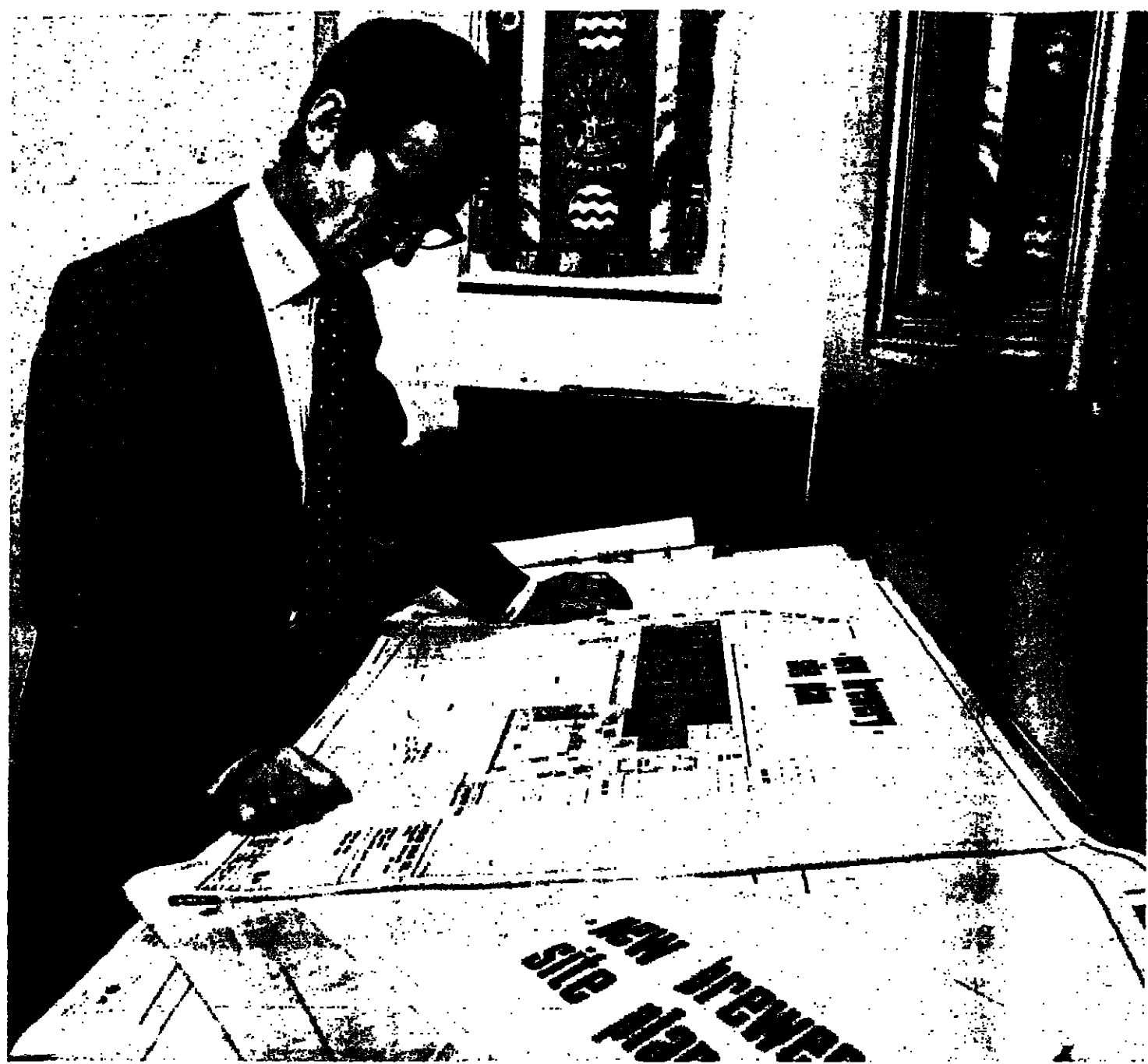
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# "Midland Bank helps us expand and develop without losing our character as traditional family brewers"



## - Oliver Wells, Joint Managing Director of Charles Wells Ltd, Brewers at Bedford.

Charles Wells, a merchant navy man, retired in 1876 and founded a brewing company. He bought a 'residence with garden and paddock' on the banks of the River Ouse, together with a malthouse, brewhouse, and thirty five public houses. He set about developing the business, and by the time he died in 1914, Charles Wells Ltd was a thriving concern.

He was succeeded by three of his sons in turn, then by a grandson, Major David Wells, who today is also joint managing director with another grandson - Wing Commander Oliver Wells.

### Continuity and development

"We still brew beer the old way," says Oliver Wells. "We use only the best hops and selected yeasts. Water comes from our own well in north Bedford. And barley often comes from local farms."

"Of course, there have been changes. But with the help of Midland Bank we have been able to expand and develop without losing our character as traditional family brewers."



### Expansion and future plans

Charles Wells Ltd is a privately owned brewery. It has long banked with the Midland, and Midland help has enabled the Company to keep its facilities up-to-date to satisfy the thirsts and tastes of an expanding population.

Three breweries were bought in the thirties - at Bedford, St Neots, and Newport Pagnell. A fourth was added in 1963 with the purchase of the Abingdon Brewery at Northampton together with 21 more public houses.

Today, the Company owns 263 public houses, all within a radius of forty miles, of which about 35 are under direct management. In addition, it supplies a number of independent outlets such as hotels, restaurants and clubs.

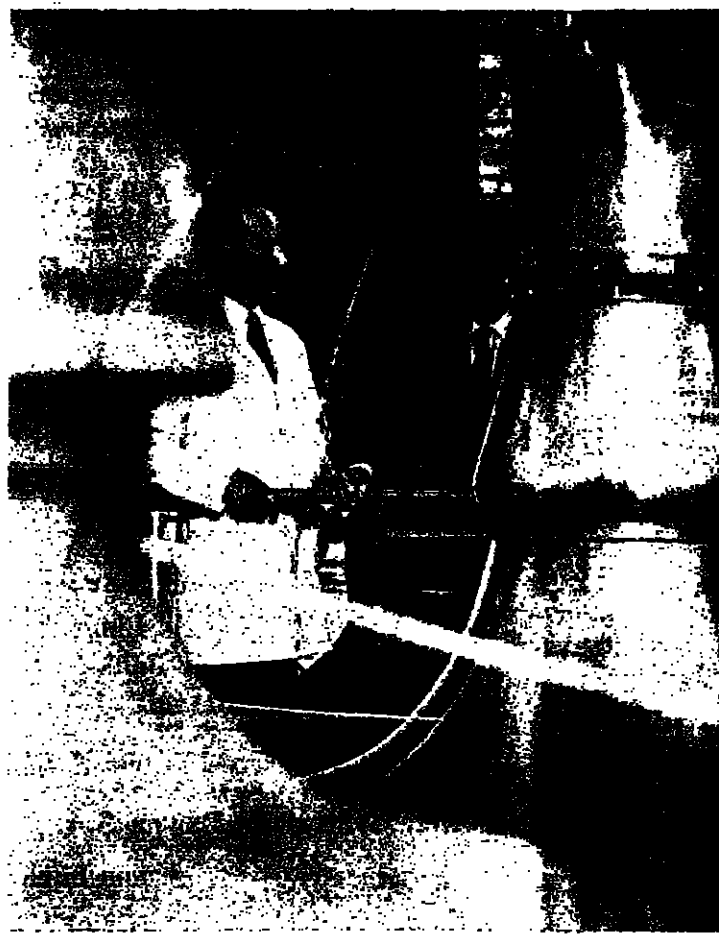
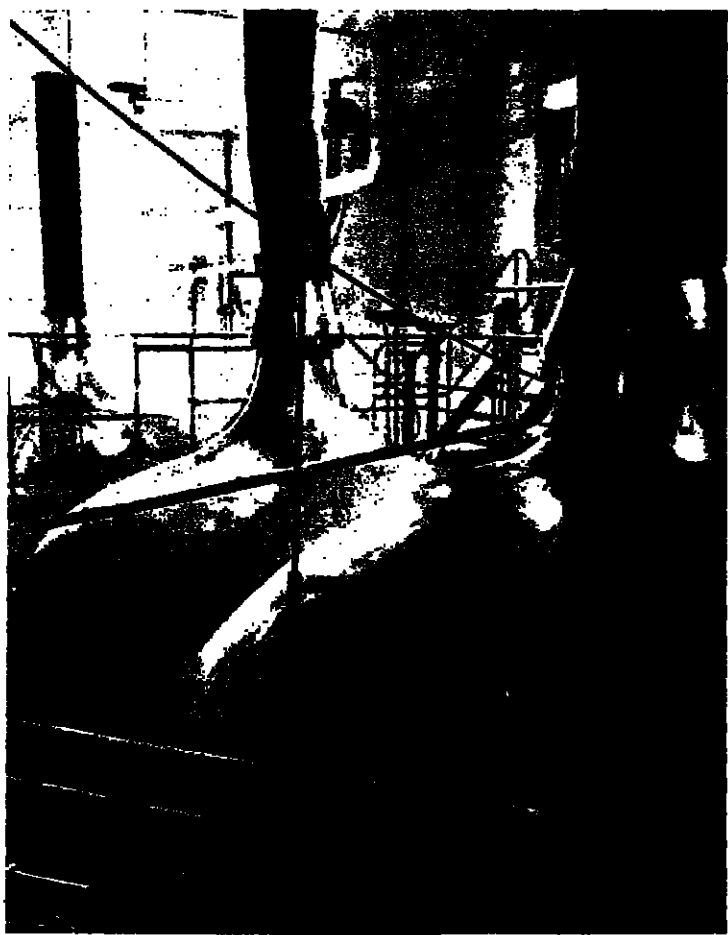
In addition to improving existing public houses, the Company aims to build at least one entirely new public house each year, providing a wide range of amenities, bar games, and a high standard of comfort.

As a result of steady growth over the years, Charles Wells Ltd now brews around 55,000 barrels of beer a year, covering a range of four draught and eight bottled beers.

"At the moment," says Oliver Wells, "we are building a new brewery - with the Bank's help, of course."

"The brewery will be supplied with water from our own well and have an initial capacity of 75,000 barrels a year, with room for expansion. Beer bottling began there in May, and we expect the whole project to be complete by the end of the year."

Are you getting the kind of banking service that helps you to develop without changing the character of your business? Your local Midland branch can provide you with further details on the range of services available from Midland Bank Group.



## Midland Bank Group

Principal trading companies: Midland Bank Limited, Clydesdale Bank Limited, Clydesdale Bank Finance Corporation Limited, Clydesdale Bank Insurance Services Limited, Scottish Computer Services Limited, Northern Bank Limited, Northern Bank Development Corporation Limited, Northern Bank Executor and Trustee Company Limited, Northern Bank Trustee Company Limited, Midland Bank Trust Company Limited, Midland Bank Finance Corporation Limited, Forward Trust Limited, Midland Montagu Leasing Limited, Griffin Factors Limited, Midland Bank Trust Corporation (Jersey) Limited, Midland Bank Trust Corporation (Guernsey) Limited, Midland Bank Insurance Services Limited, The Thomas Cook Group Limited, Thomas Cook Limited, Thomas Cook Overseas Limited, Thomas Cook Bankers Limited, Samuel Montagu & Co. Limited (Incorporated in Drayton), Drayton Montagu Portfolio Management Limited, Northern Bank Finance Corporation Limited, Midland Montagu Industrial Finance Limited, Jersey International Bank of Commerce Limited, Bland Payne Holdings Limited, Bland Payne Limited, Bland Payne Reinsurance Brokers Limited, Bland Payne (UK) Limited, Southern Marine & Aviation Underwriters Inc, Bland Payne Australia Limited, Guyerzeller Zurichmont Bank AG.

هكذا من الأصل











## FINANCIAL TIMES SURVEY

Friday October 24 1975

## ZAMBIA

Zambia has borne the brunt of the world community's economic war against the White supremacist regime of Rhodesia. The result has been to restrict her growth potential. There has been an over-reliance on copper and the true wealth in farming has been neglected.

OCTOBER 24 last year, as for his own reasons, Mr. Vorster celebrated ten years of has tried hard to keep Mr. Smith in line. When, finally, t Kuanda might have been the two men, together with their given had he cherished the protégés, met on the Victoria e. that the country's Falls bridge at the end of tenth anniversary, which August, success seemed momen- to-day, would have seen tarily within their grasp but beginning of a happier od for Zambia. Through very people knew it then, the s which led last December an agreement between Mr. Smith and Rhodesia's Afri- nationalists were already advanced. Since South ca's Prime Minister Mr. Vorster was also closely ved, there seemed the best in a decade of a rapid and settlement in desia.

mbia certainly needed, a desian settlement. In the years since UDI, Zambia borne the brunt of the d's decision to impose sanc- on Rhodesia. These econo- costs were not the major on for President Kuanda's tive. Zambia long ago made its preference for a nego- d settlement to the whole lem of Black-White con- tention in southern Africa: apalling ill-luck of the closure implications of the coup in al meant that part of e Africa at least was now to respond. But there he no doubt that the Zam- economy had begun to r and that a settlement d help to solve not only ia's internal problems but of the wider southern an region as well.

nine months, President backed by the Tan- n. Mozambiquan and Bots- leaders, has battled to get Nkomo's faction of the African asia's nationalists to fulfil National Council and that led side of last December's by Bishop Muzorewa and, the in, just as on his side, and Rev. Sithole finally, occurred

about six weeks ago, and so far the Zambian Government has been very careful to refrain from giving open support to one or the other.

One of Zambia's two Govern- ment owned newspapers seems to support Mr. Nkomo, the other backs Bishop Muzorewa. Radio and television are, officially neutral. For the time being, the Government can best be described as sitting on the fence.

How long this can continue is

question. Much will de- pend whether Mr. Kuanda is his opponents suggest, ready to "do a deal" with Mr. Smith. Were he, for example, able to show that Mr. Smith would accept African majority rule in two or three years time, and that in the interim there would be a transitional Government giving Africans a majority of one, it seems more than likely that such a solution would get Zambia's backing. But there are dangers for Zambia in such a course. Even if (as seems prob- able) President Kuanda's col- league Presidents were to support such an Nkomo solution, it must be doubtful whether the Muzorewa/Sithole faction would do so.

Those latter may or may not have a large personal following, but in advocating the "radical"

sequences for Zambia and Rhod- esia's other neighbours.

On the Rhodesian issue alone, there are some very tough months ahead for President Kuanda, particularly since the issue of detente inevitably has domestic repercussions. In the past, for example, President Kaunda has been criticised for his hard line towards the White south, especially on the economic cost of sanctions to Zambia. Now, he is criticised for failing to pull off a settlement which would have allowed sanctions to end. But there are also those who maintain that relations with Mr. Vorster, in particular, are altogether too close and who accuse the President of supping with the devil with much too short a spoon.

On this, as on other issues more specifically Zambian, Pre-

sident Kaunda has become used to walking a tightrope, and while there is no evidence that he is losing those skills now, there are inevitable tensions in such a balancing role. A party is stifling private initiative month or so ago, for example, there was a spate of rumours in Lusaka which suggested dissi- dence within both the army and the police. Although it is ob- viously impossible to be sure, most observers discount the likelihood of incipient or actual

disloyalty in either force. It was noteworthy that, in connection with another rumour, Mr. Aaron Milner, a senior Minister and close colleague of President Kaunda, felt it necessary publicly to deny that he had at any stage been detained or had left Zambia with a hoard of smuggled currency.

It seems probable that such rumours originated with dissi- dent elements—possibly on the Copper Belt and possibly allied to the now dissolved UPP—who have long been opposed to the creation of the one-party state. It is not necessarily cause and effect, but the party machine, as pressed economy they carry considerable significance. The Rhodesia issue apart (although in to push forward the Zambian revolution, has come in for a

same package) the state of the

good deal of private criticism, from both right and left.

The major area of criticism from the right is that the ever-increasing role of the State and a party in stifling private initiative speech on June 30, abolishing freehold title to land (100 year leases have been substituted) has particularly come under fire. From the left, however, have come criticisms that despite de-

most pressing problem and will provide the country with its big- gest test in the next year or two.

Other articles show the very serious effects on the balance of payments of the fall in the copper price and the renewed trans- port problems triggered by the closure of the Angolan route last August. Behind these imme- diate problems, however, lie the years in which the economy has been skewed, partly by over- dependence on copper, and partly by the cost of applying sanctions.

On purely economic criteria, it was a mistake for Zambia to apply sanctions against Rhod- esia. So, too, was the decision in 1973 to keep the Rhodesian border closed. If all things were equal (which they are not) at least some of Zambia's current difficulties could be overcome by not only taking advantage of the routes through Rhodesia to the sea, but also by Zambia buy- ing Rhodesian and South African goods, now considerably cheaper following last month's devaluation by those two coun- tries than those obtainable by Zambia elsewhere.

But even this course of action—which has certainly been dis- cussed recently in Cabinet circles in Lusaka—would not solve the whole problem. The central dilemma of Zambia is, once and still king, can be thought itself rich when it is not. Copper has cushioned the where it holds an equal place country against reality, which is only now making itself felt. One slice of that reality is that, partly because of copper and partly because of a sad neglect of agriculture, there is probably a bigger gap between urban and rural incomes in Zambia than anywhere else in indepen-

dent Black Africa, and that, rather than diminishing with years, the gap has widened. Another part of the reality is that income per head, over the country as a whole, has actually declined in the last five years. Independent Zambia has many achievements to its credit, from the abolition of the old discrimi- natory laws and habits (only just over ten years ago they were as bad as some of those to the south) to vastly in- creased educational opportuni- ties for its citizens: it has with- stood sanctions, though at a price; it has, understandably (and amicably) taken charge of its own economy. But now comes the real challenge. If copper, once and still king, can be dethroned at least to the point where it holds an equal place with farming, Zambia will have no need to fear the future. For what is needed now—and the current economic crisis may provide the impetus—is for Zambia to look again at its economic priorities and to find new and radical means of order- ing and achieving them.

## BASIC STATISTICS

Area	288,120 sq. mi.
Population	4.75m.
GDP	K1.25m.

## TRADE (1974)

Imports	K581m.
Exports	K905m.
Imports from U.K.	£63.6m.
Exports to U.K.	£75.3m.

Currency: Kwacha. £1=K1.33

## Kaunda on the tightrope

By BRIDGET BLOOM, Africa Correspondent

## ZIMCO HAS MOVED

ZIMCO (Zambia Industrial and Mining Corporation Ltd.), the holding company of state equity interests in the Zambian economy, has brought all its London-based subsidiaries together under one roof by an earlier directive of His Excellency the President of the Republic of Zambia. As from this month, they will be operating from 29-139 Finsbury Pavement.

The main tenants, ZIMCO SERVICES LIMITED, will provide common group services in their new building in the City.

The new location will also accommodate:—Memaco Services Ltd., which services Zambian metal sales contracts; NIEC Overseas Services Zambia Ltd., the Government Buying Agency; National Commercial Bank Ltd.; FINDECO, represented by Trade and Investment Promotion.

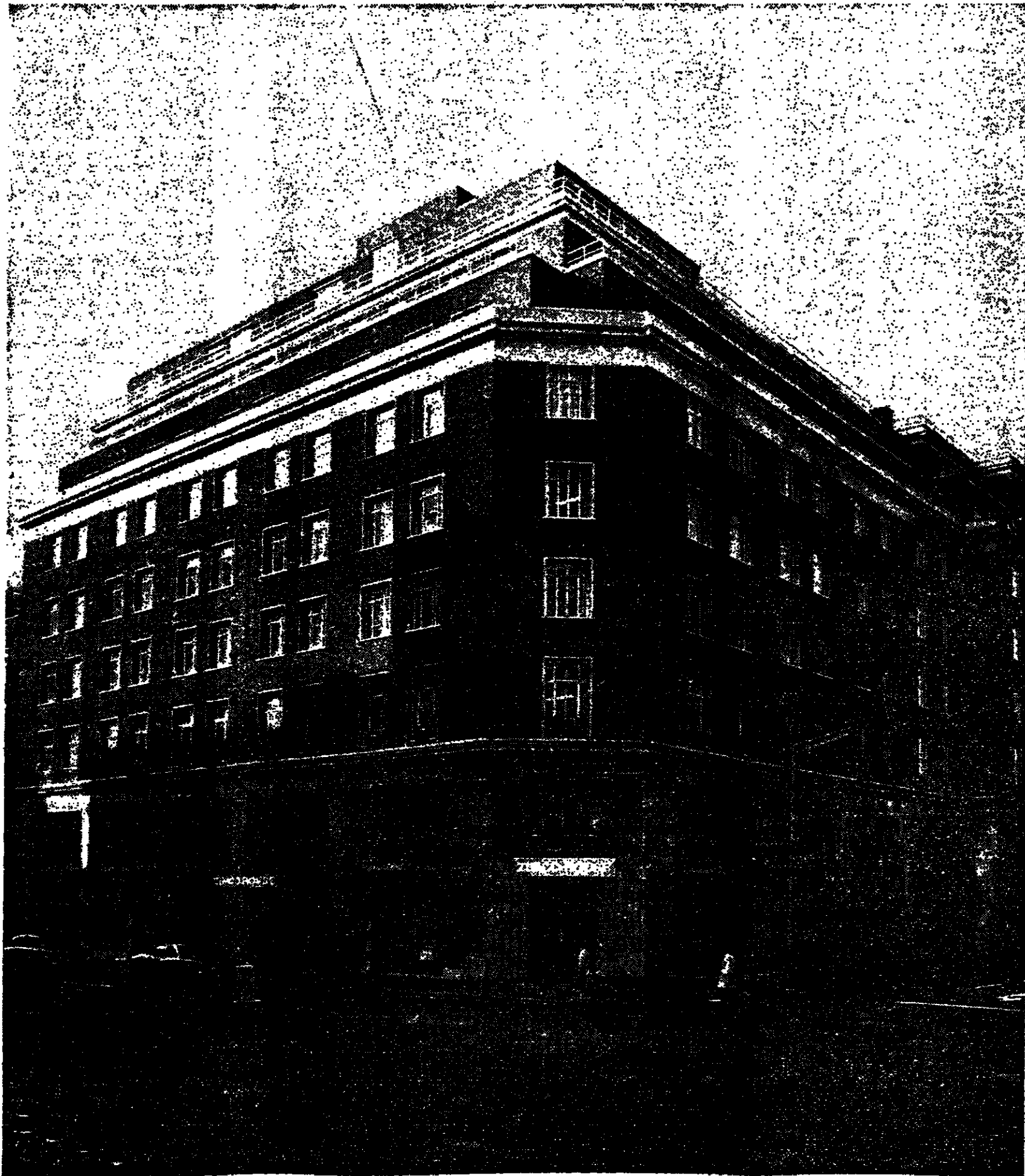
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# Economy needs a stronger base

ZAMBIA is a country which has had its fair share of economic problems since its independence 11 years ago, yet it is today facing its most serious economic crisis so far. The economy has always been inordinately dependent on copper, and when there is a fall in the copper price, which is beyond Zambia's control, the economy suffers. The present crisis has been triggered by 18 months of falling copper prices, compounded by acute transport difficulties, rising import prices as a result of world inflation, together with some misordering of domestic development priorities.

Two weeks ago, an international Monetary Fund Mission visited Zambia: just over two months ago, the Governor of the Bank of Zambia, Mr. B. Kuwani, complained that information needed for a "valid analysis" of the economy was not always available. Full statistics are available neither from the IMF nor from the Bank of Zambia. In broad terms, however, Zambia may face a balance of payments deficit this year of some \$150-\$200m., a figure which could possibly be doubled in the course of next year unless unforeseen changes occur. Large-scale foreign borrowings are likely to be necessary—but not easily come by—in an effort to bridge the gap.

The problem starts, as almost everything does in the Zambian economy, with copper, which has never accounted for less than 90 per cent., and occasionally as high as 98 per cent. of export earnings. For the past three years, sales, mainly due to transport problems, have been less than production, but from exports of 666,000 tonnes in 1973 Zambia earned K739m., while total earnings on 682,000 tonnes last year amounted to K874m. The average price per tonne (cash wire bars) was K1,115 in 1973 and K1,327 in 1974.

Although in April, 1974 a record K1,953 was reached, prices have gradually declined since. The average for 1975 could well turn out at around K800 a tonne. This is bad enough, but sales this year are bound to be considerably lower than last. A 10 per cent. cut



President Kaunda operates an ox-drawn plough at a rural reconstruction centre.

was imposed last November (and was later raised to 15 per cent.) as a result of a decision of the Council of Copper Exporting Countries, CIPEC, to which Zambia belongs. But in August, following the closure of the Benguela railway which formerly transported nearly 50 per cent. of Zambia's copper exports, force majeure restrictions were introduced of 20 per cent. were introduced by both copper-producing companies. In September the restrictions were raised to 30 per cent. for Roan Consolidated (RCM) and 40 per cent. for Nchanga (NCCM). Because of these factors, sales of copper this year will probably not exceed 600,000 tonnes, even though production is estimated at 674,000 tonnes. Assuming an average price of K800 a tonne, earnings will thus barely reach K500m.—a staggering drop of more than 40 per cent.

The low prices and declining

sales affect both the profitability of the copper producing companies (break-even is estimated at between K780 and K830 a tonne and both companies have already had recourse to foreign borrowing this year) and the overall payments situation, in particular, Zambia's ability to finance its imports. Zambian imports have always been high, partly because the country, despite some import substitution success, has not recovered from its colonial legacy of being the market for Rhodesian manufactures. Additionally, the mining industry itself depends heavily on imports, while Zambian agriculture has lagged badly in the past few years and food imports (nearly K50m. last year) have soared.

In the past five years, Zambia's import bill has risen from K340m. to over K500m. last year, but the picture is complicated because of the extremely long time lag between

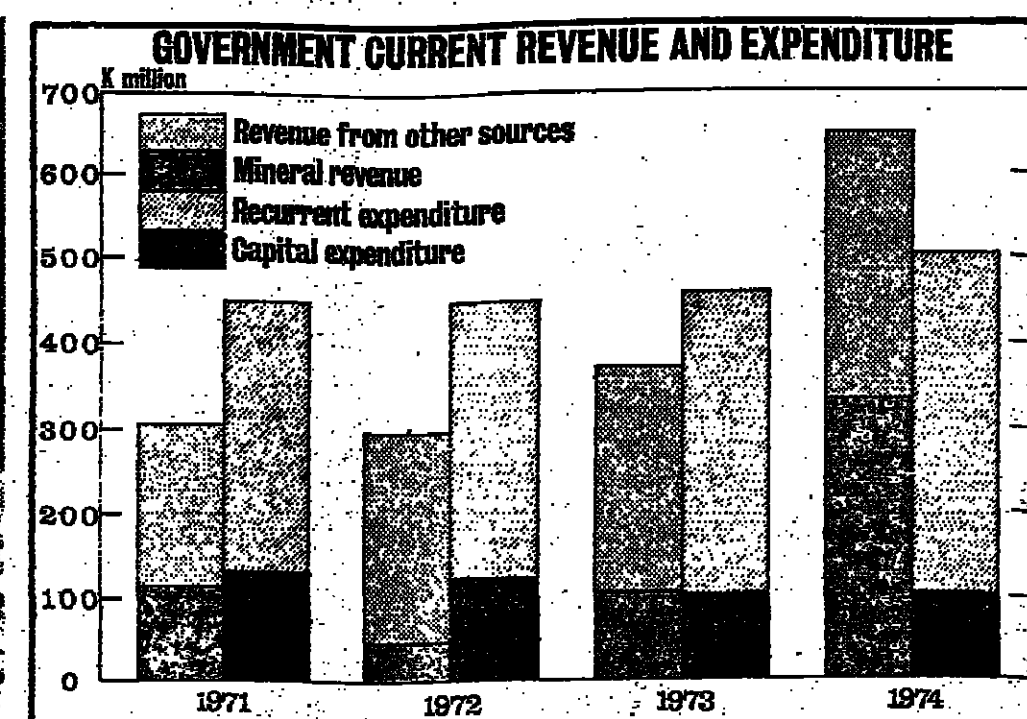
the ordering of goods and their arrival in Zambia—on average six months. But some goods can take up to a year to arrive (the lag, of course, also complicates calculations of the balance of payments since the very heavy freight payments are also delayed). In fact, last year's import bill was about K580m., and will now rise by an extra 10 per cent., by K29m., to K640m., while according to the Bank Governor, "the unit value for all imports went up by a staggering 20 per cent. during the first six months of 1974" and for the whole year the rise could reach 30 per cent. The balance of payments deficit for the first five months of this year has been estimated at K75m., while Finance Minister Alex Chikwanda in an interview earlier this month estimated that, without the loss of Lobito and the consequent tying-up of foreign exchange in stranded or delayed imports and exports, the deficit for the year would have amounted to \$150-\$200m.

Whatever the precise figures turn out to be eventually, the deficit is likely to be the largest by far ever experienced by Zambia, and it finds no obvious cure. The situation is made worse by the drawing down of external reserves: last published figures were for August 31 at K40m. (or barely cover for one month's imports) against June (K50m.) and July (K65m.). The decline has occurred despite the injection of loans to the two copper companies from international consortia, some \$180m. of which possibly \$100m. has been drawn. There is also an estimated backlog of commercial payments of K70m.

Fortunately for Zambia, the country's overall indebtedness is low, but there is clearly a need both for additional foreign borrowing to bridge the gap and for tougher domestic measures. Zambia, can, without too much difficulty, have recourse to some \$60m. from the IMF in standbys and oil facilities. Whether the Zambian Government (as distinct from the copper companies, whose most recent forays have not been too successful) will have recourse to international markets remains to be seen. One of the most interesting suggestions (on which there were very few details available at the time of going to press) is that of an arrangement with Zambia's major copper customers, in Britain and elsewhere, for loan finance, possibly in return for certain guarantees on copper supplies and prices.

Obviously the main hope in the medium-term must rest on a revival of copper prices, together with a rationalisation of Zambia's transport routes. While industry sources in Lusaka are not confident of a significant increase in the copper price for possibly a year or more, others are more hopeful of an earlier recovery in Western, principally European markets. There is some hope, as an article elsewhere suggests, that with the increasing use of the Tan-Zam railway, exports at least may pick up.

As for tougher domestic measures, the obvious curbs on foreign exchange remittances have already been introduced—foreign companies are now allowed to repatriate only 10 per cent. of profits (against 30 per cent. previously), holiday allowances for Zambians and foreign residents have been totally abolished and the amount of commuted leave pay expatriate workers in Zambia may take out has been reduced by two-thirds. According to the Finance Minister, Mr. Chikwanda, there is little room for further cuts in imports for three main reasons: further



cuts would mean further reductions in Government revenue from customs: there is a limit to the degree to which import licensing authorities can efficiently operate restrictions; and there is a limit to the ability of local producers to supply the local market.

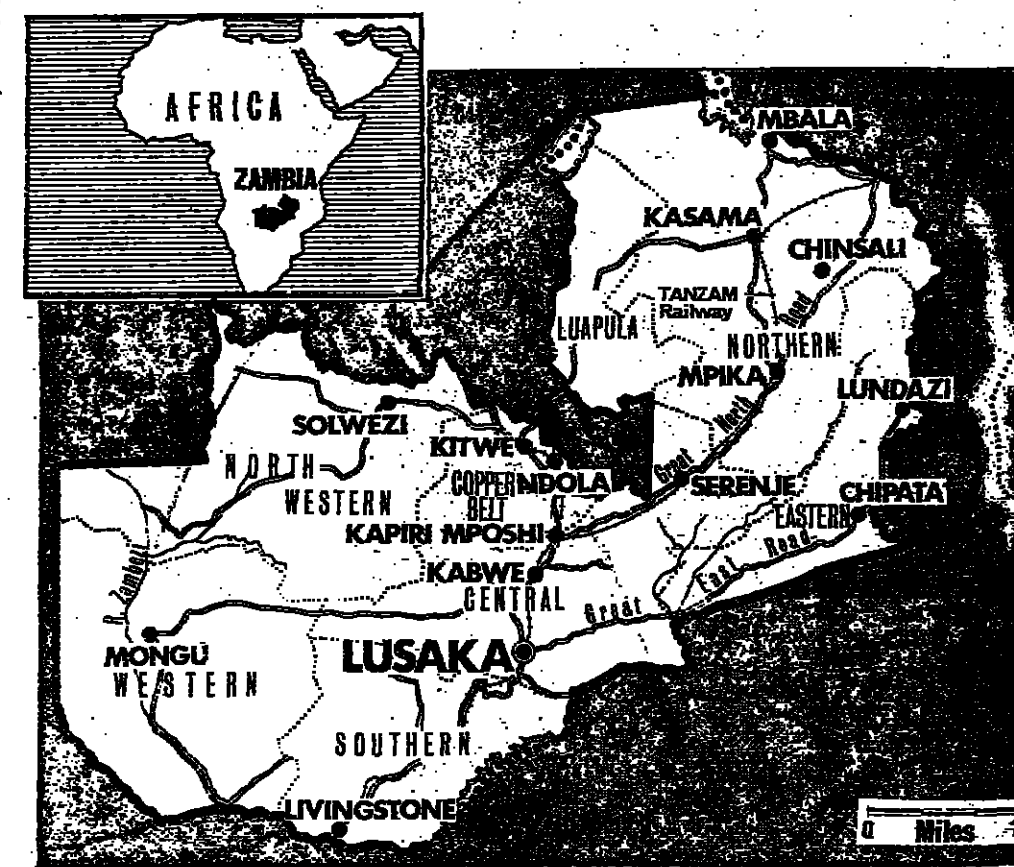
Some of the same criteria, the Minister suggested, apply to Government expenditure. Most observers now consider the expansionary January budget to have been mistaken. Although probably only some 40 per cent. of estimated capital expenditure has in fact been spent, the Government clearly sees political difficulties in drastically cutting recurrent spending. One area where cuts have been suggested is the hefty (some K60m. annually) consumer subsidies. Although President Kaunda declared in June that these would be cut, they are also seen (since they apply to food stuffs and other social

"basic necessities") as a way of checking wage demands—of "buying peace with the unions," as one minister put it. For the time being, the Government seems to be feeling its way, in some state of shock at the apparent suddenness of the turnaround in the country's economic fortunes. "For so many years we have thought of ourselves as rich, at least in comparison with many other developing countries" one senior Zambian said. "Now we have realised that we are poor, and act accordingly. It is not easy."

The same message has been given to Zambians, particularly in the last two or three months, by President Kaunda. The country's economic difficulties have certainly now been realised by the Government, but the implications are not easy to digest. In the past, Zambians have believed that copper would provide, and it has: it has helped finance ambitious projects—education,

housing, health and the enormous costs of being in the forefront of the battle against Rhodesia; it helped her "socialise" nationalise a once totally owned and run economy by failing to provide now time when there are so many other adverse factors beyond Zambia's control. Zambia's copper is making and will Zambians look anew at own economic realities. Ah—and not before, time—encouragement is being given Zambian farmers, already perhaps not soon enough, being realised that the between urban Zambians their rural counterparts be narrowed. Zambia is a very tough few years, with luck, and if tough days are taken, it comes out a trough with a stronger than before.

Bridget Blc



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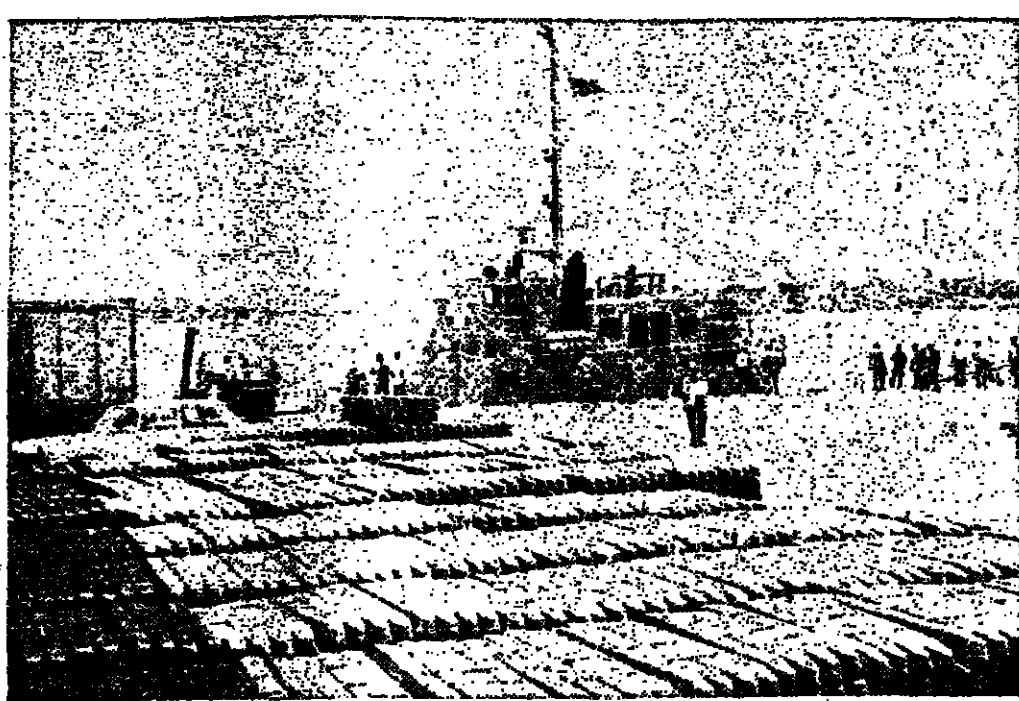
# Complex transport problems

It CAN be few countries in the world with as many complex problems as Zambia. It is the archetypal keystone state, with eight of its nine neighbours within 10 miles of the sea and good deal further away. But to the physical dimension, which has added the problem in an

nt

may be a few wry in Lusaka to-day as to whether Zambia is right the brunt of the world's to impose sanctions on a in 1965. The fact is able has spent ten of its of independence look-alternative routes for ports and exports to those ited in 1964, when some cent of its external as either with or went Rhodesia. And, by a twist of history, the last ars have been particu-lymarish, for no sooner ed) had Zambia decided could afford to cut its in links completely than te chosen as the major ive to Rhodesia was also

arly history of Zambia's s to cut its links to the relatively well known: l, virtually all Zambia's and more than two-4 its imports were car- Rhodesian Railways, nly owned by Rhodesia



Zambian copper exports being loaded at Dar-es-Salaam.

and Zambia. Shortly after UDI, the unitary system was split, and though the line continued to carry copper to the Mozambique port of Beira, other routes came into increasing use. A joint Zambian-Tanzanian trucking company was established to convey goods along the "Hell Run" to Dar es Salaam (the road was only fully tarred three years ago); a TanZam oil pipeline was built, while traffic through Malawi, and particularly Angola, was stepped up. Most important of

all for the future, Zambia and Tanzania decided, in 1966, to build a 1,870 km. railway to link the Zambian system to Dar es Salaam. An agreement was signed with China in 1969, and construction started in 1970. The costs, set at £169m., are being met on a ratio of 30/70 between Zambia and Tanzania, with first repayments on the interest-free loan due in 1980 and spread over 30 years.

By early 1973, when track-laying for the new line had just begun in Zambia, and was

already completed in Tanzania, Zambia began to feel that its problems were in sight of solution. Within a year or two, the Tanzam line (known locally as Tazara), although not due for completion until 1976, would be carrying some traffic, while the Benguela railway, which runs north into Zaire's copper belt and then westwards to the Angolan port of Lobito was well on the way to doubling its capacity through the introduction of diesel to replace the steam locos and the reconstruction of part of the line. Two years, so Lusaka's planners thought in 1973, would see Zambia able to do without Rhodesia.

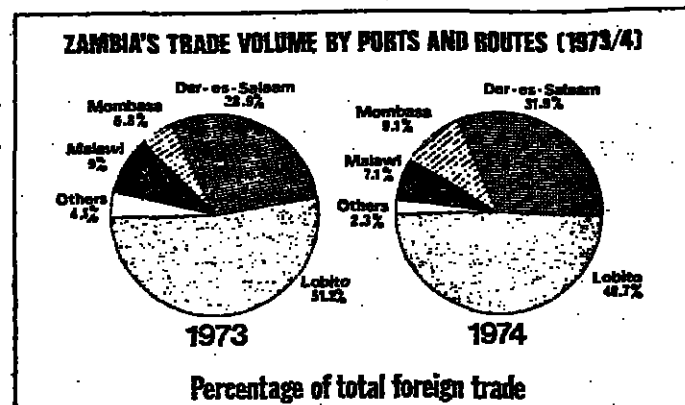
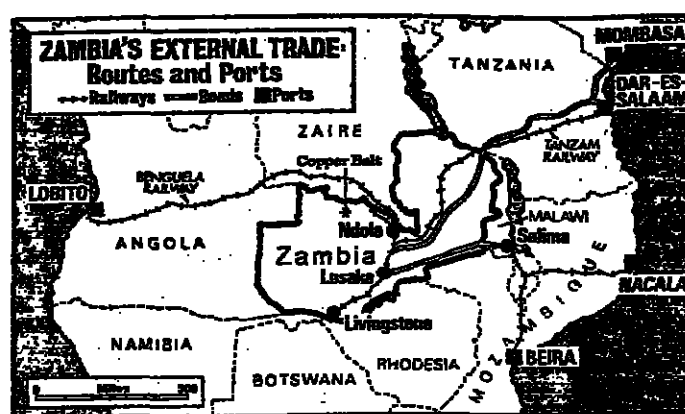
It was at this point, however, that Rhodesia's Prime Minister

Ian Smith decided to close his border to Zambian traffic. He opened it again within a month but—thoughts in retrospect—Zambia decided to keep it closed. Zambia was once again plunged into crisis, for until the border closure in early February, 35 per cent of exports and 66 per cent of imports were still travelling via Rhodesia.

Though it promised to be quite as bad as anything so far experienced, 1973 in fact passed relatively smoothly, partly thanks to greatly increased capacity on the Benguela line, partly due to Zambia's greater experience and partly because the enormous costs involved in re-routing (Sir Robert Jackson, for the UN estimated the cost of the border closure for 1973-1975 at £126m.) were partly afforded out of higher copper prices. Exports in 1973 were 813,000 tonnes (against 853,000 tonnes in 1972), which meant that most of the copper got to consumers, although imports dropped very considerably (from 1.2m. tonnes to 850,000 tonnes), and both consumer and capital goods for industry, agriculture and mining were on a stop-go basis and a great deal of use had to be made of air freight (25,000 tonnes against just over 7,000 tonnes in 1972).

But by the end of last year, Benguela, despite both congestion and strikes at Lobito port, Smith's offer to reopen the was carrying 45 per cent of imports and 50 per cent of exports, and in July-August of this year slightly more. That was when fighting between Angola's rival liberation groups forced Zambia to declare that it could no longer use either the Benguela railway or the port of Lobito.

For the second time in less than three years therefore Zam-



Percentage of total foreign trade

bia has had its major transport

artery suddenly excised, and while it can be argued that Zambia could have accepted Mr. Smith's offer to reopen the Rhodesian route, the closure of Angola is in no way Zambia's fault, and there is nothing Zambia can do to open it again, short of being able to persuade the Angolans to patch up their forced Zambia to declare that it could no longer use either the Benguela railway or the port of Lobito.

For the second time in less than three years therefore Zam-

There is only one bright spot

in the depressing picture, and that is Tazara. Although the Chinese will not officially hand over the railway to Zambia and Tanzania until October next year, and although its vital communications system and other ancillary works are not yet completed, in the last month an estimated 15,000 tons of copper exports and a roughly equivalent amount of imports have been ferried to and from Dar es Salaam. According to Mr. Haswell Mwale, Zambia's ener-

getic Minister of State for Contingency Planning, the line, whose eventual capacity is some 48,000 tonnes of freight a month, will not be able to take much more than 20,000 tonnes for several months. Even so, he is hopeful that Zambia's present copper production of some 60,000 tonnes a month can be fully shipped by the beginning of next year.

Whether it will depend partly on the ability of the other available routes to stand up to increased traffic. The new road linking Zambia with the Mozambique railhead of Moatize, for example, is not tarred and may become impassable with the onset of the rains any day now. Increased tariffs have attracted an encouraging number of subcontractors to augment Zambian-Tanzanian road services to Dar es Salaam, but spares, always a problem, may become scarcer with the country's import difficulties. And there is always the problem of ports—Mombasa in Kenya, due to differences between Kenya and Tanzania, is no longer being used for Zambian traffic, and while congestion at Dar es Salaam is now much reduced and both Beira and Nacala in Mozambique appear to be working well, there are inevitable uncertainties which make precise prediction hazardous.

What seems certain is that for the next few months—unless of course Rhodesia or Angola were to be suddenly opened—there will not be enough capacity even for the reduced quantity of imports now in the pipeline. Traditionally much higher in volume than exports, through Zambia's many transport crises imports have always posed a greater problem than exports, and there is no reason to suppose it will be different now.

Bridget Bloom

## Self-sufficiency the aim

HAS developed a scheme to make the self-sufficient in food and a gigantic rural extension programme, cost-1.5m. a year, has been

The programme is led by 100 instructors from the Zambia Army recruits will be in all the skills of development, including animal husbandry, and poultry. Training no money paid to recruits except essential items such as food, protective clothing, transport. The trainees der military conditions discipline. After years they will be in co-operatives and gain under the super of the Zambia National until they prove self-

During this year alone expected to cultivate hectares of maize, staple food, 1,325 of seed silk, and 300 each of cotton, sun-groundnuts, pineapples

reconstruction camps set up in each of the ics in Zambia's eight s. From next year, all m school leavers will 20 months' national raining before entering er education. During tod, they will work in construction camps.

ent Kaunda has financial institutions to re emphasis on rural nent when lending The Government has d producer prices of all an incentive to farmers. ulture in Zambia has heavily since indepen-

1964. The situation ened by the departure is when Zambia severed with Israel over the East war as well as the exodus of expatriate from the country. The has never measured up ations despite the of effort being put into ing the 1973-74 season, icultural Finance Com-AFC) lent a total of 16,443 peasant and ial farmers. foodstuffs have to be imported increase in output 1970 and 1974 was 6.8 for the agricultural

### Progress

The Government has embarked on three experimental programmes of intensive development zones (IDZ), but despite the efforts made, progress on the projects has been slow. According to the mid-term review of the SNPD produced in June this year, the schemes should be looked at again, possibly with a view to adopting different development strategies.

Although Zambia will have to put increased emphasis on the development of small-scale farming to create employment, it will continue for a long time to depend on expatriate commercial farmers if production is to increase and enable the country to export. State farms have proved expensive and unsuccessful ventures. Statistics for 1975 show that total acreage under cultivation has not increased.

It seems that a limit has been reached, and that instead of increasing total acreage under cultivation, farmers only switch crops in response to producer prices. At the moment only about 2 per cent of Zambia's total surface or roughly 5 per cent of total arable land is under cultivation. Agricultural pricing policies have not been conducive either to attract new farmers or to achieve increased production. As a result most foodstuffs have to be imported at substantially higher prices than those offered to local producers.

As a result of the Government's policy to keep prices low, agriculture continues to receive large subsidies. This year it is estimated that the Government may spend about K64m., an increase of 86.6 per cent over 1974. The amount allocated to maize subsidies in a bid to keep down the price of maize meal, Zambia's staple food, accounted for 36.6 per cent in 1974 compared to 72.6 per cent in 1973 when maize was imported, and about 32.2 per cent for 1975. The rural consumer does not benefit and if he does, it is very little from the subsidies, which only help to widen the income gap between the people in the rural areas and those in urban areas.

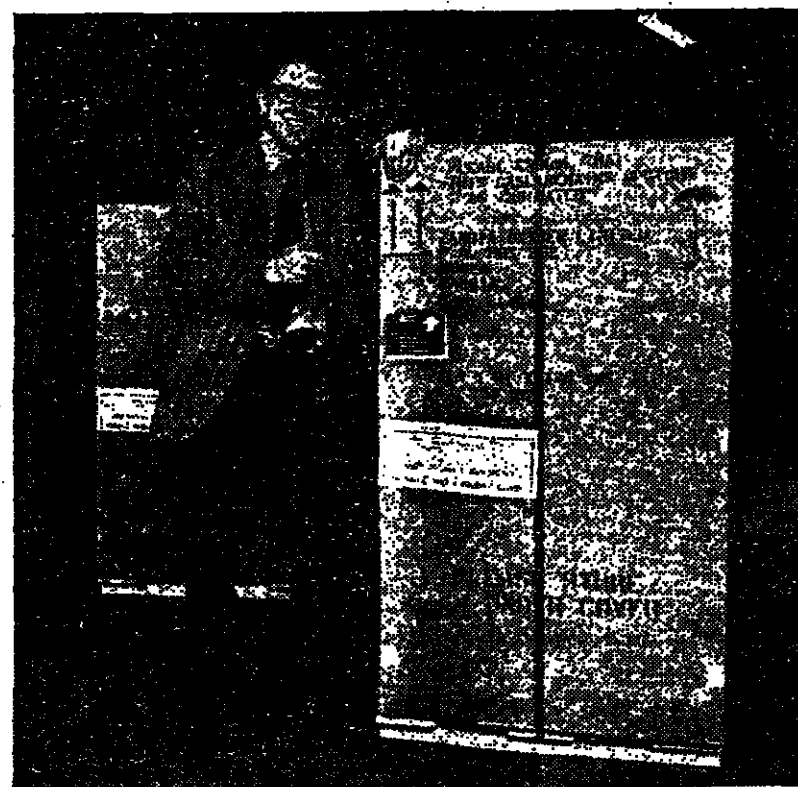
Apart from copper, the country's second largest income earner is tobacco, although the 1973-74 season has been disappointing as far as yields are concerned. Total output of Virginia tobacco dropped from 6,280 tonnes in 1973 to 6,201 in 1974, despite an increase of 24 per cent in acreage under cultivation. Burley tobacco production also declined from 471 tonnes in 1973 to 490 tonnes in 1974. Despite the drop in output in 1974, the value realised was higher than in 1973. A total of 9,000 tonnes of tobacco is expected to be produced in 1974-75 by commercial farmers and under schemes operated by the Tobacco Board of Zambia. Despite the low prices offered by overseas buyers Zambia expects to fetch about K7m. from tobacco exports.

Production of groundnuts increased by 16 per cent from 2,960 tonnes in 1973 to 3,435 tonnes in 1974. For the 1975 season, output is expected to be higher because of the K2 increase in the producer price. Production of oil seed has continued to grow substantially in 1974, increasing from 1,050 tonnes in 1973 to 3,296 tonnes in 1974. Despite this satisfactory progress, demand for edible oils, estimated to stand at about 13,000 tonnes, is still far above production levels. During the first nine months of 1974 Zambia spent about K5m. of foreign exchange on imports of edible oils.

Tim Chigodo  
Lusaka Correspondent

## 2100 hrs. Fri 7 Nov. 1975

## Zambia Airways announce the 19 hr. freight to Ndola via Lusaka.



### Freight on Friday, London

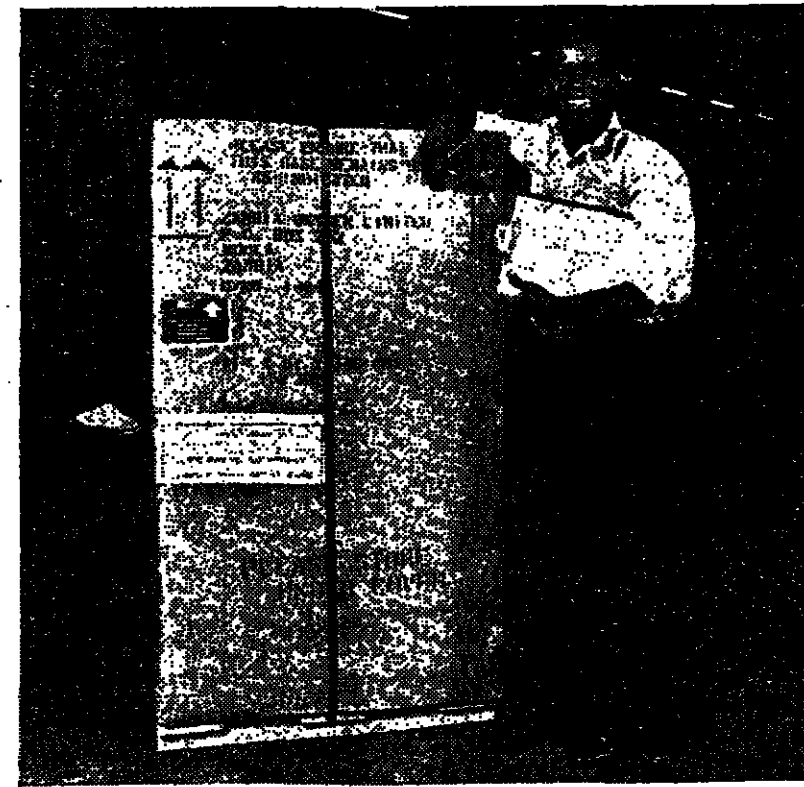
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# Copper crisis a serious blow

ZAMBIA'S COPPER belt stretches for only some 60 miles along the country's northern frontier with Zaire. Yet from this area, in 1974, came 98 per cent of the country's foreign exchange earnings, 52 per cent of Government revenue, and 15 per cent of total paid employment. Ever since its development as a large scale modern industry in the 1930s, copper has dominated the economy and it does so still to-day.

The industry however, is in the middle of its most difficult times ever. The major problem stems from very low prices on a stagnant market. Though prices have always fluctuated, they have probably never been as low, compared to production costs, as they are now, having halved in a year, while costs have risen by 20-30 per cent. The low price, and the acute evacuation difficulties Zambia has experienced, first with congested ports and latterly with the closure of the route which carried 50 per cent of copper exports, threatens the industry with its most serious crisis to date.

Zambia's copper is mined by two major companies, now owned 51 per cent by the Government but on independ-

ence—when there were eight mines in production—wholly owned by the Road Selection Trust and the South African group, Anglo American. Following the Government takeover in 1970, the two groups were renamed: in addition to its major mines of Luanshya, Chibuluma, Chambishi, Kalengwa (not actually on the copper belt) and Mufukira, the world's richest underground copper mine, Roan Consolidated Mines (RCM) also operates Baluba acquired in 1971 and in production since 1973. The former Anglo group, renamed Nchanga Consolidated Copper Mines (NCCM), includes Rokana, Chingola, Konkola (formerly Bancroft) Nam-pundwe and Broken Hill mines, with Swana Mkuhwa being revived in 1971. Kanshansi, the oldest known mine in the country, was originally due to restart production next year, but is a casualty of the current crisis.

Output is shared between NCCM and RCM in a rough ratio of 4:3, although RCM's production fell following the mine disaster at Mufukira in 1970 (it is now once more fully operational). Total production at NCCM was 407,000 tonnes in

1973, and 416,147 in 1974. For RCM the totals were 275,162 and 293,333 tonnes. This year, production is estimated at something under 280,000 tonnes for RCM and 394,000 tonnes for NCCM. Both companies say that the fall in production is due to last November's cutback of 10 per cent (subsequently 15 per cent), agreed by the Council of Copper Exporting Countries (CIPEC), of which Zambia is a member, rather than to actual production difficulties.

The CIPEC decision had little, if any, effect on prices, and copper sales over the past year reflect the declining revenues of the two companies. As the Bank of Zambia report says of the CIPEC decision: "Although the action was well intended, it was badly timed. CIPEC controls only about 30 per cent of the world copper output and about 60 per cent of world copper exports... the CIPEC action, taken in an oversold market with prices at the bottom, had little chance of success since producers had already run down a fair amount of their foreign reserves and could not afford to finance the level of the cutback which would have been needed to lift the price appreciably."

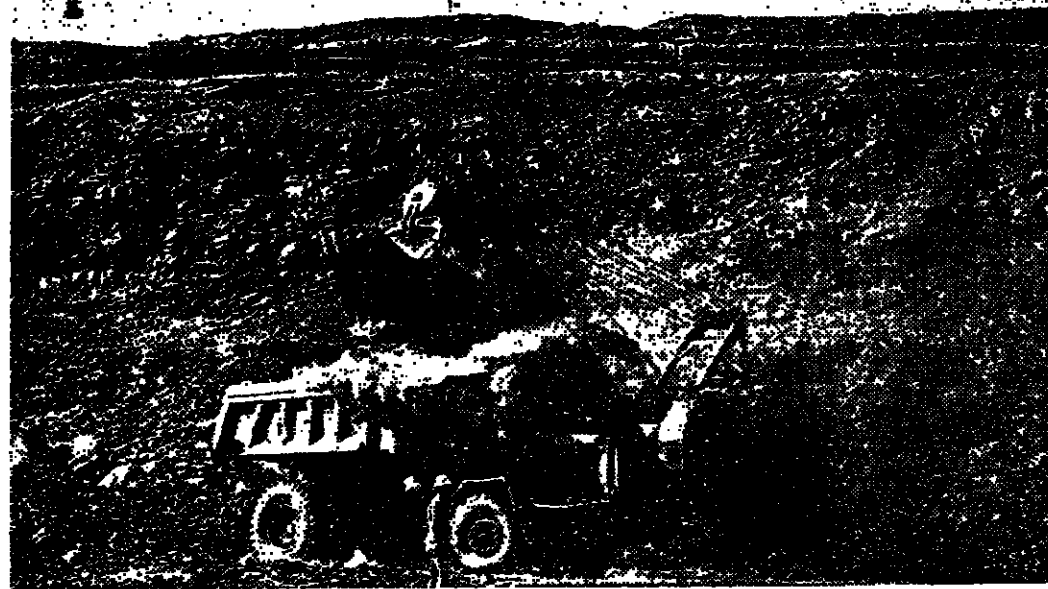
Although in 1974 production increased by nearly 4 per cent, actual combined sales of the two companies rose only 2.4 per cent, from 666,463 tonnes in 1973 to 682,500 tonnes in 1974. The widening gap came as a result of Zambia's chronic transportation problems arising principally from congestion at the two main ports of Lobito in Angola and Dar es Salaam in Tanzania. The situation is currently rather worse, for although Dar es Salaam port turnover improved markedly in the middle of this year, guerilla fighting in Angola closed both the Benguela railway and Lobito to Zambia (and any other) traffic early in August.

## Benguela

The closure of Benguela resulted in the introduction of force majeure restrictions of 20 per cent in August, which was raised to 30 per cent for RCM and 40 per cent for NCCM earlier this month. No one in the industry is ready to estimate sales for the current year, for so much will depend on the ability of the existing routes (boosted by part-use of the Tan-Zam railway) to get the copper out. But early published results—referring to periods before the Benguela shutdown—indicate the problems ahead. In the quarter March-June this year, RCM, for example, estimated sales at K62.4m.; cost of sales were estimated at K61m. The problems are similar for NCCM and may actually be worse (the 40 per cent restriction, 10 per cent higher than RCM, was imposed because NCCM is currently relying on road transport to evacuate its copper, while RCM production has been using the Tan-Zam route). The chairman of NCCM, in his annual statement in July (referring to the year ended March 1975), put it this way: "Gross proceeds from copper (over the two previous years) fell by 17 per cent from K51.7m. to K43.0m. The average gross revenue per tonne of copper similarly fell from K1,300 to K1,087. These results underline the extent to which our company's performance has been affected by the worldwide trade recession. As copper prices have continued to fall since March 31, 1975, the immediate future looks bleak indeed."



An aerial view of the plant area at Luanshya copper mine.



Open-cast coal mining at Maamba.

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## Mineral exploration

ZAMBIA HAS launched a massive minerals exploration programme to cover a number of new projects including prospecting for lead, gold, chrome, nickel, iron, tin and tantalite. The aim is to diversify the mining industry, which at the moment depends entirely on copper and, to a smaller extent, lead.

Mining Development Corporation (Mindeco) is already earmarked to open up a chain of mines in the southern, eastern and Luapula provinces of Zambia. Large deposits of tin and tantalite ore have been discovered between Batoka and Livingstone in the southern province. Excavation work has already started at Syampundwe near Choma, where the first open pit mine is to be established.

Zambia has been found to be rich in phosphate and a wide range of industrial minerals which need to be exploited. Mindeco is particularly concerned with increasing its efforts to find and develop the industrial minerals that are now being imported into the country. The group was also interested in developing viable mining operations away from the railway routes, where mineral development had been lacking.

Mindeco plans to open mines throughout the country if projects are found to be viable. The new developments are expected to create more job opportunities in the rural areas. Mindeco also wants to supplement production by small co-operative mines which will sell their produce to Mindeco. Pre-

viously, small European miners exploited a variety of deposits throughout the country and sent the ore to Rhodesia, where it was processed. These have now been acquired by Mindeco Small Mines, a subsidiary of Mindeco.

For a continuous programme of minerals exploration, Mindeco has established an exploration subsidiary, Mindex, headed by a Canadian, Mr. Alex Burton, as chief geologist. Other minerals on the prospecting list include clays, smectites, emeralds and gypsum manganese. A number of untapped deposits have been discovered in addition to those already earmarked for mining.

Mindeco has plans to begin reworking a manganese deposit near Mansa in the Luapula Province and phosphates deposits at Kaluwe near Lusaka. As a result of mining expansions, mining companies have increased their consumption of coal from Zambia's only coal mine, Maamba Colliery, situated in the southern province. Owing to the rise in oil prices and growing industrialisation, consumption of Maamba coal has increased from 800,000 tonnes in 1974 to 1m. tonnes in 1975. A recent survey carried out by Mindeco shows that in ten years' time the demand for coal from Maamba could reach about 1.2m. tonnes. Maamba's future production is now being planned to enable coal stocks to be built up. At present, the colliery produces about 21,000 tonnes of coal a week, which is all being consumed.

Tim Chigodo  
Lusaka Correspondent

In the past, and taking good years with the bad, both companies have not only been able to provide substantial revenue to Government (which included the large sums required to buy out foreign shareholders) but have financed their own expansion. Inevitably expansion programmes have now had to be cut back—NCCM is to cut at least K10m. from its current year's total of K59m.—which includes delaying the operations of Kanshansi until conditions improve—and recourse to international loans has been made. Since March, NCCM has raised loans of K40m. from the Standard Bank Zambia, U.S.\$100m. from a consortium led by the Citicorp International Bank and has arranged for a facility of up to U.K.£25m. from Standard Bank London. RCM, which has also borrowed smaller sums, was reportedly in negotiation with Citicorp when the announcement of the Benguela railway closure was announced and negotiations stalled.

As to the structure of the industry, the last year has seen the complete settlement of the process of Zambianising control of the mines, begun in 1969. Given copper's dominance in the economy, it was hardly surprising the Government sought control, and negotiations with RST and Anglo American, begun in 1969, were concluded with agreements which came into operation in January 1971. Under these, the State bought

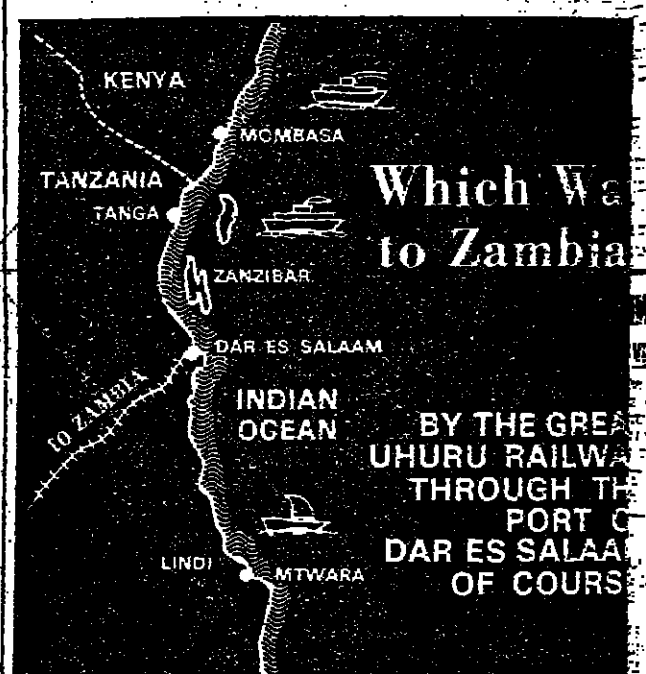
51 per cent in each of the two new groups at a cost of about K209m., of which K125m. was payable to Anglo and K84m. to RST. Six per cent bonds, guaranteed by the Government to minority shareholders in respect of the purchase price, were issued by Zambia Industrial and Mining Corporation (ZIMCO), which, though not due to be repaid fully until the 1980s, were redeemed—at around K150m.—in September, 1973.

The 1971 agreements, however, also granted the minority partners management contracts for the two groups, as well as certain other contracts, for sales and technical services, which carried agreed fees. These contracts, were terminated by the Government and agreement was reached with RST and Anglo in November, 1974, with K33m. being paid as compensation to Anglo and K22m. to RST. Since then, the two companies have been self-managing, with an agreement on "best endeavour" basis with the two minority partners for continued technical services. Sales are now under the exclusive control of the state Corporation, the Metal Marketing Corporation (Memaco).

The new agreements were, by all accounts, concluded amicably and are working well, although the continued decline in and high turnover of expatriate personnel on the mines worries both companies. In July,

Mr. Soko, NCCM's chairman, as well as the competitive mining industries in countries, it is difficult to see how the trend can be reversed, although longer contracts for workers clearly cannot be replaced by a new and disconcerting trend developed, namely the number of resignations of Zambians for some years come among measures being tried.

Bridget B



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# FARMING AND RAW MATERIALS

## Africa wants higher coffee quota

By Our Own Correspondent

NAIROBI, Oct. 23. THE INTER-AFRICAN Coffee Association (IACA) ended its annual general meeting here today after a non-stop sitting over seven hours, during which it was agreed that Africa should obtain a bigger share of the world coffee quota in the new International Coffee Agreement to be decided in London next month.

Charles Sanby, secretary-general of IACA, said the association had decided on the strategy to use in the forthcoming negotiations, but would not reveal details. "We feel the African performance on the market has increased, and should negotiate with other producers and consumers to realise this fact," he said.

"We have no definite figures at the moment. We will be able to make a more precise assessment of the increase in coffee production in Africa when we meet in London."

Asked about the African view on the increase in coffee production, he said the conference agreed that they were still low, despite the increase in production in Brazil in 1975. "We have our opinion about that," he said, "but we have to be discussed with other producers."

He said the conference did not take a decision on where in Africa to set the IACA headquarters, which are now in Paris.

## U.K. wool sales rise by 20% this year

By Peter Bullen

LARGE WOOL stocks piling up in the market have not given much hope of an early increase in world prices, Mr. W. Elliot, chairman of the British Wool Marketing Board, said yesterday. But he did offer "a word of cautious optimism" to U.K. producers.

Speaking at the Board's annual meeting in London, Mr. Elliot said it was managed to sell out its British wools, while main competitors had been forced to stockpile. This was in spite of the lack of buying interest in the main overseas markets.

"Our most recent figures show that, so far this year, we have sold 20 per cent more wool than at the same time in 1974, at an average price increase of 18 per cent," he said. "While I cannot give you the sort of report I would have liked, I can tell you that, after perhaps the most difficult year we have yet faced, we are well placed to take advantage of any upturn in the market."

Ready availability of British wools, high transport costs from the southern hemisphere and the relative weakness of starting wool as sellers in Britain's favour as sellers.

It has been a difficult trading year, however, with prices falling by 40 per cent between May 1974 and February 1975. Mr. Elliot had been some improvement since then, but the wool textile industry remained in the grip of the worst depression since the 1930s.

Further upheavals in the wool pricing structure.

In addition, world wool stocks were estimated at 800m. lb more than 15 per cent of the annual clip. "This does not give much hope of an early increase in world price," said Mr. Elliot.

A sharp increase in prices for Australian wools on the U.K. market has taken place over the past 10 days. The Bradford wooltops 64s price rose by another 2p yesterday, to reach 200p a kilo. The rise of 19p in just over a week has brought the price up to its highest level since July 1974.

Firmer prices were also reported from Australian and South African wool sales yesterday. In Melbourne the trade took 51 per cent of the sales on offer, 53 per cent in Albany and 79 per cent in Sydney, reports Reuters.

In the South African sales at Durban and Port Elizabeth, competition for the wool was described as "very good," and the prices firmer than at Tuesday's sale.

## World cocoa estimate raised

By Richard Mooney

WORLD COCOA production in the 1974-75 season was the second highest on record, according to London merchant Gilling and Duffus. In its latest cocoa market report, the company puts total output at 1,485,000 tons, figure only exceeded by the 1,537,000-ton output in 1971-72.

The new figure is 27,000 tons higher than the 1,458,000-ton estimate in the previous report, issued in September. But since the seasonal grindings estimate is also raised, from 1,371,000 tons to 1,383,000, the expected surplus is only 15,000 tons higher, at 37,000.

The higher figure for world production is attributed to the unexpectedly large Bahia bumper crop in Brazil, which the report describes as "stupendous." This brought belated compensation for disappointing main crops in Ghana and Nigeria.

"The steep decline in world usage of cocoa appears to have been partially arrested," the report notes. "Grindings for the calendar year 1975 are now forecast at 1,407,000 tons, implying a decline from 1974 consumption of only 3 per cent."

The belief that, in a number of countries, cocoa consumption

may be starting to turn round again after a period of substantial decline derives support from recently released third quarter grindings figures for the five principal Western consumers.

In spite of the apparent surplus of production over consumption, however, the report notes the tightness of actual supplies.

Over 150,000 tons of world output came from the May-September Bahia bumper crop. "A substantial part, therefore, of Brazilian production was not shipped before the end of the season. At the same time, cocoa from the 1974-75 season continues, and is likely to continue for quite a while, to be shipped from Nigeria."

Attention is also drawn to the fact that world stocks remain exceptionally low. With the standing at an estimated 348,000 tons, "even after allowance for spill-over of the 1974-75 surplus into the current season, a dramatic fall in the price of cocoa seems unlikely."

On the recently negotiated International Cocoa Agreement, intended to become effective October 1, 1976, Gilling and Duffus notes that the effective support price of 47 cents will mean an actual cost to manufacturers of over £600 a ton, if the current premium for physical

cocoa persists.

Unless 1975-76 world production turns out to be above the 1,472,000 tonnes predicted by the International Cocoa Organisation statistics committee, bringing a decline in physical premiums, cocoa could once again be the focus of a continuing tightness of the market.

PRODUCERS' MILK PRICE DECISION

By Our Commodities Staff

MILK PRODUCERS will receive just over 1.5p a gallon more for the milk they produce before the 1975-76 season begins, the Milk Marketing Board decided yesterday.

The Board decided to pay the extra money gained by last week's devaluation of the "green pound" over the full six months, instead of five months as many had expected.

Total milk supplies in England and Wales last month dropped again, the Board was told. Supplies were down 3.3 per cent, on the September 1974 figure, at 182,531 gallons. Liquid milk sales to the public in the same period were 128,077m, 33,000m, or 2.2 per cent. This meant a drop of over 14 per cent in manufacturing milk supplies, from 63,86m to 54,74m, gallons.

## Bacon price reaches new peak

By Richard Mooney

WHOLESALE BACON prices reached a new peak yesterday with the announcement during the day of a 540 increase in first-hand prices by Danish, British, Irish and Ulster curers. The move was led by the Danish curers. The curers raised their Al bacon price from £890 to £930 a ton.

This is seen by the trade as an attempt to recoup most of the 545 ton drop in the month's compensatory amount (MCA) paid on bacon exports to Britain as a result of recent "green pound" devaluation.

The Danes clearly feel that the 545 ton drop will be able to sustain the market, but some trade sources are less confident. They point to recent signs of consumer resistance and argue that the latest increase must make the price close to the level at which a significant cutback in demand might set in.

U.K. producers seem to agree with the Danes as they have all matched the rise. The higher price they are thus enabled to pay to producers should be sufficient to counter the growing attractions of the pork market, with which they have to compete for supplies.

However, all are agreed that the balance between supply and demand will be delicate at the new price, leaving little room for the Danes to recover the further 536 a ton cut in returns which will result from the accession of compensatory amount (ACA) due on November 1.

Next week's retail price increase is expected to be spread over all cuts, with the exception of the 100 lb cut, which should average about 2p a lb.

## HUNGARIAN AGRICULTURE Running a farm with 4,000 workers

By John Cherrington, Agriculture Correspondent

BECAUSE THE Russians don't seem to be as successful in agricultural production as free market countries, it is fashionable to assume that nationalisation or State control is a sure guide to failure in any farming enterprise.

But there are exceptions. In Hungary, where the methods and the production itself are well up to the best I have seen anywhere in the world. Froths are also said to be good.

But under these circumstances, accountability could be a fairly subjective exercise. It is impossible to assess the true cost of anything in a Communist State in normal Western business terms.

The Babolna State farm was originally founded in 1790 for the provision of horses for the ruler of Hungary and the ruler of Austria. It has since grown to over 1,000 acres and thoroughbred horses in various studs. During my visit, I toured an area of about 26,000 acres, about 15,000 of them in crops, and the balance forest, pastures, etc.

Three other State farms have been taken over in widely separated sites latterly, the total area now being over 50,000 acres.

The present director, Dr. Robert Burgert, has been in charge for the last 15 years. He has directed the enterprise with great skill and the sort of financial and political backing that any free enterprise farming enterprise would envy.

His policy is to farm the land to the highest peak of production, and to ensure that his country's earnings in foreign exchange are not lessened by the loss of the American Middle West.

Practically the whole of the village area is under maize on a continuous monocultural basis. The crops being harvested had few equals anywhere along our 100 miles of road, and the 14,000 acres of maize will average about 2.5 tons of grain an acre, which is good

the poultry and about the same number in industrial projects. On the pigs side, 3,200 sows are being reared with an eye on export markets as well as for local breeders. As far as could be seen, the techniques of stock handling, buildings, etc., were of the highest.

A more controversial enterprise, economically, is a pilot project for 2,000 breeding ewes kept on slats under cover the whole year round. The ewes are being fed on dried grass or dried green maize pellets and are expected to lamb twice within 14 months.

The lambs are removed from the ewes at birth and reared artificially, the ewes being dried off so that they come into season again with 80 days. The aim, it is to provide a steady supply of stock for export to other countries.

This sheep enterprise, based on one run by Protinas in Germany, is said to be particularly applicable to areas like the Middle East where grass seldom grows and there is no real point in letting the sheep run out on pasture.

But would have doubts about its profitability under European conditions unless the lamb price was very high. Sheep, like cattle, are poor converters of food resources into meat, and probably thrive better and more economically on an extensive system.

Babolna is not typical of Hungarian agriculture as a whole, however. Few of the co-operative farms, which occupy 90 per cent of the land, would be able to match the resources of the State farm. And the fact that Dr. Burgert is a member of the central committee of the Communist Party must help.

But it does demonstrate that, properly farmed, the land can attain a very high standard of productivity. In areas such as pig and poultry breeding, which require intensive investment in manpower, a controlled economy will probably become an extremely serious competitor to enterprises based in Western countries.

## Slide in farm and values continues

Financial Times Reporter

OTHER INDICATION of the falling slide in farm values is given in the latest survey of the Country Landowners' Association.

In the three months to the end of July, the average price of sold with vacant possession £580 an acre—£181 lower than in 1974. The value of sold land fell even more, to £298 an acre, down from £479 in 1974.

The figures are based on an analysis of 161 land sales, including 100 private and 61 public sales, compared with 161 in the previous quarter.

## COMMODITY MARKET REPORTS AND PRICES

Commodity	Unit	Price	Change
Gold (1000 oz)	£	284.50	+0.50
Silver (1000 oz)	£	10.10	+0.05
Copper (100 lb)	£	155.50	+0.50
Aluminium (100 lb)	£	115.00	+0.50
Lead (100 lb)	£	17.50	+0.50
Zinc (100 lb)	£	18.50	+0.50
Nickel (100 lb)	£	18.50	+0.50
Platinum (1000 oz)	£	1015.00	+0.50
Palladium (1000 oz)	£	1015.00	+0.50
Rubber (100 lb)	£	1.15	+0.05
Wool (100 lb)	£	1.15	+0.05
Wheat (1000 bushels)	£	1.15	+0.05
Barley (1000 bushels)	£	1.15	+0.05
Oats (1000 bushels)	£	1.15	+0.05
Rice (1000 bushels)	£	1.15	+0.05
Maize (1000 bushels)	£	1.15	+0.05
Soyabean (1000 bushels)	£	1.15	+0.05
Cotton (1000 lb)	£	1.15	+0.05
Wool (100 lb)	£	1.15	+0.05
Wheat (1000 bushels)	£	1.15	+0.05
Barley (1000 bushels)	£	1.15	+0.05
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Rice (1000 bushels)	£	1.15	+0.05
Maize (1000 bushels)	£	1.15	+0.05
Soyabean (1000 bushels)	£	1.15	+0.05
Cotton (1000 lb)	£	1.15	+0.05

## PRICE CHANGES

Commodity	Unit	Price	Change
Gold (1000 oz)	£	284.50	+0.50
Silver (1000 oz)	£	10.10	+0.05
Copper (100 lb)	£	155.50	+0.50
Aluminium (100 lb)	£	115.00	+0.50
Lead (100 lb)	£	17.50	+0.50
Zinc (100 lb)	£	18.50	+0.50
Nickel (100 lb)	£	18.50	+0.50
Platinum (1000 oz)	£	1015.00	+0.50
Palladium (1000 oz)	£	1015.00	+0.50
Rubber (100 lb)	£	1.15	+0.05
Wool (100 lb)	£	1.15	+0.05
Wheat (1000 bushels)	£	1.15	+0.05
Barley (1000 bushels)	£	1.15	+0.05
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Rice (1000 bushels)	£	1.15	+0.05
Maize (1000 bushels)	£	1.15	+0.05
Soyabean (1000 bushels)	£	1.15	+0.05
Cotton (1000 lb)	£	1.15	+0.05

## U.S. MARKETS

Commodity	Unit	Price	Change
Gold (1000 oz)	£	284.50	+0.50
Silver (1000 oz)	£	10.10	+0.05
Copper (100 lb)	£	155.50	+0.50
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Soyabean (1000 bushels)	£	1.15	+0.05
Cotton (1000 lb)	£	1.15	+0.05

## WORLD PRODUCTION TRENDS: MAJOR GRAINS & OILSEEDS

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Gold (1000 oz)	£	284.50	+0.50
Silver (1000 oz)	£	10.10	+0.05
Copper (100 lb)	£	155.50	+0.50
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**WORLD PRODUCTION TRENDS: MAJOR GRAINS & OILSEEDS**

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**SILVER**

Silver was sold 0.85p an ounce lower for spot delivery in the London bullion market yesterday, at 207.75. U.S. cent contracts of the month 1975, at 207.75, up 1.3c; three months 207.75, up 1.7c; six months 207.75, up 1.7c. The price began at 207.75 (207.75) and declined to 207.75 (207.75) (207.75).

**COCA**

Cocoa was sold 0.85p an ounce lower for spot delivery in the London bullion market yesterday, at 207.75. U.S. cent contracts of the month 1975, at 207.75, up 1.3c; three months 207.75, up 1.7c; six months 207.75, up 1.7c. The price began at 207.75 (207.75) and declined to 207.75 (207.75) (207.75).

**GRAINS**

The Baltic—Tradition is that the Baltic grain trade is a seasonal one, with a significant change in wheat or maize quotations. The Baltic grain trade is a seasonal one, with a significant change in wheat or maize quotations. The Baltic grain trade is a seasonal one, with a significant change in wheat or maize quotations.

**SOYABEAN MEAL**

Soyabean meal was sold 0.85p an ounce lower for spot delivery in the London bullion market yesterday, at 207.75. U.S. cent contracts of the month 1975, at 207.75, up 1.3c; three months 207.75, up 1.7c; six months 207.75, up 1.7c. The price began at 207.75 (207.75) and declined to 207.75 (207.75) (207.75).

**WHEAT**

Wheat was sold 0.85p an ounce lower for spot delivery in the London bullion market yesterday, at 207.75. U.S. cent contracts of the month 1975, at 207.75, up 1.3c; three months 207.75, up 1.7c; six months 207.75, up 1.7c. The price began at 207.75 (207.75) and declined to 207.75 (207.75) (207.75).

**MAIZE**

Maize was sold 0.85p an ounce lower for spot delivery in the London bullion market yesterday, at 207.75. U.S. cent contracts of the month 1975, at 207.75, up 1.3c; three months 207.75, up 1.7c; six months 207.75, up 1.7c. The price began at 207.75 (207.75) and declined to 207.75 (207.75) (207.75).

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**NOTES**







INDUSTRIALS - Continued									
Stock	Price	Div	Yield	Stock	Price	Div	Yield	Stock	Price
British Petroleum	220.00	1.50	0.68	British Petroleum	220.00	1.50	0.68	British Petroleum	220.00
Shell	180.00	1.20	0.67	Shell	180.00	1.20	0.67	Shell	180.00
Esso	160.00	1.00	0.63	Esso	160.00	1.00	0.63	Esso	160.00
British Airways	140.00	0.80	0.57	British Airways	140.00	0.80	0.57	British Airways	140.00
British Overseas Airways	120.00	0.60	0.50	British Overseas Airways	120.00	0.60	0.50	British Overseas Airways	120.00
British Airways	100.00	0.40	0.40	British Airways	100.00	0.40	0.40	British Airways	100.00
British Airways	80.00	0.20	0.25	British Airways	80.00	0.20	0.25	British Airways	80.00
British Airways	60.00	0.10	0.17	British Airways	60.00	0.10	0.17	British Airways	60.00
British Airways	40.00	0.05	0.12	British Airways	40.00	0.05	0.12	British Airways	40.00
British Airways	20.00	0.02	0.06	British Airways	20.00	0.02	0.06	British Airways	20.00

INDUSTRIALS - Continued									
Stock	Price	Div	Yield	Stock	Price	Div	Yield	Stock	Price
British Airways	180.00	1.20	0.67	British Airways	180.00	1.20	0.67	British Airways	180.00
British Airways	160.00	1.00	0.63	British Airways	160.00	1.00	0.63	British Airways	160.00
British Airways	140.00	0.80	0.57	British Airways	140.00	0.80	0.57	British Airways	140.00
British Airways	120.00	0.60	0.50	British Airways	120.00	0.60	0.50	British Airways	120.00
British Airways	100.00	0.40	0.40	British Airways	100.00	0.40	0.40	British Airways	100.00
British Airways	80.00	0.20	0.25	British Airways	80.00	0.20	0.25	British Airways	80.00
British Airways	60.00	0.10	0.17	British Airways	60.00	0.10	0.17	British Airways	60.00
British Airways	40.00	0.05	0.12	British Airways	40.00	0.05	0.12	British Airways	40.00
British Airways	20.00	0.02	0.06	British Airways	20.00	0.02	0.06	British Airways	20.00

PROPERTY - Continued									
Stock	Price	Div	Yield	Stock	Price	Div	Yield	Stock	Price
British Airways	180.00	1.20	0.67	British Airways	180.00	1.20	0.67	British Airways	180.00
British Airways	160.00	1.00	0.63	British Airways	160.00	1.00	0.63	British Airways	160.00
British Airways	140.00	0.80	0.57	British Airways	140.00	0.80	0.57	British Airways	140.00
British Airways	120.00	0.60	0.50	British Airways	120.00	0.60	0.50	British Airways	120.00
British Airways	100.00	0.40	0.40	British Airways	100.00	0.40	0.40	British Airways	100.00
British Airways	80.00	0.20	0.25	British Airways	80.00	0.20	0.25	British Airways	80.00
British Airways	60.00	0.10	0.17	British Airways	60.00	0.10	0.17	British Airways	60.00
British Airways	40.00	0.05	0.12	British Airways	40.00	0.05	0.12	British Airways	40.00
British Airways	20.00	0.02	0.06	British Airways	20.00	0.02	0.06	British Airways	20.00

TRUSTS, FINANCE, LAND									
Stock	Price	Div	Yield	Stock	Price	Div	Yield	Stock	Price
British Airways	180.00	1.20	0.67	British Airways	180.00	1.20	0.67	British Airways	180.00
British Airways	160.00	1.00	0.63	British Airways	160.00	1.00	0.63	British Airways	160.00
British Airways	140.00	0.80	0.57	British Airways	140.00	0.80	0.57	British Airways	140.00
British Airways	120.00	0.60	0.50	British Airways	120.00	0.60	0.50	British Airways	120.00
British Airways	100.00	0.40	0.40	British Airways	100.00	0.40	0.40	British Airways	100.00
British Airways	80.00	0.20	0.25	British Airways	80.00	0.20	0.25	British Airways	80.00
British Airways	60.00	0.10	0.17	British Airways	60.00	0.10	0.17	British Airways	60.00
British Airways	40.00	0.05	0.12	British Airways	40.00	0.05	0.12	British Airways	40.00
British Airways	20.00	0.02	0.06	British Airways	20.00	0.02	0.06	British Airways	20.00

CENTRAL RAND									
Stock	Price	Div	Yield	Stock	Price	Div	Yield	Stock	Price
British Airways	180.00	1.20	0.67	British Airways	180.00	1.20	0.67	British Airways	180.00
British Airways	160.00	1.00	0.63	British Airways	160.00	1.00	0.63	British Airways	160.00
British Airways	140.00	0.80	0.57	British Airways	140.00	0.80	0.57	British Airways	140.00
British Airways	120.00	0.60	0.50	British Airways	120.00	0.60	0.50	British Airways	120.00
British Airways	100.00	0.40	0.40	British Airways	100.00	0.40	0.40	British Airways	100.00
British Airways	80.00	0.20	0.25	British Airways	80.00	0.20	0.25	British Airways	80.00
British Airways	60.00	0.10	0.17	British Airways	60.00	0.10	0.17	British Airways	60.00
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## No special treatment for doctors warns Foot

BY JOHN ELLIOTT IN HARROGATE

THE GOVERNMENT last night issued its sternest warning so far that it is not prepared to give in to the militant junior hospital doctors' pay demand when Mr. Michael Foot, Secretary for Employment, warned that to give the doctors special treatment would "destroy" the Government's pay policy.

Mr. Foot coupled this tough line with a personal attack on Dr. Derek Stevenson, Secretary of the British Medical Association and then appealed to the doctors to join the 2m. workers who had already accepted rises in line with the £8 policy limit.

Entering the debate over the doctors' pay row during a major review of the Government's employment policies including the new pay policy, Mr. Foot said: "The general mood is intelligent and workable. There have been virtually no breaches at all and that is why we must

avoid breaches that might occur." He was speaking against a background of new Government figures which show that more than 200,000 workers in shops and the plumbing and heating industries have renegotiated deals in line with the £8 and then went on to detail 1.5m. low-paid and other workers in both public and private sector industries such as buses, fire brigades, atomic energy, baking, clothing and insurance who have accepted new £8 deals. There are almost another 500,000 in wages council industries.

From this base Mr. Foot told the conference's 1,700 delegates in a specially prepared section of the newspaper closed shop row together with 3,000 Standard Telephone workers who are having £7.50 rises cut to fall in line.

Junior doctors, like others, might have a special view of their own special injustices, said Mr. Foot, and these could be rectified in time. But the doctors' review body plan for improved overtime pay could

only be "revised, reconsidered or deferred" within the policy. Stating bluntly the Government's determination to stand firm against the doctors' growing unofficial industrial action, Mr. Foot declared to applause from the personnel managers: "What the Government cannot do is to set aside the pay policy in favour of the junior doctors. That would destroy the policy altogether."

He then attacked Dr. Stevenson, who had angered him earlier in the day by saying that the Government action over doctors losing out on the pay issue had been "morally quite indefensible." Mr. Foot said: "I repudiate that statement entirely" and added that, since the BMA had already accepted the pay proposals before the doctors started their action, Dr. Stevenson was in a position to talk about anyone else's morals. Instead he should be using his position to discourage the action by junior doctors which can do no good to themselves, their patients or, I suggest, the country as a whole, he said.

He added that the reasons the unions backed the Government's policy was "because it is our only option."

succeeded. This was because if the policy were "to crumble," it would not only be the Government which would go down, but Dr. Stevenson has got his responsibilities just like anyone else, and we are wondering when he will begin to start to discharge those responsibilities."

Earlier in the day the conference heard a warning from Mr. Frank Chapple, general secretary of the Electricians and Plumbers that the Government's decisions to allow MPs high pay rises and civil servants special incremental rises had not made it any easier for union leaders elsewhere to argue for adherence to the £8.

"Rather they demonstrate the contempt the elite in this country has always had for the intelligence of the ordinary worker," he said. "Having successfully mismanaged the economy since the war and beyond, the Government is being specially rewarded while the rest of us pay the price."

He added that the reasons the unions backed the Government's policy was "because it is our only option."

Junior doctors seek full pay Page 19

## EEC bid for steel import agreement

BY DAVID CURRY

BRUSSELS, Oct. 23. THE EUROPEAN Commission is to seek urgent action in the Organisation for Economic Co-operation and Development for a voluntary system of export and price controls in the steel industry.

Simultaneously it is to start discussions with the steel industry and member Governments to examine the idea of minimum prices on EEC steel products within the Community.

The Commission is hoping that international action will be sufficient to tide the industry over until the economic situation begins to improve, but it admits that at least some of the conditions that would justify a minimum prices regime exist.

It does not rule out the idea that the setting of minimum prices within the EEC and a ban on Community producers being allowed to align their prices downwards to meet import competition might accompany any agreement of voluntary price restraint.

Indeed it tends to regard international agreement as a prerequisite to a workable system of minimum prices. This decision, which reflects a persistent difference in opinion within the Commission on the desirability of direct intervention in the market, will provoke mixed reactions from the steel industry. The French industry has taken the lead in demanding Commission intervention, but the Germans have consistently opposed this.

The Commission is invoking the trade pledge made by OECD members in May 1974, not to adopt unilateral, beggar-my-neighbour actions to fight the economic crisis. It is seeking self-restraint in prices and in quantities shipped to the EEC.

Imports, which amounted to 3.2m. tons last year against 2.2m. tons in exports, were supplied by Japan (40 per cent.), East Europe (24), Sweden (13), Austria (12) and Spain (9). The Commission is worried over price-cutting by the Japanese, E. European and Spanish producers and about the tendency of some European producers to knock down their prices to meet this competition.

It points out that while EEC production over May, June and July was running 25 per cent. below the same period of 1974, prices were 35-45 per cent. down.

## THE LEX COLUMN

## Lower targets for Plessey

That special deposits rump bit the dust again yesterday, at least for another week, and although M.L.R. is unlikely to change to-day, the immediate outlook for short-term interest rates is a good deal more hopeful. The major factor is the Fed's change of stance in the U.S. where money costs have been cheapening sharply, so that Citibank is expected to lead bank prime rates down to 7½ per cent. to-day. The international downturn is confirmed by Japan's one-point cut in bank rate to 6½ per cent.

### Plessey

Hopes that Plessey might be able to maintain 1975-76 profits at about £40m. pre-tax will now have to be revised since trading, notably in the U.S., is taking longer to pick up than seemed likely even in July. Second quarter profits are £11m. down at £6.8m. for a £3.5m. drop to £17m. after six months (partly affected by the change in year-end).

The main declines have, of course, been in components and consumer electronics; although orders for semi-conductors in the U.S. and at Gernard are now definitely on the upswing, the recovery has been hesitant and uneven. However, £10.1m. to £11m. or more. And although capital spending will again match depreciation, overall debt is likely to be held at the equivalent of 68 per cent. of total shareholders funds. At the same time there has been a considerable improvement in the debt profile, nearly half of which was short term last December. The P.C.I. has come up with £25m. of 10-year money, and £25m. of "hard core" overdraft borrowing has been switched over to a five-year basis.

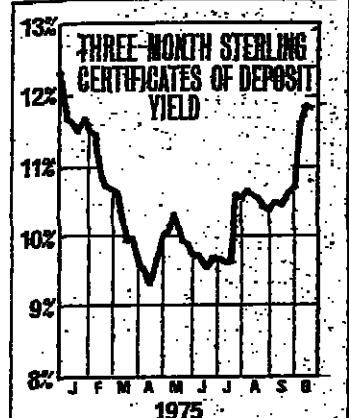
With net working capital taking up over two-fifths of the balance-sheet total, the group may need this extra muscle when commodity prices start to rise again. There is no threat to Dunlop Holdings in the continuing disasters at Industrie Pirelli—where losses for the year could be double the first half's £11.7m. attributable, compared with net worth of about £31m. at the start of the period. But there is no immediate prospect of an increase in the dividend, and it requires a fair amount of imagination to get excited about a yield of 8½ per cent. at 7½p.

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**Dunlop**  
For all its recent share price strength, there is not much room for enthusiasm about Dunlop's interim figures. The U.K. has done well, supported by a larger share of the tyre

### Index rose 5.7 to 351.4

replacement market plus further growth on the industrial side, and Germany is back into profits. But the rest of Europe and North America have been through a rough time, and



attributable profits are down from £5.5m. to £5.3m. which is broadly in line with the pre-tax setback.

However, the second half should look better, with recovery in France and the U.S. helping to push attributable profits for the year up from £10.1m. to £11m. or more. And although capital spending will again match depreciation, overall debt is likely to be held at the equivalent of 68 per cent. of total shareholders funds. At the same time there has been a considerable improvement in the debt profile, nearly half of which was short term last December. The P.C.I. has come up with £25m. of 10-year money, and £25m. of "hard core" overdraft borrowing has been switched over to a five-year basis.

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disclosing a 12 per cent. to £3.8m. pre-tax—should ally deal with the doubt the group's growth created by the slowdown a 2.5 per cent. gain in the half of 1974-75. Trading conditions certainly have not easy with the rate of a growth in the U.K. slipping 22 to 16 per cent. between first two quarters. The cent. rise for the half a whole took in a 5 p volume increase (three from extra space) so the has still been gaining share. And with gross little changed, Mothers appears to have been successful in containing costs.

At present the rate increase is running at the same level as in the quarter. So in the abs the margin problem affected the second year, a target of about £1 tax, against £7.4m, looks reach for the full year shares have been weak the market for some though at 160p—a 10th the 1975 high—a prospect of around 13 looks just. After all, a 17 per cent. in selling space is though in the final quarter this year.

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**Weir Group**  
Weir Group is repaying DM55m. loan with PFI at a currency loss of £3.1m. and asking share for £2.1m. of rights cash profits this year are roughly double to £2m. and by 1976 the first due from the main Eastern contracts.

Worthington-Simpson, which brought the sheet—looks likely to around £2m. for the running.

Thus 1970's decade acquire a share in proving a costly mistake re-financing, does swa repayable in 1979 for money but the group less remains highly last published figures it would reduce net bor from 154 per cent. to and per cent. of tangible holders' funds. The yield is 104 per cent. a forecast dividend incre.

See also Page 24

## Commission to examine laws on gambling

By Michael Thompson-Noel

A ROYAL COMMISSION on gambling to be chaired by Lord Rothschild was announced by Mr. Harold Wilson, the Prime Minister yesterday.

The Commission's main purpose will be to investigate the gambling laws—many of which are socially out of date—and the practices and financial structure of the gambling industry. Total gambling turnover is now approaching £3bn.

The Commission's terms will be to inquire into the existing laws and practices relating to betting, gaming, lotteries and prize competitions, with particular reference to:

● The adequacy of current restrictions on the provision of gambling facilities, the consistency of the principles applied to different gambling sectors, and whether there is a need for conformity of control.

● The practices and financial structure of the gambling industries, and the inter-relationship of gambling with non-gambling interests.

● The publication of information about gambling activities, the methods of selecting winners of fixed odds, and the appropriation of receipts.

● The contribution made by gambling towards support of other activities (including sport) and the means by which this might be enhanced.

The Commission will be asked to produce an early interim report on the possibilities of a levy on football pools as an alternative means of assisting sport.

At present the pools companies pay the Football League an annual £2m. copyright fee, while bookmakers and the Tote provide around £8m. for horse racing. Both sports, none the less, are in severe financial difficulties.

There seems to be no suggestion that the Government is looking for a bigger tax contribution. But the need for an overhaul of the gambling laws has long been stressed by Sir Stanley Raymond, chairman of the Gaming Board.

## Innocenti closure threat

By Lorne Barling

BRITISH LEYLAND will close down its Italian subsidiary Innocenti next month unless agreement is reached soon to reduce the company's losses by 1,500 people, the company said last night.

The crisis follows the failure of talks this week between union officials and the Italian labour ministry, in which it was hoped to break the deadlock of the past two months.

Mr. Percy Plant, chairman of Innocenti, which produces two versions of the Mini for the Italian market, warned that the U.K. parent company would not inject fresh capital into the subsidiary, even though this would mean liquidation.

Innocenti, which employs 4,500 workers, was producing 60,000 cars a year until the summer when it was hit by recession, cutting output to about 40,000 a year. Since then it has been running at a "sizeable loss."

Innocenti admitted that the rate of £270 on every car built, implying losses on full year's output of about £11m.

The company said in London last night that unless real progress was now made in reducing the workforce, Leyland would have to liquidate the Italian unit. "We do not want to close Innocenti unless we get help from the Italian Government we will have no alternative," it said.

## Borrowing need not be curbed yet—Healey

BY ANTHONY HARRIS

MR. DENIS HEALEY, Chancellor of the Exchequer, said on BBC radio yesterday he did not think the public sector borrowing requirement would need to be reined in sharply until 1977/78, when he expected the private sector's demand for credit to revive.

In a letter to the "shadow" Chancellor, Sir Geoffrey Howe, he also said that as far as the Government could tell, the growth of the borrowing requirement was already slowing down sharply.

Mr. Healey refused to be drawn into giving a revised estimate of this year's borrowing requirement. In his letter he explained: "Successive Chancellors, Conservatives as well as Labour, have not published revised figures except in the context of a Budget. I do not intend to depart from that practice."

Mr. Healey made it clear that the Government considers a large borrowing requirement appropriate and necessary at the present stage of the economic cycle, and that it would be inappropriate to reduce it too

quickly—as some foreign Governments apparently planned to do.

"I must say one thing that will make me very unpopular in certain quarters," he said in the BBC interview, "I am uneasy about the policies of some of our friends, who although they have been willing to incur large deficits at present, say they plan to eliminate those deficits entirely next year, as soon as a recovery begins."

"If they in fact do so, they may smother the recovery before it has time to get under way."

He would again be urging the Germans and the Americans in particular to carry their expansionary policies a little further to give the lead in a world recovery.

He denied, both to his interviewers—the Oxford economist Mr. Peter Oppenheimer and Sir Geoffrey Howe—that there was any immediate danger of public borrowing "crowding out" private borrowers in the financial markets.

"At present," he told Sir Geoffrey, "the problem is that

industry is not seeking the funds which we want channelled into industry. The needs of the public sector for finance are not crowding out the private sector."

In the interview, the Chancellor was not optimistic about economic activity in the short-term; he said the recovery in world trade now appeared likely to be both later and slower than had been expected. On inflation, however, he was more hopeful.

"The rate of inflation accelerated far more rapidly than was forecast. Personally, I believe it may now slow down much more rapidly than many people are expecting."

The Chancellor dismissed as "nonsense" worries about our ability to finance the likely balance of payments deficit.

Had inflation continued at three times the general rate, our creditworthiness would have vanished, but as the anti-inflation programme was seen to be working, it had improved "by leaps and bounds."

Economic Viewpoint, Page 23

## Time-scale for new industrial strategy may be slowed

BY WILLIAM KEGAN, ECONOMICS CORRESPONDENT

THE Government's new industrial strategy, aimed at a fundamental change in the U.K.'s performance, is likely to be far from complete when ministers meet the TUC and Confederation of British Industry for talks at Chequers on November 5.

Within the government itself, there have been signs both that expectations of what might be achieved by the strategy are being played down, and that the whole time-scale is being pushed back.

Discussion of the strategy, under the auspices of the National Economic Development Council, has already been delayed a month.

It is understood that the much-revised Government document on the strategy was finally cleared by the Cabinet yesterday and will be circulated to NEDC members to-day.

As originally conceived, the new strategy involves a concentration on the provision of Government selective assistance to "growth" industries, with industries thought to have no prospects of expansion being

left to fend for themselves. Once identified, these sectors would have the full weight behind them of the various financial measures available under the Industry Act, the National Enterprise Board and general Budgetary instruments.

The Government paper going out to-day has been prepared jointly by Mr. Denis Healey, Chancellor of the Exchequer and Mr. Eric Varley, Industry Secretary, and their respective departments.

Its very title An Approach to Industrial Strategy is indicative of the low key in which the whole exercise is being conducted.

Ministers of the planning failures of the 1960s, NEDC members were already well aware that the next exercise would be embarked on in a altogether less ambitious way.

But in the past few weeks, it has become apparent that there are significant differences of attitude to the strategy on the part of the Government and the National Economic Development Council.

The difference between the Government and NEDC were hinted at yesterday in a speech by Sir Ronald McIntosh, director-general.

Explaining the results of a separate NEDC analysis already circulated to NEDC members in advance of next month's Chequers meeting, Sir Ronald said: "It suggests strongly that the solution of our problems does not lie in trying to move resources out of one large industrial grouping into another."

"We cannot base our industrial recovery on our high performance industries alone, because their weight in total demand is too small."

"Instead, it seems clear that we should devote our efforts to improving performance in a wide range of industries by stimulating major improvements to the spread of known best practice techniques."

"Within any industry there are firms which use these techniques and do well internationally. We have to tackle the obstacles which stop other companies from doing as well."

## Press still a Lords issue

BY JOHN BOURNE, LOBBY EDITOR

THE CONSERVATIVE leadership has decided that Tory peers should accept the major decisions of the Commons on all outstanding legislation, including the Industry Bill and the Community Land Bill, except on the "constitutional" freedom of the Press issue in the Trade Union and Labour Relations Bill.

On the last issue Mrs. Thatcher and her colleagues are determined to fight for an amendment which gives "statutory backing" to a Press charter.

Whether this will lead to a direct confrontation with the Government will be resolved on November 3, when the Lords debate this section of the Bill.

Although Lord Home urged the Lords yesterday to reject the Commons changes to the Housing Finance (Special Provisions) Bill, Lord Carrington, leader of the Opposition, said before his Tory peers accepted them that one reason why they were not voting against this "Clay Cross"

legislation was because they wanted to concentrate their fire on the controversial over Press freedom.

"I for one am in no mood to change our minds when the matter does reappear. This is an issue of the utmost importance," he said.

Some of Lord Carrington's senior colleagues in the party now believe that Lord Goodman's most recent proposed amendments on this issue would provide adequate statutory backing to the Government's proposed Press charter. However, they also say that negotiations on the final amendments to the Bill in the Lords are still continuing.

Yesterday the Government maintained its threatening posture on the Press freedom issue. Mr. Edward Short, Leader of the Commons, told MPs that at the end of the present Parliamentary session, "we shall all have to sit down and take stock of the changing way in which the Lords is doing its business."

Senior Ministers claim that the Lords is abandoning its role as a "revising Chamber," and seeking to throw out legislation passed by the Commons under a Labour Government. Were it to succeed in this, they say, for example on the Press freedom issue, the Government would have to consider legislation to reform the Lords.

The Conservatives regard these threats as mere sabre-rattling, and maintain that the Lords has always had the right to reject legislation which raised major constitutional questions.

Meanwhile, the fight of Tory, Liberal and some cross-bench peers on the Press freedom issue has inevitably prompted some Labour MPs to call for the abolition of the House of Lords.

By Mr. Short's remarks to the Commons yesterday were enthusiastically received by his back-benchers.

Press freedom and the law, Page 22

## Weather

### UK TO-DAY

BRIGHT periods, some rain. London, E. Anglia, S.E. and E. England.

Bright periods, rain at times. Wind S. or S.W., moderate. Max. 15C (59F).

N.E. & W., Central England, Midlands, Channel Is., Lakes. Cloudy, occasional rain. Brighter later. Wind S. moderate. Max. 14C (57F).

S.W. England, Is. of Man, Wales. Sunny intervals, showers. Wind S. or S.W., moderate. Max. 14C (57F).

Outlook: Changeable. Rain at times. Borders, Edinburgh, Dundee, Aberdeen, Glasgow, Cent. Highlands, Moray Firth, S.W. and N.E. Scotland.

Cloudy with rain at first. Wind S., fresh. Max. 12C (54F).

Orkney and Shetland. Cloudy with rain at first. Brighter later, perhaps showers. Wind S., fresh or strong. Max. 11C (52F).

Arctic, N.W. Scotland, N. Ireland. Sunny intervals. Occasional showers. Wind S. moderate or fresh. Max. 12C (53F).

Lighting-up: London 13.20, Manchester 13.25, Glasgow 13.27, Belfast 13.37.

### BUSINESS CENTRES

Amsterdam	C	13	35	Madrid	P	12	73
Athens	C	12	22	Manila	P	11	59
Bombay	C	12	22	Mexico	P	11	59
Calcutta	C	12	22	Montreal	P	11	59
Cardiff	C	12	22	Moscow	P	11	59
Cebu	C	12	22	Mumbai	P	11	59
Hong Kong	C	12	22	New York	P	11	59
London	C	12	22	Osaka	P	11	59
Lyons	C	12	22	Paris	P	11	59
Manila	C	12	22	Rome	P	11	59
Medan	C	12	22	Singapore	P	11	59
Perth	C	12	22	Tokyo	P	11	59
Port of Spain	C	12	22	Wellington	P	11	59
Rangoon	C	12	22	Yokohama	P	11	59
San Francisco	C	12	22				
Singapore	C	12	22				
Sourabaya	C	12	22				
Taipei	C	12	22				
Tientsin	C	12	22				
Yokohama	C	12	22				

### HOLIDAY RESORTS

HOLIDAY REPORTS					
	°C °F			°C °F	
Algeria	F	18 64	Jersey	C	12 54
Amsterdam	S	24 75	Las Palmas	C	12 54
Batavia	S	24 75	Lozorno	C	12 54
Bombay	C	11 52	Majorca	S	23 73
Bordeaux	S	11 52	Malaga	S	23 73
Buenos Aires	S	14 57	Malta	S	21 70
Calcutta	C	23 73	Nairobi	C	16 61
Cape Town	F	21 70	Naples	S	25 77
Cardiff	F	21 70	Nassau	S	18 64
Cebu	F	18 64	Norfolk	S	18 64
Dubrovnik	R	17 63	Osporto	C	18 64
Edinburgh	F	16 61	Rhodes	C	18 64
Hankow	S	22 72	Sabnzur	S	11 52
Hong Kong	S	18 64	Singapore	F	22 72